CITY OF VICTORVILLE



ANNUAL BUDGET
FISCAL YEAR
2014-2015

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Budget Guide

The budget is the City's financial plan for managing revenues and expenditures effectively so as to provide the best services possible for the amount of revenues received. The proposed budgets are also developed based upon Council priorities, long-range financial forecasting, prioritized criteria for capital budget and legal mandates for restricted funding sources.

The City Manager is responsible for submitting the proposed annual budget and proposed annual salary plan to the City Council (VMC 2.04.150). The Finance Division is responsible for the coordination, development, and preparation of the annual budget. Department Heads are responsible for preparing their department budget requests and revenue estimates in accordance with the guidelines provided by the Deputy City Manager, along with any special budget instructions or direction that may be provided by the City Manager. The budget document serves several purposes. First, it presents the City Council and public with a clear picture of the services provided by the City. Second, it provides the management and staff with an understandable financial and operating plan which ties into the City's financial accounting system.

The following briefly describes the contents of the budget book:

Table of Contents: This lists the major sections of the budget as well as detail of information included in each section.

Budget Guide: This section presents a brief description of our budget process and key elements of the budget.

City Organization Chart: Presents the breakdown of where each department falls within the organization.

Financial Summaries: Overview of general fund and all operating funds.

Departments: Provides department overview, division summaries and org chart for each major funding source.

Other Charges: Expenditures in the operations budget such as transfers out, cost allocations and debt service payments.

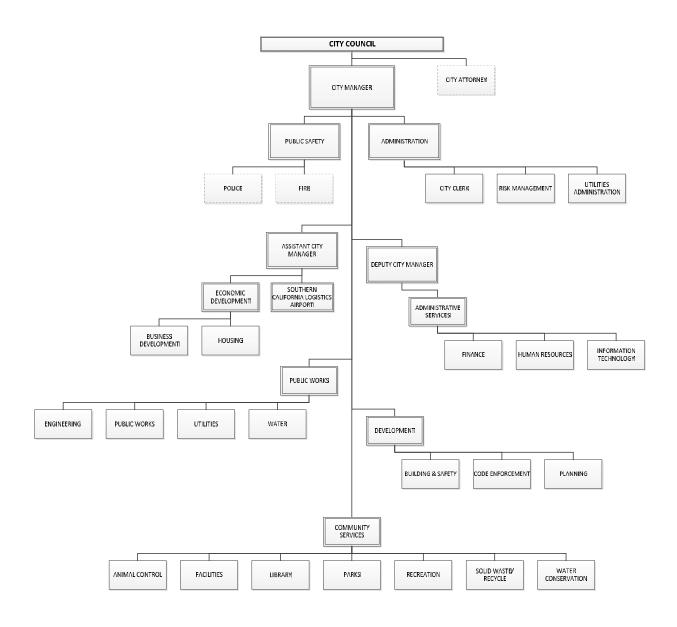
General Fund: The general operating fund of the City. This fund also accounts for all non-department specific revenues. Summaries and forecasts are shown for these accounts.

Enterprise Funds: Funds accounting for a government's business-type activities. These funds are expected to sustain themselves on revenues collected from the public for services provided. Summaries for these accounts are shown in this section.

Special Funds: Special funds account for those types of revenues which are restricted and the expenditures which can be used against these special purpose revenues.

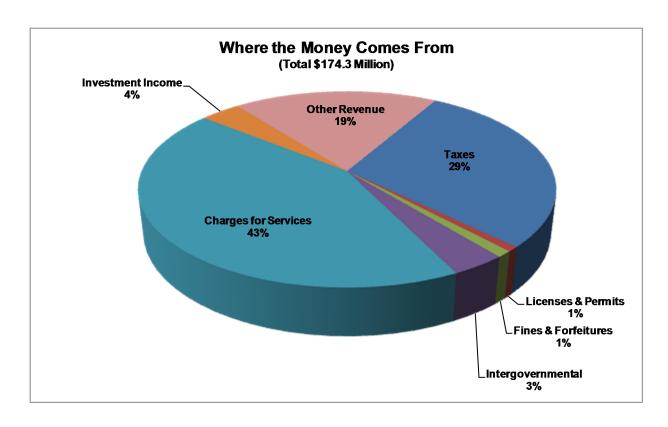
Capital Improvement Program: Overview of major capital projects and funding sources.

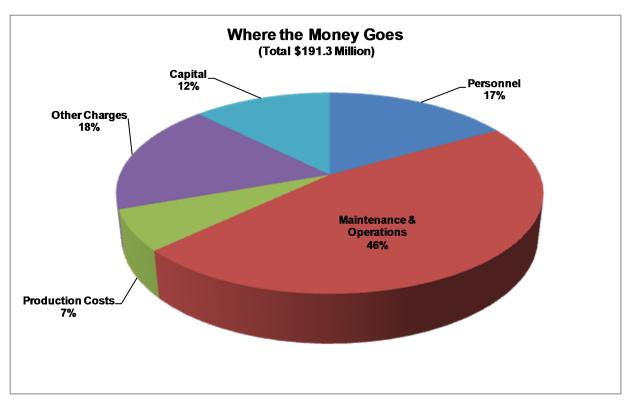
City Organization Chart



FY 2015 Operating Budget Overview—All Funds

Revenues and Expenditures





Fund Summary

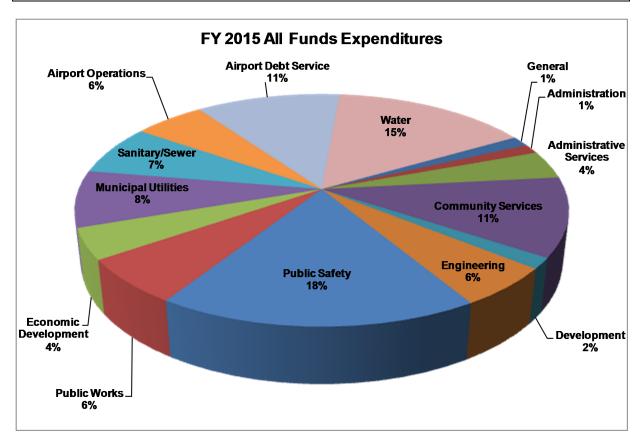
		Estimated Revenue	Operating Expenditures	CIP Expenditures	Total Expenditures	(Use)/Add To Fund Balance
100	General Fund	51,534,967	51,214,162	199,200	51,413,362	121,605
	Oite Futermaise Founds					
	City Enterprise Funds	44.000.040	40.045.500	4 = 2 4 2 2 2	44	(10= 00 1)
425	Sanitary/Sewer Treatment	14,373,915	12,845,536	1,724,003	14,569,539	(195,624)
426	Solid Waste Management	13,268,000	13,940,572	661,422	14,601,994	(1,333,994)
427	Landfill Mitigation	120,000	115,100	-	115,100	4,900
	Solid Waste Management	13,388,000	14,055,672	661,422	14,717,094	(1,329,094)
420	Victorville Utility	11,793,902	10,894,273	3,429,101	14,323,374	(2,529,472)
	VV Utility-Public Purp	301,201	537,265	-	537,265	(236,064)
	VMUS - Cap & Trade	272,763	243,821	_	243,821	28,942
	VMUS	12,367,866	11,675,359	3,429,101	15,104,460	(2,736,594)
	Total City Enterprise Funds	40,129,781	38,576,567	5,814,526	44,391,093	(4,261,312)
	Total Oily Enterprise Funds	40,123,701	30,370,307	3,014,320	44,001,000	(4,201,312)
	Special Revenue Funds					
240	State Asset Seizure	8,000	40,000	-	40,000	(32,000)
241	Restricted Asset Seizure	500	1,500	-	1,500	(1,000)
242	Federal Asset Seizure		34,000	-	34,000	(34,000)
	Asset Seizure Funds	8,500	75,500	-	75,500	(67,000)
350	DIF Public Bldgs	250,000	-	-	-	250,000
351	DIF Fire Service	40,000	-	-	-	40,000
352	DIF Road Service	775,000	11,726	-	11,726	763,274
353	DIF Public Safety	25,000	-	-	-	25,000
354	DIF Recreation Service	350,000	-	-	-	350,000
355	DIF Nisqualli Overpass	500	4,417	-	4,417	(3,917)
356	DIF Goodwill Overpass	8,150	4,015	-	4,015	4,135
357	DIF Storm Fee No & Central	20,000	4,511	-	4,511	15,489
358	DIF Street Lighting Dev Fees	1,000	3,570	-	3,570	(2,570)
359	DIF Fire Hydrant Dev Fees	1,000	-	-	-	1,000
	Development Impact Fees	1,470,650	28,239	-	28,239	1,442,411
265	Local Grants	75,000	-	75,000	75,000	-
270	State Grants	134,389	134,389	-	134,389	-
	Local/State Grants	209,389	134,389	75,000	209,389	-
250	Meas I - Projects (50%)	_	10,855	814,200	825,055	(825,055)
251	Meas I - Traffic (50%)	_	1,700,630	331,000	2,031,630	(2,031,630)
	Measure I Street Arterial	_	21,645	776,000	797,645	(797,645)
	Measure I		1,733,130	1,921,200	3,654,330	(3,654,330)

Fund Summary (con't)

		Estimated Revenue	Operating Expenditures	CIP Expenditures	Total Expenditures	(Use)/Add To Fund Balance
	Local Transportation	980,479	1,295,847	1,475,836	2,771,683	(1,791,204)
234	Motor Vehicle AB 2766		-	260,991	260,991	(260,991)
	Transportation Tax	980,479	1,295,847	1,736,827	3,032,674	(2,052,195)
120	Fueling Stations	560,418	550,627	17,500	568,127	(7,709)
200	Street Lighting District	1,870,455	1,842,643	-	1,842,643	27,812
201	Traffic Safety	768,000	768,000	-	768,000	-
202	Storm Drain Utility	1,419,523	1,543,504	1,324,898	2,868,402	(1,448,879)
205	Low Mod Income Hsng	-	64,000	-	64,000	(64,000)
220	Gas Tax	2,986,314	2,800,917	904,478	3,705,395	(719,081)
275	Federal Grants	686,300	-	686,300	686,300	-
280	HUD Grants	2,456,156	2,456,156	-	2,456,156	-
370	LMAD's/DFAD's District	2,208,549	1,986,785	93,212	2,079,997	128,552
	Other Special Revenue Funds	12,955,715	12,012,632	3,026,388	15,039,020	(2,083,305)
	Total Special Revenue Funds	15,624,733	15,279,737	6,759,415	22,039,152	(6,414,419)
	Fiducions Founds					
202	Fiduciary Funds	5,693,848	E 472 000	E 700	E 470 011	245 027
	Successor Agy Old Town		5,473,089	5,722	5,478,811	215,037
	Successor Agy-Old Town	11,103	80,000	-	80,000	11,103
305	Successor Agy-VVEDA 80%	80,000		5 700		
	Successor Agency Funds	5,784,951	5,553,089	5,722	5,558,811	226,140
610	CFD 90-01	840,090	840,090	-	840,090	-
611	CFD 01-01	306,474	306,474	1,194,927	1,501,401	(1,194,927)
612	CFD 07-01	164,888	164,888	-	164,888	-
620	Sidewalk Assessment Dist	15,000	-	-	-	15,000
	CFD And Assessment Districts	1,326,452	1,311,452	1,194,927	2,506,379	(1,179,927)
	Total Fiduciary Funds	7,111,403	6,864,541	1,200,649	8,065,190	(953,787)
	Total City Funds	114,400,884	111,935,007	13,973,790	125,908,797	(11,507,913)
		Victorville	Water District			
		Annual Bu	idget by Fund			
410	Victorville Water	29,452,000	22,273,574	9,822,417	32,095,991	(2,643,991)
411	Water District #2	1,168,000	595,500	-	595,500	572,500
630	WID #2 - A.D. 2	-	569,300	-	569,300	(569,300)
	Victorville Water	30,620,000	23,438,374	9,822,417	33,260,791	(2,640,791)
	South	nern California L	-	Authority		
450	Airmart On arations		idget by Fund	0.005.400	10 500 701	(2.055.400)
	Airport Operations	7,667,216	8,487,235	2,035,469	10,522,704	(2,855,488)
	Off-Airport Operations	59,500	61,508	-	61,508	(2,008)
455	SCLAA Debt Service	21,514,027	21,514,027	-	21,514,027	-
	SCLAA	29,240,743	30,062,770	2,035,469	32,098,239	(2,857,496)
	All Entities	174,261,627	165,436,151	25,831,676	191,267,827	(17,006,200)

Expenditures by Department

Department Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
General	7,032,916	2,904,788	3,173,646	2,738,467	-16%
Administration	2,542,079	2,483,395	2,452,926	2,471,430	1%
Administrative Services	5,453,853	6,729,136	7,482,553	7,491,322	0%
Community Services	18,736,188	21,752,482	22,545,876	20,997,594	-7%
Development	2,271,481	2,480,092	2,786,519	2,895,122	4%
Engineering	17,026,019	9,679,882	15,945,158	10,585,472	-34%
Public Safety	29,574,594	30,368,496	32,941,997	34,031,789	3%
Public Works	6,456,279	6,731,393	12,267,785	12,029,558	-2%
Economic Development	53,280,810	46,432,249	4,894,577	8,240,989	68%
Municipal Utilities	12,038,633	11,765,859	11,734,749	15,104,460	29%
Sanitary/Sewer	10,701,143	11,344,632	14,864,445	13,373,570	-11%
Airport Operations	10,358,693	10,556,235	15,739,772	10,584,212	-33%
Airport Debt Service	26,425,536	21,765,829	18,268,388	21,514,027	18%
Water	27,726,427	28,176,835	23,527,931	29,209,815	24%
Total by Department	229,624,651	213,171,303	188,626,322	191,267,827	1%



General Fund Summary

Fund Overview:

The General Fund is the primary operating fund of the City of Victorville and is used to account for all financial resources except those required to be accounted for in another fund.

Revenue and Expenditure Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Revenues:					
Taxes	33,552,822	35,886,723	37,006,950	39,044,710	6%
Licenses & Permits	1,197,702	1,107,248	1,211,200	1,326,400	10%
Fines & Forfeitures	133,971	262,544	118,000	110,700	-7%
Intergovernmental	88,629	52,384	1,000	1,500	50%
Charges for Services	2,710,476	1,897,032	2,313,882	2,099,606	-10%
Investment Income	199,619	315,171	269,556	301,112	12%
Sale of Assets	14,100	-	-	-	0.0%
Other Revenue	9,022,563	9,676,639	8,243,541	8,650,939	5%
Total Revenue	46,919,883	49,197,741	49,164,129	51,534,967	5%
Expenditures:					
Administration	2,542,079	2,485,011	2,452,926	2,471,430	1%
Administrative Services	3,871,095	3,867,217	4,241,323	4,352,313	3%
Community Services	4,970,155	5,145,853	5,766,595	5,704,612	-1%
Development	1,700,403	1,997,867	2,001,518	2,432,275	22%
Engineering	762,195	622,100	457,481	415,042	-9%
General	1,039,985	1,461,244	352,364	232,088	-34%
Golf	-	642,614	719,110	764,115	6%
Public Safety	29,499,157	30,323,319	32,574,232	33,950,289	4%
Public Works	1,047,835	850,510	1,096,542	1,091,198	0%
Total Expenditures	45,432,905	47,395,735	49,662,091	51,413,362	4%
Expenditures Summary	FY 2012	FY 2013	FY 2014	FY 2015	Budget %
by Category	Actual	Actual	Budget	Budget	Change
Personnel	10,882,453	10,585,778	11,235,311	11,876,311	6%
Maintenance & Operations	33,591,470	34,400,861	37,074,006	39,091,648	5%
Other Expenses	883,372	2,365,397	1,027,313	246,203	-76%
Capital	75,609	43,698	325,461	199,200	-39%
Total Expenditures	45,432,905	47,395,735	49,662,091	51,413,362	4%

Revenue Assumptions

for Major Revenue Sources

General Fund Revenue Assumptions:

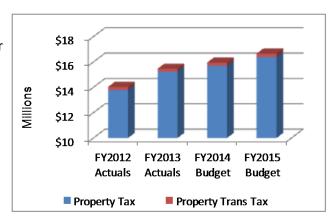
FY 2015 revenues are based on a combination of factors including analysis of historical revenue receipts, anticipated changes in the local economic environment, projected City growth development, and anticipated changes in revenue receipts.

A total of \$51.5 million is projected in the General Fund for the fiscal year 2015. For FY 2014, revenues are proposed in the amount of \$49.2 million. The assumptions used by the City to budget Fiscal Year 2015 revenues are explained within this section.

Note: The charts in this section utilize actual revenues for FY 2012 & FY 2013, and budget amounts for FY 2014 and FY 2015.

Property Tax:

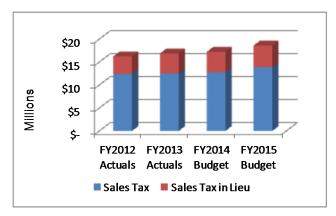
Property Tax is a primary source of funding for general City services and represents 32% of General Fund revenues. Property Tax consists of County allocated Property Tax, Property Tax In Lieu of Vehicle License Fees, and Homeowner Property Tax. The major net taxable value of the City's property tax consists of residential property, making up 54.5%, and commercial property, which makes up 17.1% of the total tax value.



The City of Victorville anticipated property tax revenue to increase by 4.5%, or \$706,752, from the amount budgeted of \$15.7 million in FY 2014. Beyond FY 2015, property taxes are anticipated to remain stable with a modest increase over the next few years.

Sales Tax

Sales Taxes and Sales Tax In Lieu represent approximately 36% of the General Fund revenue and are a major source of revenue for the City of Victorville. The sales tax within the City of Victorville is 8%, with only 1% of the revenue being returned to the City, with the remainder being distributed to the State and other public agencies. Sales tax is levied on activity related to the sales of autos and transportation, general consumer goods,



restaurant and hotels, building and construction, business and industry, food and drugs, and fuel and service stations. The largest generators of sales tax in Victorville are Autos and Transportation and General Consumer Goods. They make up approximately 55% of the total sales tax receipts.

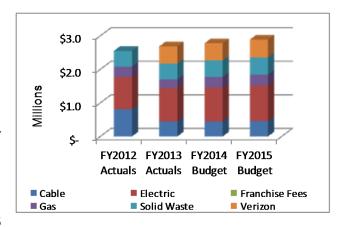
The City has projected a 8%, or \$1,359,820, increase in its sales tax revenue for FY 2014-15 when compared to the FY 2013-14 budget. Most of the increase is primarily due to the recent development at Highway 395 and Palmdale Road.

Revenue Assumptions

for Major Revenue Sources

Franchise Fees

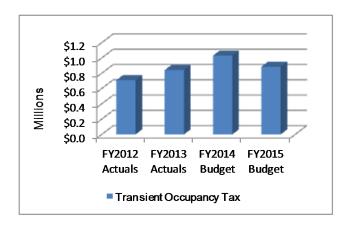
The City collects Franchise Fees for electricity, natural gas, waste disposal, and cable television for the use of the public right-of-ways. The businesses include Southern California Edison, Southwest Gas Corporation, Pacific Gas and Electric, Charter Communication, Verizon, and Victorville Disposal. The current year estimate is based upon historical trend analysis, estimates of new construction, and rate change analysis for each franchise. The proposed FY 2014-15



fees represent an average increase of 4% from the FY 2013-14 that was estimated. Franchise Fees represent 5.8% of the

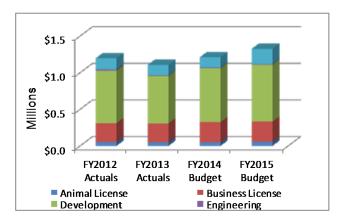
Transient Occupancy Tax

Visitors staying at one of the 22 motels or hotels within the City area pay a local tax called Transient Occupancy Tax (TOT). The TOT rate approved by City residents is set at 7% and is paid on the room rate charged by the hotel. The TOT revenue represents approximately 2% of the General Fund revenue and is projected to be \$885,000 for FY 2014-15.



Licenses & Permits

This category consists of Development, Engineering, Animal Licenses, and Hazardous Permits. Licenses & Permits represents approximately 3% of the General Fund revenue and is projected to be 10% more than FY 2013-14. The estimated amount for FY 2014-15 is \$1,326,400.

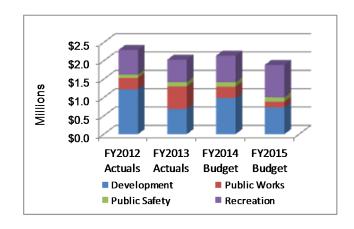


Revenue Assumptions

for Major Revenue Sources

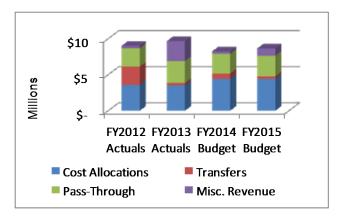
Charges for Services

This category consists of Public Safety, Development, and Recreation charges for services provided to the community. Charges for Services represent approximately 4% of the General Fund revenue. The City projects receipts to be 9% less than FY 2014 budget. The estimated amount for FY 2014-15 is \$2,099,606.



Other Revenues and Financing Sources

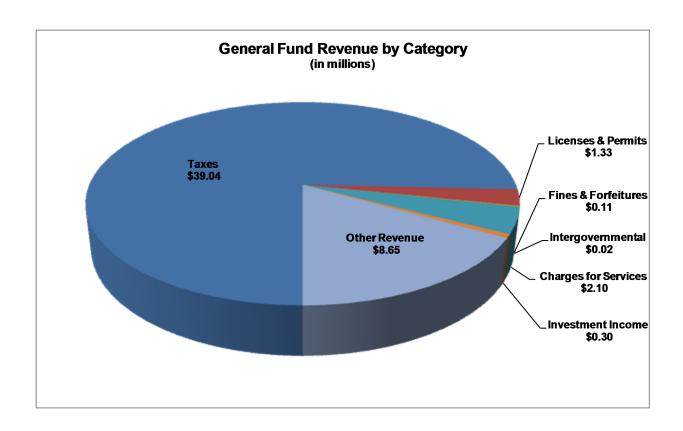
These Categories include General Fund cost allocations, passed through tax increment revenue, and miscellaneous revenue. These revenues represent approximately 17% of the General Fund revenue. The estimated amount for FY 2014-15 is \$8,650,939, which is 5% more than the FY 2013-14 budget amount.



General Fund Revenues

Summary by Category

General Fund Revenue by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Taxes	33,552,822	35,886,723	37,006,950	39,044,710	6%
Licenses & Permits	1,197,702	1,107,248	1,211,200	1,326,400	10%
Fines & Forfeitures	133,971	262,544	118,000	110,700	-7%
Intergovernmental	88,629	52,384	1,000	1,500	50%
Charges for Services	2,710,476	1,897,032	2,313,882	2,099,606	-10%
Investment Income	199,619	315,171	269,556	301,112	12%
Sales of Assets	14,100	-	-	-	0%
Other Revenue	9,022,563	9,676,639	8,243,541	8,650,939	5%
Total Revenue	46,919,883	49,197,741	49,164,129	51,534,967	5%



General Fund Revenues by Line Item

GENERAL FUND REVENUES	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Property Tax	13,801,339	15,248,146	15,705,590	16,412,342	4%
Property Transfer Tax	239,812	225,190	252,451	257,500	2%
Sales Tax - In Lieu	3,824,981	4,390,690	4,447,293	4,728,938	6%
Sales Tax	12,423,981	12,497,091	12,793,046	13,871,221	8%
Transient Occupancy Tax	709,360	841,113	1,030,000	885,000	-14%
Franchise Fees	2,553,349	2,684,493	2,778,570	2,889,709	4%
TOTAL TAXES	33,552,822	35,886,723	37,006,950	39,044,710	6%
Dunimana Linaman	254.040	257.040	275 000	275 000	00/
Business License Animal License	254,819 52,925	257,048 48,640	275,000 50,000	275,000 55,000	0% 10%
Animal Breeding License	52,925	40,040	50,000	200	100%
Animal Permit	2,400	2,275	500	2,400	380%
Mobile Home Park Permit	17,191	16,961	20,000	20,000	0%
Building Permit	491.889	452,432	450,000	490,000	9%
Plumbing Permit	105,769	103,868	135,000	135,000	0%
Electrical Permit	55,792	38,409	75,000	75,000	0%
Mechanical Permit	21,156	12,453	25,000	25,000	0%
Grease Trap/Interceptor	14,780	15,720	20,000	20,000	0%
Garage Sale Permit	7,130	7,210	6,500	6,500	0%
Hazardous Material Handler	49,104	44,190	44,000	63,700	45%
LTD Hazardous Material	5,750	4,750	4,500	7,000	56%
Underground Storage Tank	45,000	42,850	42,000	65,000	55%
Underground Tank Removal	-	-	-	-	0%
Hazard Waste Generator Permit	42,810	40,170	40,000	55,000	38%
Above Ground Vaulted Storage	8,200	9,600	8,300	14,000	69%
CALARP Permit	400	400	400	2,600	550%
Street Use Permit	17,787	8,270	10,000	10,000	0%
Massage Permit	4,800	2,000	5,000	5,000	0%
TOTAL LICENSE & PERMITS	1,197,702	1,107,248	1,211,200	1,326,400	10%
Parking Fine	45,755	31,969	20,000	20,000	0%
General Court Fine	12,165	156,078	14,000	12,000	-14%
Crime Prevention Fine	215	217	150	200	33%
Returned Check Fine	29,334	35,911	35,000	30,000	-14%
Penalty/Late Fee	45,582	38,049	46,350	46,500	0%
False Alarm Fee	920	320	2,500	2,000	-20%
TOTAL FINES & FORFEITURES	133,971	262,544	118,000	110,700	-6%
State Subventions	26,087	-	-	-	0%
Motor Vehicle in Lieu	61,032	51,066	-	-	0%
Pari-mutuel Wager	1,081	739	-	500	100%
SMIP Emergency Service	429	579	1,000	1,000	0%
Copy/Printing Fees	765	149	692		-100%
TOTAL INTERGOVERNMENTAL	89,394	52,533	1,692	1,500	-11%

General Fund Revenues by Line Item (cont.)

GENERAL FUND REVENUES	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Map/Publication Fees	250	351	250	250	0%
Imaging Fees	396,895	36,447	51,000	51,000	0%
Notary Service Fees	· <u>-</u>	20	-	-	0%
Filing Fees	939	1,980	12,750	-	-100%
Special Service Fees	7,366	29,512	26,500	26,200	-1%
Work for Other Agencies/Depts	72,088	73,950	68,800	68,800	0%
Citation Correction Fee	3,180	4,205	3,000	3,500	17%
Towed Vehicle Adm Fee	172,050	139,678	140,000	140,000	0%
VESD Maintenance Contract	11,770	14,750	17,000	15,000	-12%
Business License App Fee	67,746	63,585	70,000	70,000	0%
Animal Shelter Fee	8,340	6,272	5,200	6,000	15%
Owner Turn In Fee	5,786	4,800	4,700	5,000	6%
Animal Microchip Fees	480	315	350	300	-14%
Rentals - Animal Trap	267	194	200	250	25%
Plan Check Fees	128,518	177,255	213,000	233,000	9%
Improvement Plan Check	353,657	192,790	350,000	295,000	-16%
Rental Fee Certification	-	-	-	175,000	100%
Subdivision/Filing Fee	128,674	103,300	150,000	150,000	0%
Inspection Fee	125,416	187,999	203,000	53,000	-74%
Traffic Mitigation Fee	-	-	-	-	0%
Building Code Abatement	142,263	123,526	160,000	160,000	0%
Certificate of Occupancy	14,700	14,600	15,000	15,000	0%
Administration Charge	-	-	-	1,000	100%
Household Hazardous Waste	165,631	125,047	175,000	-	-100%
Grafitti Cleaning Fee	-	3,085	2,000	-	-100%
Recreation Program Fee	559,427	493,977	543,109	527,453	-3%
Special Events Fees	1,951	3,765	3,100	9,450	205%
Rental - Tennis Courts	6	-	-	-	0%
Drop In Fees	33,282	30,739	32,000	32,000	0%
Aquatics Fees	51,010	54,500	67,031	62,253	-7%
Field Preparation	48	240	200	150	-25%
CNG Fuel Sales	257,974	=	-	-	0%
TOTAL CHARGES FOR SERVICES	2,709,711	1,896,883	2,313,190	2,099,606	-9%
Unallocated Interest	-	5,376	-	-	0%
Interest Income	(17,303)	83,436	2,000	-	-100%
Lease Occupancy	129,765	132,731	174,056	205,112	18%
Rental - Facility	22,596	25,049	29,000	29,000	0%
Rental - Park	4,495	4,010	4,500	5,000	11%
Rental - Concessions	4,500	2,400	5,000	2,000	-60%
Rental - Ballfields/Lights	55,567	62,168	55,000	60,000	9%
TOTAL INVESTMENT INCOME	199,619	315,171	269,556	301,112	12%
Sale of Real/Personal Property	14,100	-	-	-	0%
TOTAL SALE OF ASSETS	14,100	-	-	-	0%

General Fund Revenues by Line Item (cont.)

GENERAL FUND REVENUES	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Pass Through	2,541,663	3,050,218	2,748,000	2,857,920	4%
Transfers In	2,542,090	325,000	725,000	350,000	-52%
Administrative Citation	249,285	326,583	250,000	220,000	-12%
Reimbursed Utility Bills	7,122	6,715	7,638	7,638	0%
Reimbursements - Other	35,251	490,824	11,436	423,100	3600%
Concessions & Vending	2,439	2,425	2,500	3,000	20%
Scrap/Recyclable Material	4,189	5,720	3,500	3,500	0%
Miscellaneous Revenue	40,919	170,943	38,000	330,999	771%
Donations	3,935	9,566	19,328	16,643	-14%
Settlement Proceeds	-	1,753,586	-	-	0%
Cost Allocation Received	3,595,671	3,535,059	4,438,139	4,438,139	0%
TOTAL OTHER REVENUE	9,022,563	9,676,639	8,243,541	8,650,939	5%
GRAND TOTAL	46,919,883	49,197,741	49,164,129	51,534,967	5%

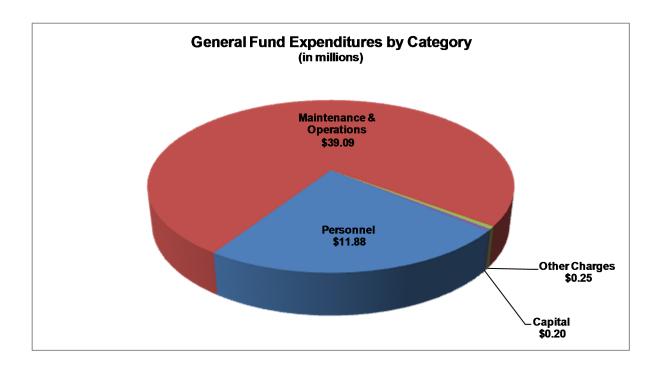
General Fund Expenditures

Summary by Category

General Fund Expenditures By Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Personnel	10,882,453	10,585,778	11,235,311	11,876,311	6%
Maintenance & Operations	33,591,470	34,400,861	37,074,006	39,091,648	5%
Other Charges	883,372	2,365,397	1,027,313	246,203	-76%
Capital	75,609	43,698	325,461	199,200	-39%
Total Expenditures	45,432,905	47,395,735	49,662,091	51,413,362	4%

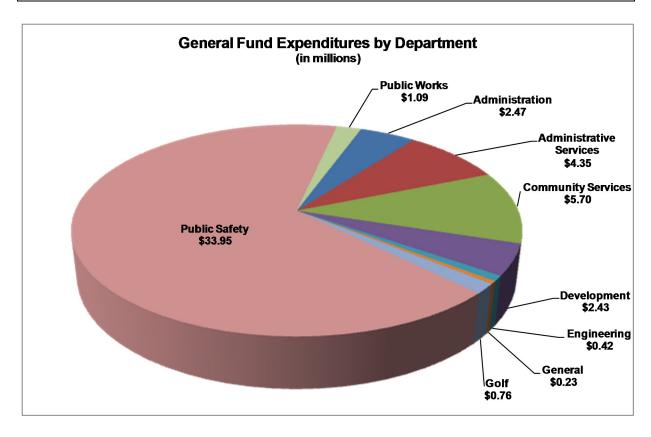
NOTES: The following proposed expenditures will come from fund balance:

- 1. \$1,000,000 City Attorney legal SEC (Removed from Munis)
- 2. \$157,000 Facility projects approved at mid-year (\$26,000 City Hall Elec Arc Flash Study; \$105,000 Police Station Roofing; \$26,000—8th Street Center for the Arts Roofing (in Munis but not on this worksheet)
- 3. \$50,000 Backup computer tapes for SEC info (Removed from Munis)



General Fund Expenditures (cont.) Summary by Department

General Fund Expenditures by Department	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Administration	2,542,079	2,485,011	2,452,926	2,471,430	1%
Administrative Services	3,871,095	3,867,217	4,241,323	4,352,313	3%
Community Services	4,970,155	5,145,853	5,766,595	5,704,612	-1%
Development	1,700,403	1,997,867	2,001,518	2,432,275	22%
Engineering	762,195	622,100	457,481	415,042	-9%
General	1,039,985	1,461,244	352,364	232,088	-34%
Golf	-	642,614	719,110	764,115	6%
Public Safety	29,499,157	30,323,319	32,574,232	33,950,289	4%
Public Works	1,047,835	850,510	1,096,542	1,091,353	0%
Total Expenditures	45,432,905	47,395,735	49,662,091	51,413,362	4%



General Fund Expenditures by Line Item

	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Full Time Wages	7,114,285	6,747,364	6,391,972	6,664,426	4%
Overtime Wages	20,956	32,383	25,800	25,500	-1%
Part Time Wages	885,346	945,112	1,271,021	1,240,289	-2%
Planning Commission Wages	9,750	3,150	11,250	11,250	0%
Fringe Benefits	2,480,085	2,271,467	2,470,050	2,925,549	18%
Retiree Expense	147,830	480,634	696,117	769,712	11%
Payroll Taxes	224,201	105,668	369,101	239,585	-54%
Total Personnel	10,882,453	10,585,778	11,235,311	11,876,311	6%
Utilities-Electricity	508,559	465,451	534,343	547,624	2%
Utilities-Water Usage	185,292	226,743	324,895	274,572	-18%
Utilities-Natural Gas	171,395	38,448	61,078	57,211	-7%
Telephone	90,739	106,936	87,079	89,692	3%
Supplies	156,020	182,891	228,509	236,614	4%
Consumables	-	3,041	-	10,800	0%
Books & Multimedia Supplies	60,750	77,193	80,000	94,710	18%
Subs/Publications/Dues	47,658	67,995	75,349	80,570	7%
Training and Education	6,028	17,481	42,618	36,400	-17%
Travel and Meetings	8,589	14,622	26,360	26,560	1%
Marketing and Promotion	7,970	9,783	21,138	15,500	-36%
Advertising/Legal Notices	16,840	6,765	15,450	11,150	-39%
Recruitment	-	1,165	4,700	3,000	-57%
Vehicle Fuel	63	154	432,215	483,145	12%
Equipment Fuel	1,154	7,507	12,100	11,800	-3%
Equipment Expense	63,910	47,237	70,415	80,750	15%
Vehicle Expense	203,436	218,368	293,210	296,481	1%
Small Tools & Furniture	67,985	89,882	85,106	108,710	28%
Rentals - Equip/Structural	5,953	8,391	9,925	9,300	-7%
Computer Equipment <\$5000	-	-	8,650	13,400	55%
Contract Services	30,316,306	31,033,086	32,943,530	34,892,409	6%
Investigative Technology	-	-	2,500	3,000	20%
Insurance	549,846	306,904	533,868	591,323	11%
Legal	763,666	1,066,097	669,000	627,200	-7%
Federal/State/Local Fees	1,556	650	46,561	3,200	-93%
Building Maintenance	278,016	289,924	350,855	338,577	-4%
Grounds Maintenance	42,018	58,127	67,800	79,800	18%
Irrigation Maintenance	16,275	23,633	24,600	41,100	67%
Vandalism/Accidents	21,442	32,385	22,150	27,050	22%
Total Maintenance & Operations	33,591,470	34,400,861	37,074,006	39,091,648	5%

General Fund Expenditures by Line Item (cont.)

	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Transfers Out	709,093	2,328,376	995,225	-	-30%
Uncollectable Write-Offs	2	4,934	- 32,087	-	0%
Debt Service Principal	174,276	32,087	·	32,088	0%
Debt Service Interest	-	-	-	214,115	100%
Total Other Charges	883,372	2,365,397	1,027,313	246,203	-76%
Equipment	-	7,181	29,760	186,000	525%
Computers & Communication Systems	75,609	36,517	164,701	13,200	-92%
Buildings & Building Improvements	-	-	131,000	-	-100%
Total Capital	75,609	43,698	325,461	199,200	-39%
Total Expenditures	45,432,905	47,395,735	49,662,091	51,413,362	4%

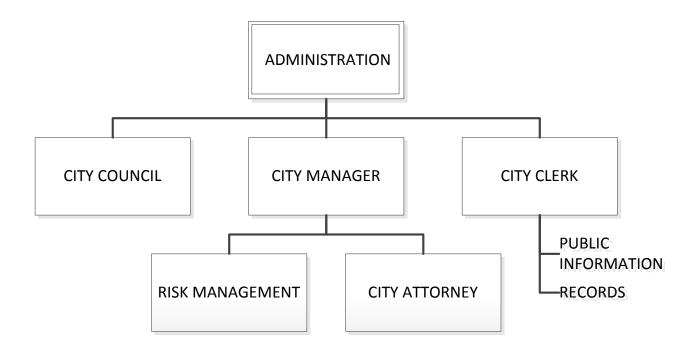
NOTES: The following proposed expenditures will come from fund balance:

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- 2. \$157,000 Facility projects approved at mid-year (\$26,000 City Hall Elec Arc Flash Study; \$105,000 Police Station Roofing; \$26,000 8th Street Center for the Arts Roofing (in Munis but not on this worksheet)
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Administration Department Summary

Department Overview:

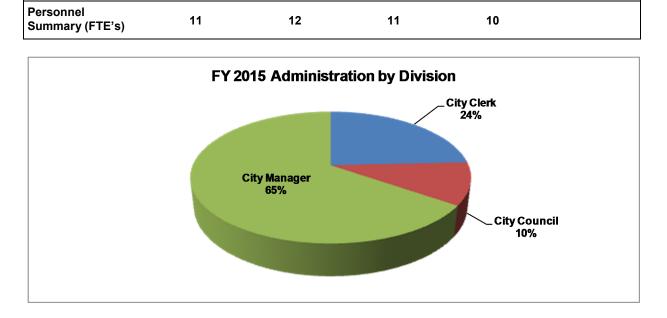
The Administration Department consists of City Council, City Manager, City Clerk, and City Attorney. Responsibilities for this department include management of City operations, management of City records, administration of City elections and municipal code, risk management and development of strategic goals and policies.



Administration **Department Summary**

Department Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
City Clerk	613,674	685,915	547,599	599,479	9%
City Council	187,852	233,950	231,339	256,504	11%
City Manager	1,740,553	1,565,146	1,673,988	1,615,477	-4%
Total Administrative Budget	2,542,079	2,485,011	2,452,926	2,471,430	1%

FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
1,147,709	1,209,005	1,090,721	973,666	-12%
1,394,370	1,276,005	1,362,206	1,497,764	10%
-	-	-	-	0%
-	-	-	-	0%
2,542,079	2,485,011	2,452,926	2,471,430	1%
-	-	-	-	0%
2,542,079	2,485,011	2,452,926	2,471,430	-14%
	Actual 1,147,709 1,394,370 - 2,542,079	Actual Actual 1,147,709 1,209,005 1,394,370 1,276,005 - - 2,542,079 2,485,011	Actual Actual Budget 1,147,709 1,209,005 1,090,721 1,394,370 1,276,005 1,362,206 - - - 2,542,079 2,485,011 2,452,926	Actual Actual Budget Budget 1,147,709 1,209,005 1,090,721 973,666 1,394,370 1,276,005 1,362,206 1,497,764 - - - - 2,542,079 2,485,011 2,452,926 2,471,430



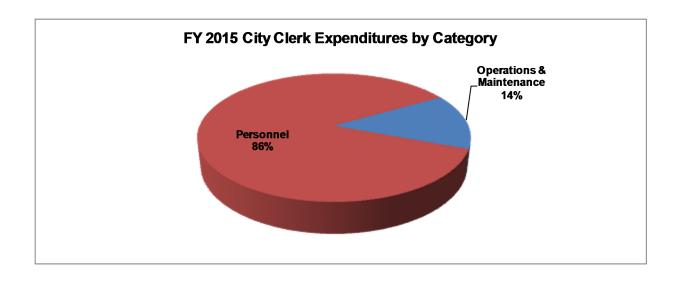
City Clerk Division Summary

The City Clerk provides the following services:

- Drafts ordinances, resolutions, minutes, and staff reports for Council consideration
- Preserves and maintains official City records
- Administers all municipal elections

Funding sources: General fund

City Clerk Expenditure By Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Personnel	585,336	612,796	499,664	515,302	3%
Maintenance & Operations	28,338	73,119	47,935	84,177	76%
Production Costs	-	-	-	-	0%
Other Charges	-	-	-	-	0%
Total Operating Budget	613,674	685,915	547,599	599,479	9%



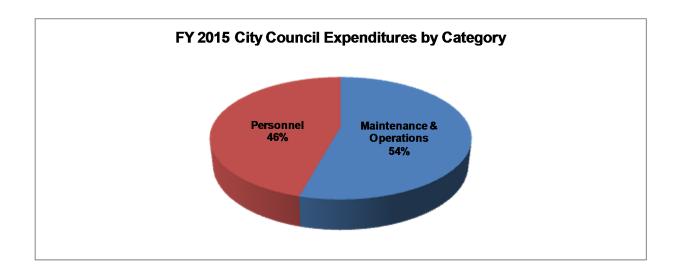
City Council Division Summary

The City Council division provides the following functions:

- Appoints the City Manager and City Attorney
- Establishes priorities and direction for the City through policy and legislative process
- Adopts and monitors the annual operating and capital improvement budgets that provides the framework for the City

Funding sources: General fund

City Council Expenditure by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Personnel	107,963	125,314	115,836	117,348	-3%
Maintenance & Operations	79,889	108,636	115,503	139,156	21%
Production Costs	-	-	-	-	0%
Other Charges	-	-	-	-	0%
Total Operating Budget	187,852	233,950	231,339	256,504	11%



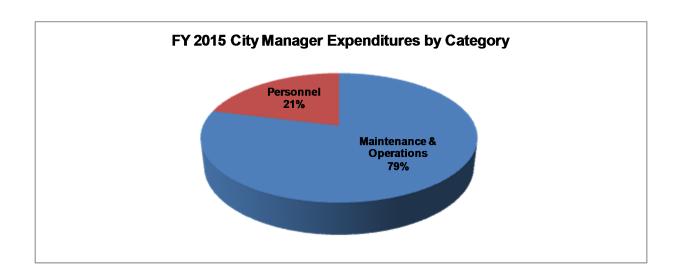
City Manager Division Summary

The City Manager division provides the following functions:

- Responsible for the day-to-day operations of the City and ensures that the policies developed by the City Council are executed
- Provides support to the City Council in the areas of strategic planning, intergovernmental relations, and legislation.
- Oversees risk management function and general City liability

Funding sources: General fund

City Manager Expenditure by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Personnel	454,409	470,895	475,221	341,017	-28%
Maintenance & Operations	1,286,144	1,094,250	1,198,768	1,274,431	6%
Production Costs	-	-	-	-	0%
Other Charges	-	-	-	-	0%
Total Operating Budget	1,740,553	1,565,145	1,673,988	1,615,447	-4%

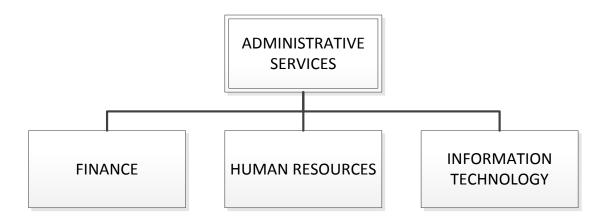


Administrative Services

Department Summary

Department Overview:

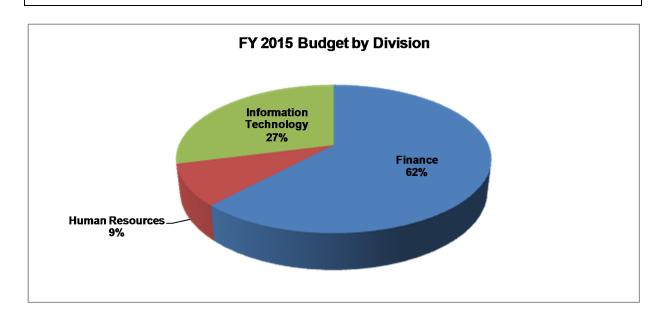
The Administrative Services Department consists of the Finance, Human Resources and Information Technology divisions. The department provides customer service to internal and external clientele, financial accountability to the public, development and monitoring of the budget, recruitments and benefits, labor relations, and administration of computer technology and networks.



Administrative Services Department Summary

Department Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Finance	3,423,154	4,731,268	4,783,036	4,623,895	-3%
Human Resources	502,606	518,771	544,018	658,312	21%
Information Technology	1,528,094	1,479,097	2,155,499	2,209,115	2%
Total Administrative Services Budget	5,453,854	6,729,136	7,482,553	7,491,322	0%

Expenditures by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Personnel	4,080,010	4,647,260	4,858,319	5,132,741	6%
Maintenance & Operations	1,297,070	1,713,219	1,767,220	1,780,464	1%
Other Charges	1,165	332,140	60,000	60,000	0%
Total Operating Expenditures	5,378,244	6,692,619	6,685,539	6,973,205	4%
Capital	75,609	36,517	797,014	518,117	-54%
Total Operating Budget	5,453,853	6,729,136	7,482,553	7,491,322	0%
Personnel Summary (FTE's)	60	60	59	61	



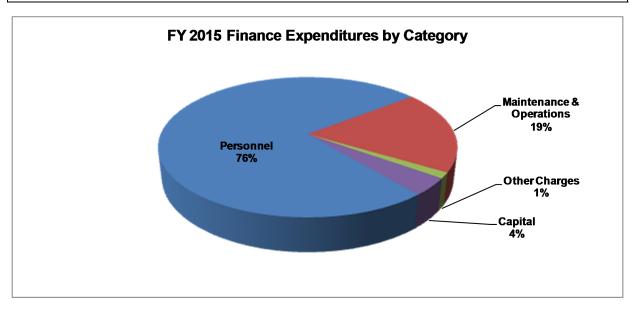
Finance Division Summary

The Finance division provides the following functions:

- City's Annual Budget and Financial Reports
- General Accounting
- Accounts Payable
- Administration of the City's Debt
- Accounts Receivable and General Billing
- Purchasing
- Customer Service and Utility Billing

Funding Sources: General Fund 41%, Water 45%, Solid Waste 14%

Finance Expenditure by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Personnel	2,799,580	3,332,064	3,461,724	3,492,790	1%
Maintenance & Operations	622,409	1,067,065	889,278	886,105	0%
Other Charges	1,165	332,140	60,000	60,000	0%
Production Costs	-	-	-	-	0%
Total Operating Expenditures	3,423,154	4,731,269	4,411,002	4,438,895	1%
Capital	-	-	372,034	185,000	-101%
Total Operating Budget	3,423,154	4,731,269	4,783,036	4,623,895	-3%



Human Resources

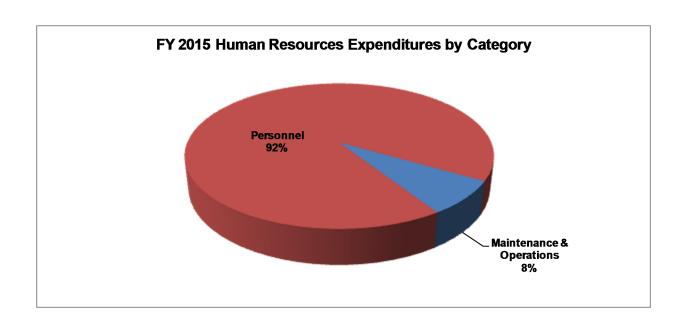
Division Summary

The Human Resources division provides the following functions:

- Recruitment and selection
- Compensation classification and employee benefits administration
- Employee training and development
- Workers' compensation

Funding Sources: General Fund

Human Resources Expenditure by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Personnel	486,795	489,666	495,843	608,742	23%
Maintenance & Operations	15,811	29,105	48,175	49,570	3%
Production Costs	-	-	-	-	0%
Other Charges	-	-	-	-	0%
Total Operating Expenditures	502,606	518,771	544,018	658,312	21%
Capital	-	-	-	-	0%
Total Operating Budget	502,606	518,771	544,018	658,312	21%



Information Technology

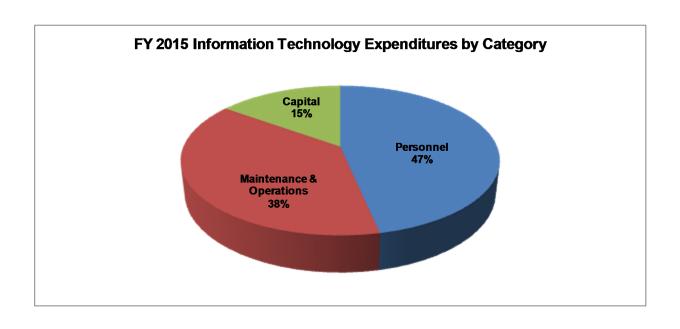
Division Summary

The Information Technology Division provides the following functions:

- Application Administration
- Communication Systems
- Desktop Support
- Network
- Technology Administration

Funding Sources: General Fund

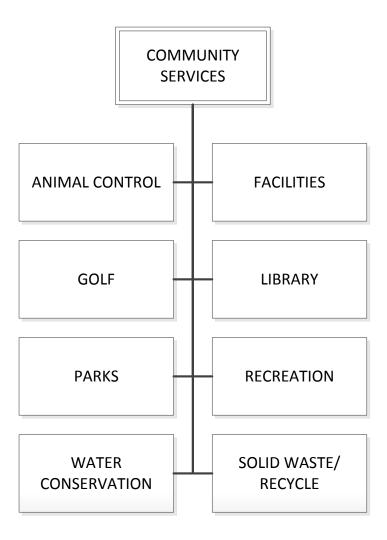
Information Technology Expenditure by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Personnel	793,634	825,530	900,752	1,031,209	14%
Maintenance & Operations	658,850	617,049	829,767	844,789	2%
Production Costs	-	-	-	-	0%
Other Charges	-	-	-	-	0%
Total Operating Expenditures	1,452,484	1,442,579	1,730,519	1,875,998	8%
Capital	75,609	36,517	424,980	333,117	-28%
Total Operating Budget	1,528,093	1,479,096	2,155,499	2,209,115	2%



Community Services Department Summary

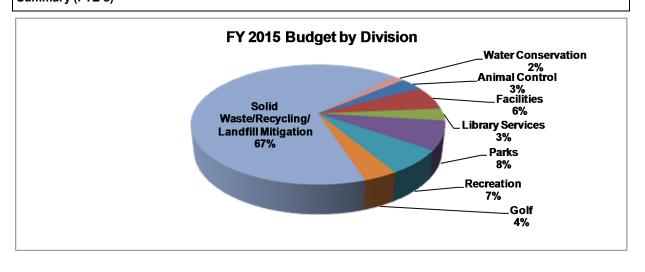
Department Overview:

The Community Services Department works to connect residents with healthy lifestyle options through the efforts of several divisions including Animal Care and Control, Library Services, City Facilities, Park Maintenance, Recreation Services, and Environmental Programs. All of these divisions provide support for the community as well as services for City facilities.



Community	Services
Department S	Summary

Department Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
-					
Animal Control	510,452	531,656	744,287	733,841	-1%
Facilities	1,442,671	1,407,649	1,427,965	1,320,658	-8%
Library Services	566,947	602,998	659,937	690,239	5%
Parks	1,456,695	1,611,617	1,611,976	1,625,879	1%
Recreation	1,001,035	1,133,936	1,378,829	1,388,395	1%
Golf	2,371,644	4,403,378	2,815,575	764,115	-268%
Solid Waste/Recycling/ Landfill Mitigation	11,116,895	11,787,459	13,567,719	14,113,045	4%
Water Conservation	269,849	273,789	339,587	361,422	6%
Total Community Services Budget	18,736,188	21,752,482	22,545,876	20,997,594	-7%
Expenditures by	FY 2012	FY 2013	FY 2014	FY 2015	Budget %
Category	Actual	Actual	Budget	Budget	Change
Personnel	4,414,091	4,118,932	4,671,260	4,898,176	5%
Maintenance & Operations	14,403,506	17,237,870	16,627,737	14,529,481	-7%
Other Charges	(81,410)	395,679	748,582	961,265	0%
Total Operating Expenditures	18,736,188	21,702,523	22,047,579	20,388,922	-4%
Capital	-	-	498,297	608,672	33%
Total Operating Budget	18,736,188	21,752,482	22,545,876	20,997,594	-3%
Personnel Summary (FTE's)	29	13	45	46	



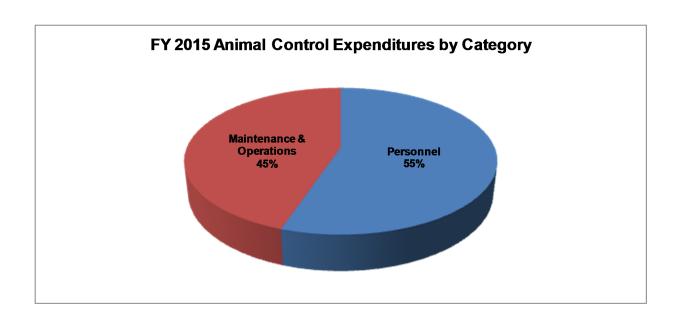
Animal Control Division Summary

The Animal Care and Control division provides the following functions:

- Education of animal owners regarding animal care responsibilities
- Rescue sick, injured, abused, abandoned, or lost animals
- Enforcement of dog licensing and rabies vaccinations
- Investigation of possible animal related law violations with enforcement actions being made

Funding Sources: General Fund

Animal Control Expenditure by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Personnel	251,215	286,634	406,391	404,845	0%
Maintenance & Operations	259,236	245,021	337,896	328,996	-3%
Production Costs	-	-	-	-	0%
Other Charges	-	-	-	-	0%
Total Operating Expenditures	510,452	531,655	744,287	733,841	-1%
Capital	-	-	-	-	0%
Total Operating Budget	510,452	531,655	744,287	733,841	-1%



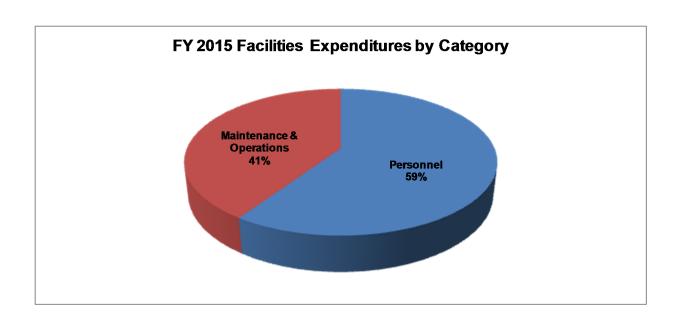
City Facilities Division Summary

The City Facilities division provides the following services:

- Design and development of City owned buildings
- Maintenance of Parks Facilities and other City owned buildings and properties
- Repair of buildings and items within the buildings owned by the City

Funding Sources: General Fund

Facilities Expenditure by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Personnel	883,446	737,140	730,353	784,852	7%
Maintenance & Operations	559,225	670,509	566,612	535,806	-5%
Production Costs	-	-	-	-	0%
Other Charges	-	-	-	-	0%
Total Operating Expenditures	1,442,671	1,407,649	1,296,965	1,320,658	2%
Capital	-	-	131,000	-	-100%
Total Operating Budget	1,442,671	1,407,649	1,427,965	1,320,658	-8%



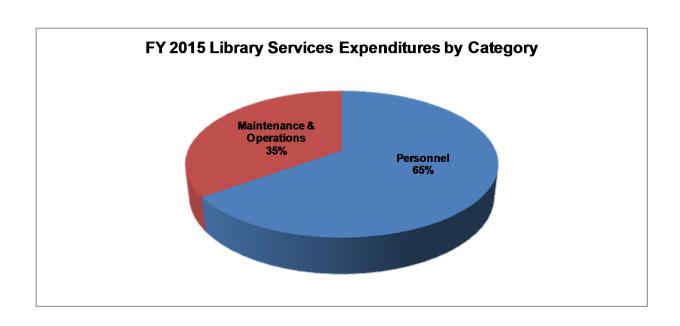
Library Services Division Summary

The Library Services Division provides the following services:

- Educational classes for a variety of software programs
- Summer Reading Program
- Story Time Programs
- Technology Center with computers, free internet access, and standard office applications for library patrons use

Funding Sources: General Fund

Library Services Expenditure by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Personnel	374,220	389,824	445,858	448,814	1%
Maintenance & Operations	192,727	213,173	214,079	241,425	13%
Production Costs	-	-	-	-	0%
Other Charges	-	-	-	-	0%
Total Operating Expenditures	566,947	602,998	659,937	690,239	5%
Capital	-	-	-	-	0%
Total Operating Budget	566,947	602,998	659,937	690,239	5%



Park Maintenance

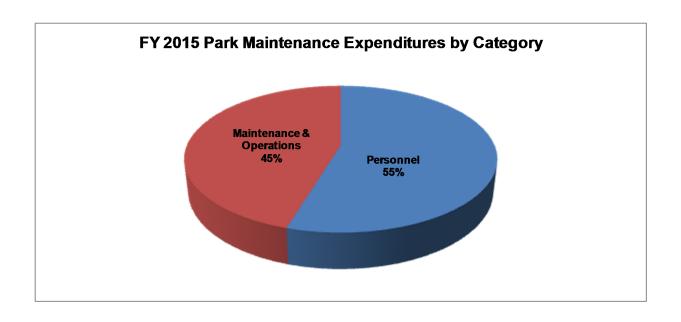
Division Summary

The Park Maintenance Division provides the following services:

- Upkeep of sports fields and landscaping at City parks and at other City-owned properties
- Irrigation and maintenance
- Restroom management
- Weed abatement on City-owned properties

Funding Sources: General Fund

Park Maintenance Expenditure by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Personnel	1,008,430	919,938	862,156	888,808	3%
Maintenance & Operations	448,266	691,679	719,594	737,075	2%
Production Costs	-	-	-	-	0%
Other Charges	-	-	-	-	0%
Total Operating Expenditures	1,456,695	1,611,617	1,581,750	1,625,879	3%
Capital	-	-	30,226	-	-100%
Total Operating Budget	1,456,695	1,611,617	1,611,976	1,625,879	1%



Recreation Services

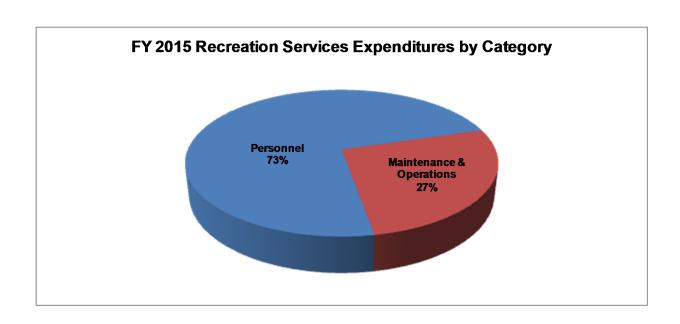
Division Summary

The Recreation Services Division provides the following functions:

- Develops, plans, and implements special events, summer day camps, after school enrichment programs; adult and youth sports activities
- Recruits instructors for various special interest contract classes
- Develops, plans and implements preschool programs
- Monitors the Youth Advisory Committee and the nonprofit corporation B.E.A.R.S. (Benefit

Funding Sources: General Fund

Recreation Services Expenditure by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Personnel	780,415	839,588	963,941	1,015,671	5%
Maintenance & Operations	220,620	294,348	414,888	372,724	-10%
Production Costs	-	-	-	-	0%
Other Charges	-	-	-	-	0%
Total Operating Expenditures	1,001,035	1,133,936	1,378,829	1,388,395	1%
Capital	-	-	-	-	0%
Total Operating Budget	1,001,035	1,133,936	1,378,829	1,388,395	1%



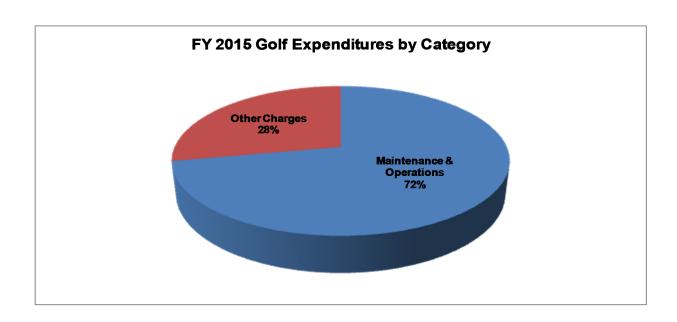
Golf Course Division Summary

The Green Tree Golf Course provides residents and visitors with public recreation with the following

- Maintain the golf course.
- Administer the pro-shop and food and beverage concessions.

Funding Sources: General fund

Golf Expenditure by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Personnel	781,936	845,529	838,113	-	-100%
Maintenance & Operations	1,514,192	1,511,951	1,044,237	550,000	-90%
Production Costs	-	-	-	-	0%
Other Charges	75,516	2,045,899	933,225	214,115	-336%
Total Operating Expenditures	2,371,644	4,403,378	2,815,575	764,115	-268%
Capital	-	-	-	-	0%
Total Operating Budget	2,371,644	4,403,378	2,815,575	764,115	-268%



Solid Waste/Recycling/Landfill Mitigation

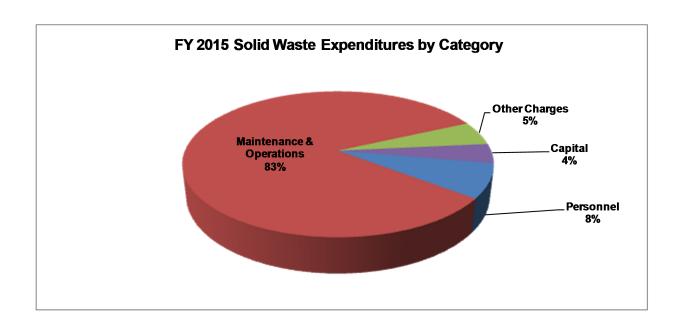
Division Summary

The Solid Waste & Recycling Division provides the following functions:

- Implement recycling and other waste reduction programs to comply with State waste diversion (AB 939)mandate.
- Provide public education and assistance to residents, businesses and schools to increase recycling and reduce waste.
- Administer the solid waste and recycling collection service contract.

Funding Sources: Solid Waste/Recycling

Solid Waste/Recycling Expenditure by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Personnel	870,885	691,403	956,050	1,069,137	12%
Maintenance & Operations	10,326,919	10,817,371	11,698,907	11,688,086	1%
Production Costs	-	-	-	-	0%
Other Charges	(80,909)	278,685	748,582	747,150	0%
Total Operating Expenditures	11,116,895	11,787,459	13,230,769	13,504,373	2%
Capital	-	-	336,950	608,672	81%
Total Operating Budget	11,116,895	11,787,459	13,567,719	14,113,045	4%



Water Conservation

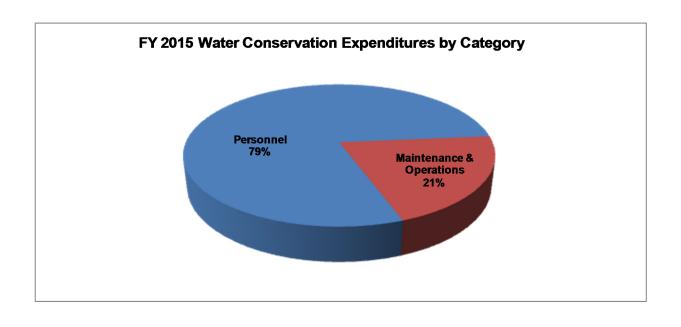
Division Summary

The Water Conservation Division provides the following functions:

- Provide public education and assistance to residents, schools and businesses to help conserve water and the community at large.
- Administer programs such as: Water Audit, Cash for Grass, and Nuisance Water program.

Funding Sources: Water

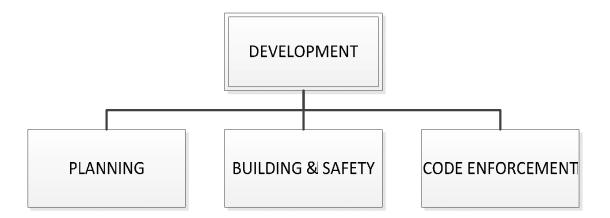
Water Conservation Expenditure by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Personnel	237,336	222,291	265,110	286,053	8%
Maintenance & Operations	32,513	51,498	74,477	75,369	1%
Production Costs	-	-	-	-	0%
Other Charges	-	-	-	-	0%
Total Operating Expenditures	269,849	273,789	339,587	361,422	6%
Capital	-	-	-	-	0%
Total Operating Budget	269,849	273,789	339,587	361,422	6%



Development Department Summary

Department Overview:

The Development Department consists of the Planning, Building, Code Enforcement, and Business License. The department provides services to external customers relating to plan check, inspections, enforcement of codes and regulations and business licenses, as well as review and maintenance of plans and codes for compliance with local, regional and State agencies.



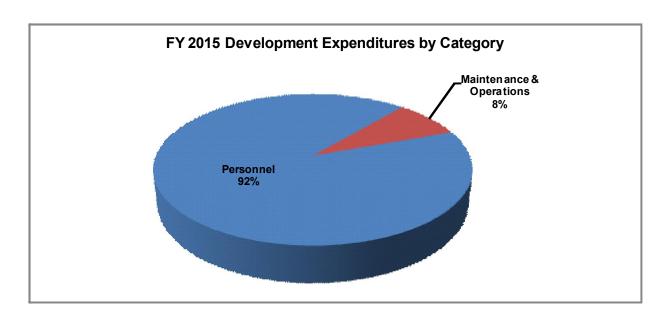
Development Department Summary

Funding sources: General Fund 81%, State Grants 7%, HUD Grants 12%

Department Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Development	2,271,481	2,501,741	2,786,519	2,895,122	4%
Total Development Budget	2,271,481	2,501,741	2,786,519	2,895,122	4%

Expenditures by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Personnel	2,095,340	2,399,999	2,659,791	2,658,446	4%
Maintenance & Operations	176,141	78,591	126,728	236,676	10%
Production Costs	-	-	-	-	0%
Other Charges	-	1,502	-	-	0%
Total Operating Expenditures	2,271,481	2,480,092	2,786,519	2,895,122	4%
Capital	-	-	-	-	0%
Total Operating Budget	2,271,481	2,480,092	2,786,519	2,895,122	4%

Personnel Summary (FTE's)	23	26	30	28	
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Public Safety Department Summary

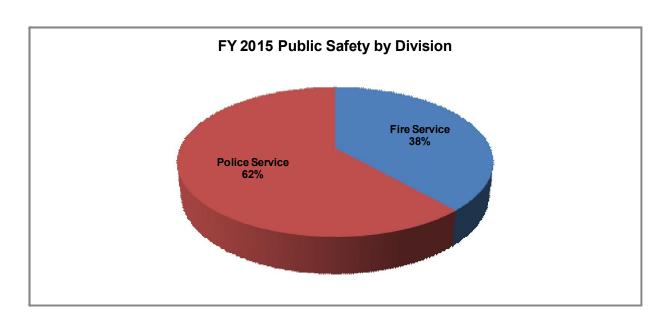
Department Overview:

Public Safety consists of the Police and Fire Services departments. Both Police and Fire Services are contracted through the County of San Bernardino. Police Services is responsible for providing law enforcement, crime prevention, traffic enforcement, and public information. Fire Services is responsible for providing fire protection and rescue, hazardous materials response, paramedic, public information, and education services.

Public Safety Department Summary

Department Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Fire	12,235,558	12,448,646	12,732,794	13,055,804	3%
Police	17,339,035	17,919,851	20,209,203	20,975,984	4%
Total Public Safety Budget	29,574,594	30,368,496	32,941,997	34,031,788	3%

Expenditures by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Personnel	692,346	422,448	608,682	694,315	14%
Maintenance & Operations	28,687,606	29,921,797	32,288,793	33,151,474	3%
Production Costs	-	-	-	-	0%
Other Charges	194,642	8,277	43,330	-	-100%
Total Operating Expenditures	29,574,594	30,352,522	32,940,805	33,845,789	3%
Capital	-	15,974	1,192	186,000	15504%
Total Operating Budget	29,574,594	30,368,496	32,941,997	34,031,789	3%



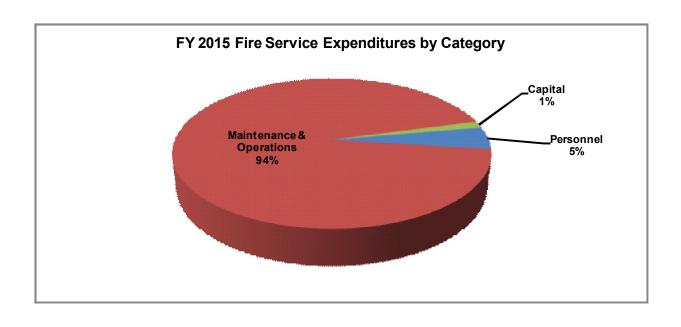
Fire Services Division Summary

The Fire Service provides the following functions:

- Safety and emergency services to the public
- High quality first responder service as part of an emergency medical care system
- Hazardous materials incident response
- Community resources for fire and life safety through verbal and written information

Funding sources: General fund, state grants, development impact fees

Fire Service Expenditure by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Personnel	634,977	374,206	542,808	625,111	15%
Maintenance & Operations	11,405,939	12,066,162	12,189,986	12,244,694	0%
Production Costs	-	-	-	-	0%
Other Charges	194,642	8,277		-	-100%
Total Operation Expenditures	12,235,558	12,448,646	12,732,794	12,869,805	1%
Capital	-	-	-	186,000	100%
Total Operating Budget	12,235,558	12,448,646	12,732,794	13,055,805	3%



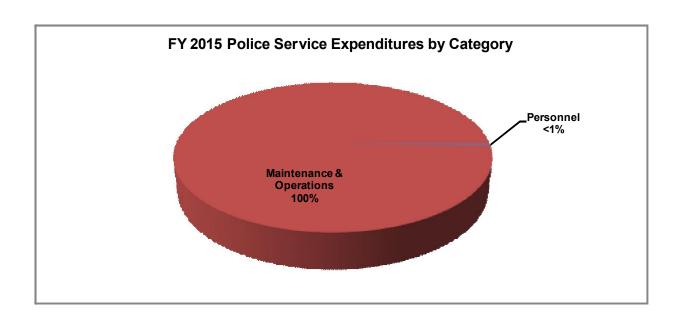
Police Services Division Summary

The Police Service provides the following functions:

- Community safety programs to help maintain resident's and business' sense of safety
- Law enforcement services and maintaining of crime prevention programs
- Support the needs of the community through education, prevention and interaction

Funding sources: General fund, traffic safety, state asset seizure, federal asset seizure, state grants, federal grants, HUD grants

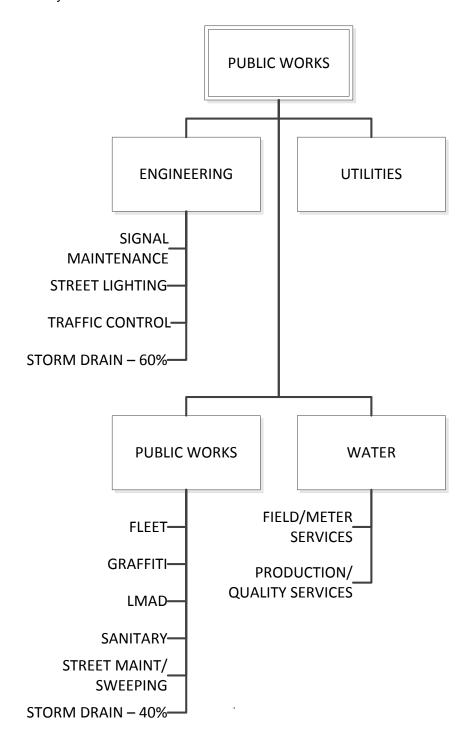
Police Services Expenditure by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Personnel	57,368	48,242	65,874	69,204	5%
Maintenance & Operations	17,281,667	17,855,635	20,138,807	20,906,780	4%
Production Costs	-	-	-	-	0%
Other Charges	-	-	3,330	-	-100%
Total Operating Expenditures	17,339,035	17,903,877	20,208,011	20,975,984	4%
Capital	-	15,974	1,192	-	-100%
Total Operating Budget	17,339,035	17,919,851	20,209,203	20,975,984	4%



Public Works Department Summary

Department Overview:

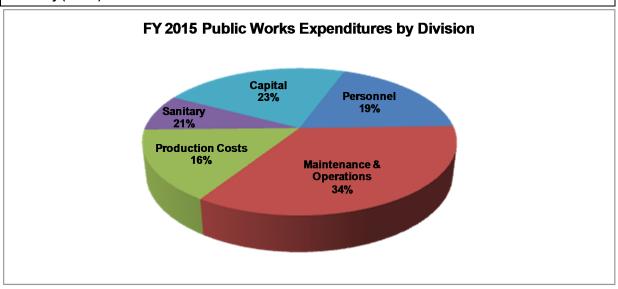
Public Works Department's mission is to be an integral part of the community by improving the quality of life through the use of the best management practices for maintaining the City's infrastructure. The emphasis is on the delivery of services to facilitate both economic and fiscal responsibility through the delivery of services by the divisions.



Public Works Department Summary

Department Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Engineering	17,026,020	9,679,882	15,945,158	10,585,472	-34%
Public Works	6,456,279	6,731,393	12,267,785	12,029,558	-2%
Municipal Utilities	12,038,633	11,768,570	11,935,406	15,104,460	27%
Sanitary	10,701,143	11,344,632	14,864,445	13,373,570	-10%
Water	27,726,427	28,176,835	23,527,931	29,209,815	24%
Total Public Works	73,948,503	67,701,312	78,540,725	80,302,875	2%
Expenditures by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Personnel	11,474,532	11,614,565	13,782,582	15,239,405	11%

Expenditures by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Personnel	11,474,532	11,614,565	13,782,582	15,239,405	11%
Maintenance & Operations	41,242,634	34,352,068	25,905,145	27,737,108	7%
Production Costs	9,668,333	9,517,433	11,304,660	12,525,483	11%
Other Charges	8,472,360	6,410,541	6,369,147	6,471,200	2%
Total Operating Expenditures	70,857,859	61,894,607	57,361,534	67,973,196	8%
Capital	3,090,643	5,806,705	21,179,191	18,329,679	-16%
Total Operating Budget	73,948,503	67,701,312	78,540,725	80,302,875	2%
Personnel Summary (FTE's)	163	156	159	161	



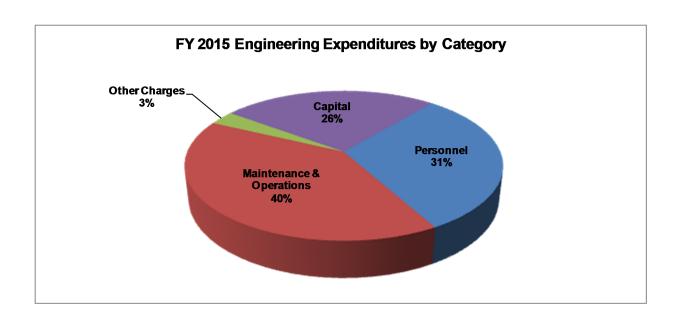
EngineeringDivision Summary

The Engineering division provides the following functions:

- Contract Administration and Management for Capital Improvement Projects
- Inspection for public works improvement projects and plan check of engineering plans
- Surveying and Civil Design
- Traffic Control Studies and Design Functions

Funding sources: general fund, traffic safety, storm drain utility, AB2766, measure I, state grants, local grants, federal grants, DIF

Engineering Expenditure by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Personnel	2,299,630	2,302,094	3,096,048	3,259,655	5%
Maintenance & Operations	11,418,975	2,319,072	3,465,594	4,251,256	23%
Production Costs	-	_	-	-	0%
Other Charges	1,030,234	582,359	323,536	323,536	0%
Total Operating Expenditures	14,748,839	5,203,525	6,885,178	7,834,447	14%
Capital	2,277,181	4,476,357	9,059,980	2,751,025	-70%
Total Operating Budget	17,026,020	9,679,882	15,945,158	10,585,472	-34%



Public Works—Maintenance

Division Summary

The Fleet Maintenance division provides the following functions:

- Coordinates with departments regarding maintenance and replacement schedules for vehicles and equipment
- Maintains and repairs City vehicles and heavy equipment
- Utilizes maintenance schedules and preventative maintenance to extend the life of current equipment and vehicles

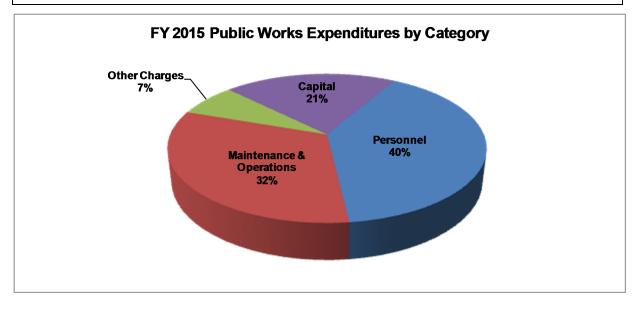
The Street Maintenance division provides the following functions:

- Asphalt and concrete roadway repairs and maintenance
- Concrete infrastructure inspection, repair and maintenance
- Sweeping and cleaning city streets and right of ways
- Weed abatement team maintains public property by removing weeds, trash and debris

Additional division include Graffiti and LMADs

Funding Sources: general fund, fueling stations, storm drain, gas tax, LTF, AB2928, Prop 1B, TDA Article 3, AB2766, Measure I, local grants, state grants, federal grants, HUD grants, LMADs/DFADs

Fleet/Street Maintenance Expenditure by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Personnel	3,370,365	3,437,501	4,195,038	4,790,620	14%
Maintenance & Operations	2,495,671	2,414,234	4,078,688	3,868,581	-5%
Production Costs	-	-	-	-	0%
Other Charges	489,444	593,046	857,081	857,082	0%
Total Operating Expenditures	6,355,480	6,444,781	9,130,807	9,516,283	4%
Capital	100,799	286,611	3,136,978	2,513,275	-20%
Total Operating Budget	6,456,279	6,731,393	12,267,785	12,029,558	-2%



Municipal Utilities

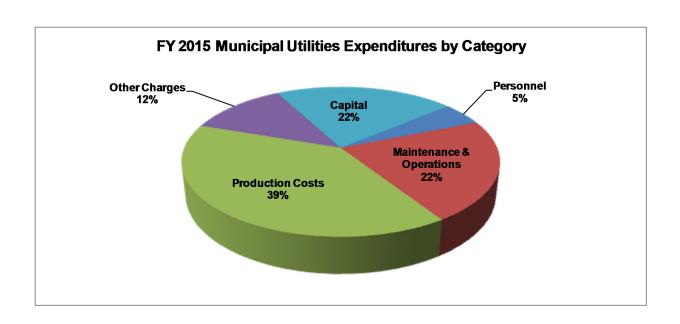
Division Summary

The Municipal Utilities Division provides the following services:

- Provides electrical service for Commercial and Industrial customers at SCLA and Foxborough Industrial Park
- Provides natural gas service for Commercial and Industrial customers at SCLA
- · Repairs and maintains electric, gas and telecommunications lines throughout SCLA

Funding sources: Municipal Utilities electrical, gas and public benefits funds

Municipal Utilities Expenditure by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Personnel	376,810	532,630	611,740	757,604	24%
Maintenance & Operations	3,708,453	3,581,931	3,140,373	3,312,393	4%
Production Costs	5,348,345	5,507,991	6,127,535	5,950,918	-3%
Other Charges	2,605,025	2,143,306	1,804,444	1,804,444	0%
Total Operating Expenditures	12,038,633	11,765,859	11,684,092	11,825,359	1%
Capital	-	-	50,657	3,279,101	1534%
Total Operating Budget	12,038,633	11,765,859	11,734,749	15,104,460	27%



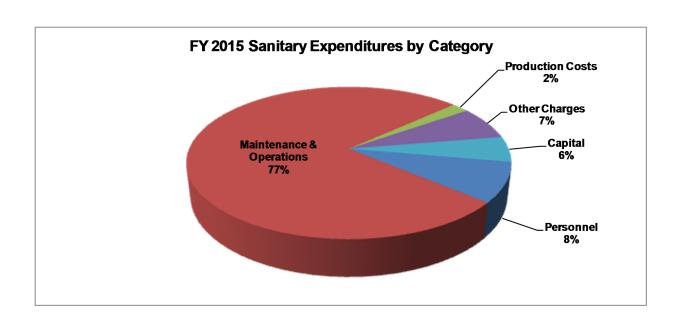
Sanitary Division Summary

The Sanitary Division provides the following services:

- Provides maintenance and repairs to sanitary sewer collection system
- Provides plant maintenance assistance to local sewage treatment plant
- Responds to contractor and residential service requests

Funding sources: Sanitary funds

Sanitary Expenditure by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Personnel	995,495	914,953	1,015,927	1,123,087	11%
Maintenance & Operations	9,273,789	9,849,855	9,868,608	10,304,531	4%
Production Costs	-	-	28,125	272,565	869%
Other Charges	431,859	579,824	881,209	946,209	7%
Total Operating Expenditures	10,701,143	11,344,632	11,793,869	12,646,392	7%
Capital	-	-	3,070,576	727,178	-76%
Total Operating Budget	10,701,143	11,344,632	14,864,445	13,373,570	-10%



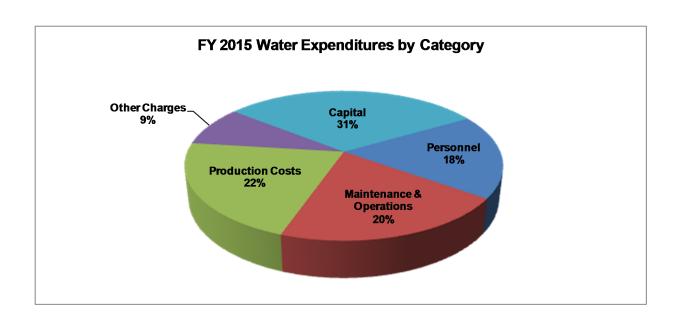
Water Division Summary

The Water District provides the following services:

- Provide safe, reliable, high quality water, recycled water, and wastewater services
- Maintain and improve the efficiency, reliability and security of District infrastructure
- Working towards sustained wastewater collection, treatment, and disposal systems to meet current and future community needs and respond to emerging regulations

Funding sources: Water funds

Water Expenditure by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Personnel	4,432,232	4,427,388	4,863,829	5,308,439	9%
Maintenance & Operations	14,345,746	16,184,264	5,301,225	6,000,347	13%
Production Costs	4,319,988	4,009,442	5,149,000	6,302,000	22%
Other Charges	3,915,799	2,512,005	2,502,877	2,539,929	1%
Total Operating Expenditures	27,013,764	27,133,099	17,816,931	20,150,715	13%
Capital	712,663	1,043,737	5,711,000	9,059,100	59%
Total Operating Budget	27,726,427	28,176,835	23,527,931	29,209,815	24%

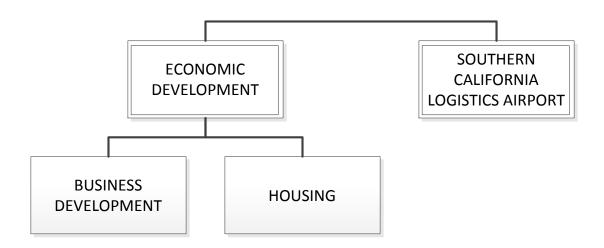


Economic Development/Southern California Logistics Airport Department Summary

Department Overview:

The Economic Development department consists of Economic Development and Southern California Logistics Airport. Economic Development contains the Low Mod Housing Fund and HUD grants. The department oversees the assets and responsibilities of the Housing Fund of the City of Victorville as a successor to the Low and Moderate Income Housing Program of the former Redevelopment Agency. It is also responsible for CDBG, HOME and NSP grant programs of the U.S. Department of Housing and Urban Development (HUD) which are primarily used for the development of viable urban communities by providing decent housing and suitable living environments for persons of low and moderate incomes.

The Airport department is comprised of On and Off Airport Operations. On Airport features aviation and air cargo facilities serving international and domestic needs. Off Airport features 2500 acres of commercial and industrial complex totaling 60 million square feet of development.

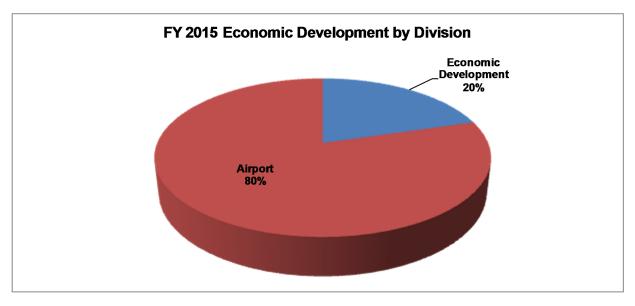


Economic Development/Southern California Logistics Airport Department Summary

Department Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Economic Development	53,280,810	46,432,249	4,894,577	8,240,990	68%
Airport	36,841,180	36,385,138	30,402,103	32,098,239	6%
Total Economic Development Budget	90,121,990	82,817,387	35,296,680	40,339,228	14%

Expenditures by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Personnel	2,390,565	1,946,361	2,370,927	2,372,152	0%
Maintenance & Operations	14,774,671	26,664,610	7,424,948	9,392,011	26%
Production Costs	-	-	-	-	0%
Other Charges	71,473,031	52,932,072	17,373,649	25,451,574	46%
Total Expenditures	88,638,267	81,543,043	35,296,680	37,215,737	37%
Capital	1,483,723	1,274,344	8,127,155	3,123,491	-64%
Total Economic Development Operating Budget	90,121,990	82,817,387	35,296,680	40,339,228	14%

Personnel Summary (FTE's)	29	24	31	30	
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Economic Development

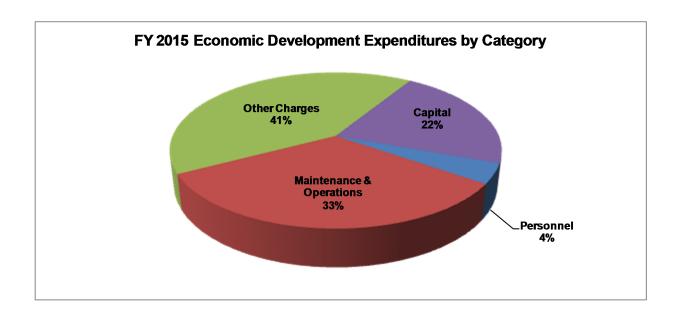
Division Summary

Economic Development provides the following functions:

- Oversee responsibilities of the former Redevelopment Agency
- Manage Community Development Block Grant and HOME Grant Programs
- Manage NSP1 and NSP3 grant programs

Funding sources: Housing funds & Successor Agency non-housing funds 87%, HUD grants 13%

Economic Development Expenditure by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change			
Personnel	522,966	218,266	357,736	338,493	-5%			
Maintenance & Operations	673,387	11,359,065	1,370,474	2,691,931	96%			
Production Costs	-	-	-	-	0%			
Other Charges	51,313397	34,624,311	2,062,976	3,422,554	66%			
Total Operating Expenditures	52,509750	46,201,642	3,791,186	6,452,978	70%			
Capital	771,060	230,607	1,103,391	1,788,022	62%			
Total Operating Budget	53,280,810	46,432,249	4,894,577	8,240,990	68%			
*Includes dissolution of Redevelopment agency extraordinary loss.								



Airport Division Summary

On-Airport Operations provides the following functions:

- Operating air traffic control tower and customs port of entry
- Maintain two intercontinental runways
- Manage and lease Hangars and warehouses
- Collect aircraft parking fees, landing fees, and fuel flowage fees

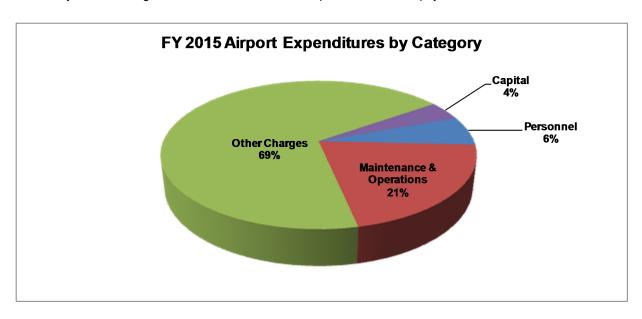
Off-Airport Operations provides the following functions:

- Manage and lease commercial and industrial complexes through a public/private partnership with Stirling Enterprise, LLC
- Contract undeveloped land for filming and recreational amenities

Funding sources: Airport funds

Airport Expenditure by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Personnel	1,867,599	1,728,095	2,013,191	2,033,669	1%
Operations & Maintenance	14,101,284	15,305,545	6,054,475	6,700,081	11%
Production Costs	-	-	-	-	0%
Other Charges	20,159,634	18,307,761	15,310,673	22,029,020	44%
Total Expenditures	36,128,517	35,341,401	23,378,339	30,762,770	32%
Capital	712,663	1,043,737	7,023,764	1,335,469	-81%
Total Operating Budget	36,841,180	36,385,138	30,402,103	32,098,239	6%

^{*} In fiscal year 2014 Budget, amounts do not include anticipated debt service payment for June.



Enterprise (Proprietary) Funds are used to account for activities that are financed and operated similar to that of private businesses where goods and services are provided for a fee.

Enterprise Funds

Sanitary

Solid Waste

Southern California Logistics Airport

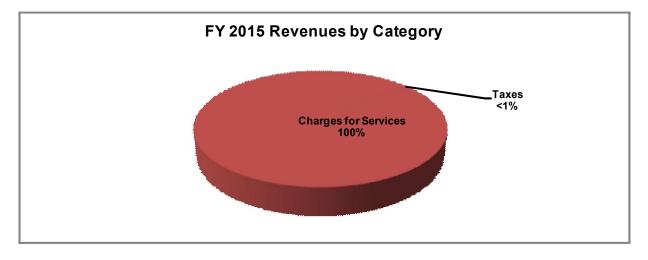
Victorville Municipal Utilities Victorville Water District

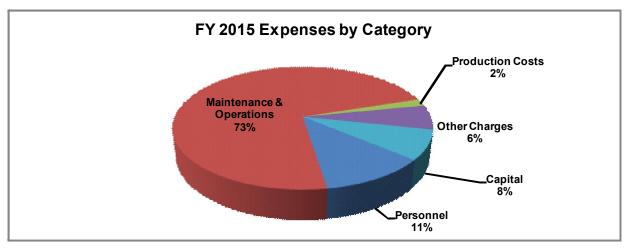
Sanitary Fund

Fund Overview:

This fund accounts for revenues and expenses pertaining to the collection of sewage from the point of origin to the point of treatment or disposal. Revenue received is comprised of sewer user fees and connection fees. This fund also provides maintenance and repairs to sanitary sewer collection system as well as providing plant maintenance assistance to local sewage treatment plant. Responds to contractor and residential service requests.

Revenues	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Taxes	5,540	5,540	5,539	5,539	0%
Charges for Services	12,607,941	14,934,482	13,336,742	14,368,376	8%
Investment Income	4,901	14,268	-	-	0%
Other Revenue	1,943,456	518,120	-	-	0%
Total Revenues	14,561,838	15,472,410	13,342,281	14,373,915	8%





Sanitary Fund

Expenses by Group	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Reclaimed Water	141,175	28,244	59,125	348,565	490%
Sewer	8,303,829	9,582,557	10,147,345	10,931,300	8%
Wastewater Treatment	2,256,139	1,733,831	4,547,475	1,982,605	-56%
Engineering Services	66,117	248,950	1,135,109	1,195,969	5%
Street & Roadway Management	-	-	110,500	110,500	0%
Total by Division	10,767,260	11,593,582	15,999,554	14,569,539	-9%

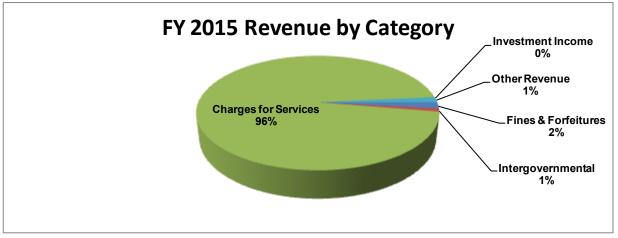
Expenses by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Personnel	1,047,698	1,130,578	1,501,036	1,660,881	11%
Maintenance & Operations	9,274,789	9,870,413	9,918,608	10,562,706	6%
Production Costs	-	-	28,125	272,565	869%
Other Charges	444,773	592,591	881,209	946,209	7%
Total Operating Expenses	10,767,260	11,593,582	12,328,978	13,442,361	9%
Capital	-	-	3,670,576	1,724,003	-69%
Total Expenses	10,767,260	11,593,582	15,999,554	14,569,539	-9%

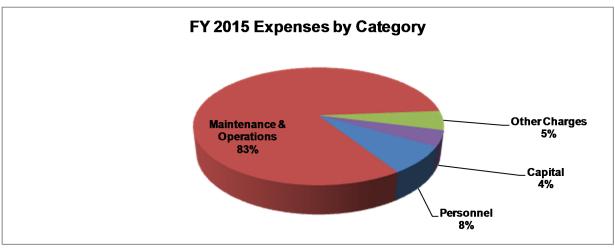
Solid Waste Management/Landfill Mitigation Funds 426, 427

Fund Overview:

This fund accounts for all activities in the following programs: Solid Waste Management, Source Reduction and Recycling, Landfill Mitigations, Household Hazardous Waste, and California Department of Resources, Recycling and Recovery CRV Grants.

Revenues	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Fines & Forfeitures	25,988	231,097	240,226	230,000	-4%
Intergovernmental	459,557	455,794	138,059	120,000	-15%
Charges for Services	11,528,434	11,705,481	12,453,050	12,833,000	3%
Investment Income	22,387	18,692	-	-	0%
Other Revenue	173	363,220	248,063	205,000	-21%
Total Revenues	12,036,538	12,774,284	13,079,398	13,388,000	2%





Solid Waste Management/Landfill Mitigation Funds 426, 427

Division Summary	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Non-Operating	131,133	116,994	485,339	483,907	0%
Solid Waste Division	8,462,320	8,351,805	8,952,133	12,258,310	37%
Source Reduction/ Recycling*	2,500,443	2,652,355	3,348,942	651,679	-81%
Landfill Mitigation	22,948	51,216	89,175	115,100	29%
Customer Services	51	615,089	692,130	604,049	-13%
Total by Division	11,116,895	11,787,459	13,567,719	14,113,045	4%

^{*}In fiscal year 2015 Source Reduction/Recycling was re-classed under Solid Waste Division.

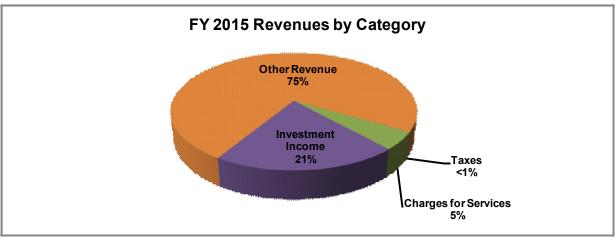
Category Expenses	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Personnel	870,885	691,403	956,050	1,069,137	12%
Maintenance & Operations	10,326,919	10,817,371	11,526,137	11,688,086	1%
Other Charges	(80,909)	278,685	748,582	747,150	0%
Total Operating Expenses	11,116,895	11,787,459	13,230,769	13,504,373	2%
Capital	-	-	336,950	608,672	81%
Total Expenses	11,116,895	11,787,459	13,567,719	14,113,045	4%

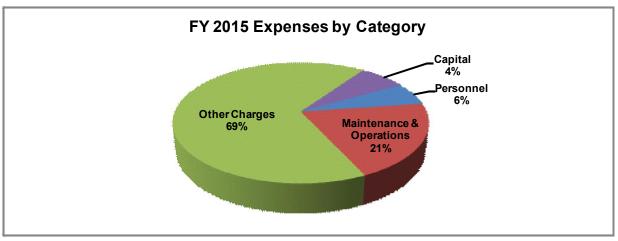
Southern California Logistics Airport Authority Fund 450, 452, 455

Fund Overview:

This fund accounts for the operation and capital acquisition of the activities surrounding the 2,500-acre aviation and air cargo facility serving domestic and international airport. The funding sources are comprised of federal grants, charges for services, and Tax Allocation Bonds.

Revenues	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Taxes	15,494	12,902	12,000	12,000	0%
Fines & Forfeitures	1,269	71,666	-	-	0%
Charges for Services	2,660,797	2,377,219	2,021,856	1,413,510	-30%
Investment Income	7,846,051	5,860,545	5,416,907	6,029,744	11%
Sales of Assets	38,000	-	-	-	0%
Other Revenue	16,751,657	22,305,878	17,997,550	21,785,489	21%
Total Revenues	27,313,268	30,628,210	25,448,313	29,240,743	15%





Southern California Logistics Airport Authority Fund 450, 452, 455

Expenses by Group	FY 2012 Actual	FY 2013 Actual	FY 2014* Budget	FY 2015 Proposed	Budget % Change
General	-	3,679,846	-	-	0%
Other Charges	26,425,536	21,765,829	18,268,388	21,514,027	18%
Airport Operations	7,067,329	9,782,160	9,846,177	10,522,704	7%
Parcels B&D	37,595	123,328	61,362	61,508	0%
Total Expenses	33,530,460	35,351,163	28,175,927	32,098,239	14%

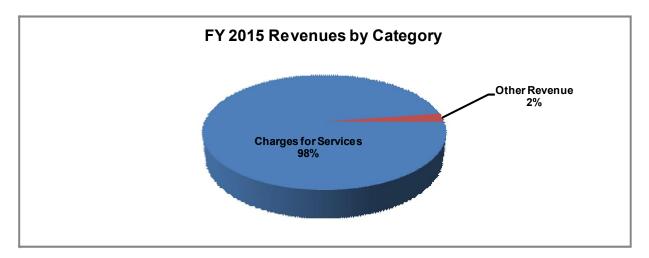
Expenses by Category	FY 2012 Actual	FY 2013 Actual	FY 2014* Budget	FY 2015 Proposed	Budget % Change
Personnel	1,597,860	1,691,175	2,013,191	2,033,669	1%
Maintenance & Operations	11,772,966	15,304,803	6,054,475	6,700,081	11%
Other Charges	20,159,634	18,307,761	18,268,388	22,029,020	21%
Total Operating Expenses	33,530,460	35,303,740	26,336,054	30,762,770	17%
Capital	-	47,424	1,839,873	1,335,469	-27%
Total Expenses	33,530,460	35,351,163	28,175,927	32,098,239	14%

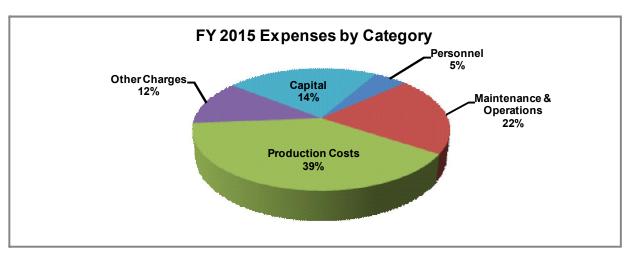
Victorville Municipal Utilities Fund 420, 421,422

Fund Overview:

The fund accounts for electric and natural gas services to commercial and industrial customers located in select areas throughout the city. Funding is provided by user charges and fees.

Revenues	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Charges for Services	10,290,092	11,268,979	12,299,556	12,078,503	-2%
Investment Income	19,442	5,880	-	-	0%
Sales of Assets	500,000	60,000	-	-	0%
Other Revenue	509,832	54,916,400	212,385	289,363	36%
Total Revenues	11,319,366	66,251,259	12,511,941	12,367,866	-1%





Victorville Municipal Utilities Fund

Expenses by Group	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
General	1,206,048	1,319,600	251,183	243,821	-3%
Other Charges	2,333,325	1,874,708	1,592,100	1,592,100	0%
VMUS Electric	7,064,101	7,166,013	7,550,027	10,906,808	44%
VMUS Gas	1,435,159	1,405,538	2,341,439	2,361,651	1%
Total Expenses	12,038,633	11,765,859	11,734,749	15,104,460	29%

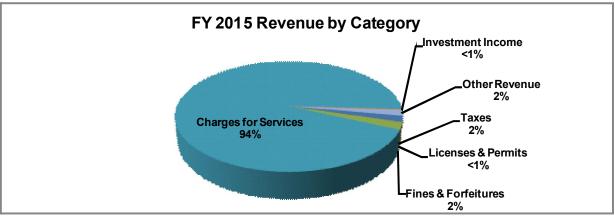
Expenses by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Personnel	376,810	532,630	611,740	757,604	24%
Maintenance & Operations	3,708,453	3,581,931	3,140,373	3,312,393	5%
Production Costs	5,348,345	5,507,992	6,127,535	5,950,918	-3%
Other Charges	2,605,025	2,143,306	1,804,444	1,804,444	0%
Total Operating Expenses	12,038,633	11,765,859	11,684,092	11,825,359	1%
Capital	-	-	200,657	3,279,101	1534%
Total Expenses	12,038,633	11,765,859	11,884,749	15,104,460	29%

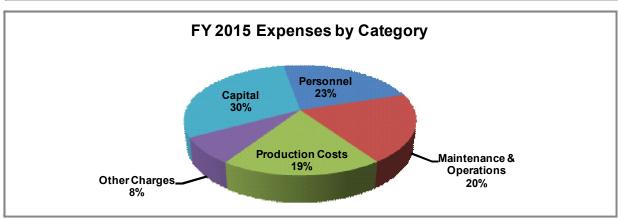
Victorville Water Fund

Fund Overview:

This fund accounts for the Victorville Water District. This subsidiary district includes the assets, liabilities, net position and operations of not only the Victorville Water Department, but also the former Victor Valley Water District and Baldy Mesa Water District as well. This fund manages the purchase, storage and distribution of potable water, recycled water, and wastewater. Maintain and operate water facilities. Ensure public awareness of issues important to the community.

Revenues	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Taxes	1,073,911	1,074,140	1,100,400	525,000	-52%
Licenses & Permits	(1,419)	15,036	16,000	20,000	25%
Fines & Forfeitures	46,209	405,083	625,000	657,000	5%
Intergovernmental	746,265	-	-	-	0%
Charges for Services	25,096,475	25,739,698	26,882,950	28,823,000	7%
Investment Income	156,152	103,108	91,000	95,000	4%
Other Revenue	2,947,614	3,161,081	355,000	500,000	41%
Total Revenues	30,065,207	30,498,146	29,070,350	30,620,000	5%





Victorville Water Fund
410, 411, 630

Expenses by Group	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
General	6,839,242	6,498,085	-	-	0%
Other Charges	5,785,864	1,539,962	1,214,750	1,382,800	14%
Administration	2,766,054	2,937,175	2,998,425	3,284,814	10%
Production Services	6,565,852	6,413,728	7,342,000	10,874,990	48%
Telemetry Services	183,109	320,604	465,000	264,373	-43%
High Desert Power Plant	1,497,995	1,478,546	1,658,000	845,000	-49%
Quality Services	603,064	597,112	405,000	479,915	18%
Reclaimed Water	1,710	2,017	230,000	1,850,000	704%
Conservation Services	269,849	273,788	339,587	361,422	6%
Meter Services	891,744	1,946,820	2,126,000	2,296,709	8%
Field Services	1,548,287	1,646,717	5,057,600	6,475,214	28%
Customer Services	1,582,707	2,543,367	2,255,000	2,197,403	-3%
IT Services	-	6,480	294,100	337,557	15%
Wastewater Treatment	332,513	3,163,303	1,007,000	1,456,000	45%
Engineering Services	528,956	619,048	1,101,452	1,154,594	5%
Total Expenses	29,396,946	29,986,752	26,493,914	33,260,791	26%
Expenses by Category	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Personnel	6,265,860	6,509,326	7,199,584	7,813,545	9%
Maintenance & Operations	14,892,466	16,316,044	6,054,209	6,735,300	11%
Production Costs	4,319,988	4,017,052	5,149,000	6,302,000	22%
Other Charges	3,916,497	3,144,330	2,559,307	2,599,929	2%
Total Operating Expenses	29,394,811	29,986,752	20,962,100	23,440,774	12%
Capital	2,135	-	5,531,814	9,810,017	77%
Total Expenses	29,396,946	29,986,752	26,493,914	33,260,791	26%

Special Revenue Funds are used to account for revenue derived from specific taxes or other revenue sources that are restricted by law or administrative action to expenditure for specified purposes.

Special Revenue Funds

Development Federal Gas Tax Asset Seizure **HUD Grants** Impact Fees Grants LMAD/DFAD/ Fueling State/Local Storm Drain Measure I **Stations** MAD Grants Utility Transportation Victorville Traffic Safety Street Lighting Tax **Housing Trust**

Asset Seizure Funds 240, 241, 242

Fund Overview:

This fund accounts for a portion of revenues received from sales of assets seized during drug-related arrests and disbursed for authorized public safety activities. The current estimate is based upon historical trend analysis.

Revenues	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Fines & Forfeitures	112,254	11,949	12,500	8,500	-47%
Investment Income	208	286	-	-	0%
Total Revenues	112,462	12,235	12,500	8,500	-47%

Expenditures	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Maintenance & Operations	13,094	16,780	44,500	75,500	70%
Other Charges	-	-	3,330	-	-100%
Total Operating Expenditures	13,094	16,780	47,830	75,500	58%
Capital	-	15,974	-	-	0%
Total Expenditures	13,094	32,754	47,830	75,500	58%

Development Impact Fee Funds 350, 351, 352, 353, 354, 355, 356, 357, 358, 359

Fund Overview:

This fund accounts for the acquisition or construction of major capital facilities related to public improvements needed as population increases.

Revenues	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Charges for Services	2,672,141	1,559,383	1,417,750	1,470,650	4%
Investment Income	145,131	43,364	40,000	-	-100%
Other Revenue	-	-	312,846	-	-100%
Total Revenues	2,817,272	1,602,747	1,770,596	1,470,650	-20%

Expenditures	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Personnel	78,535	21,515	11,009	11,726	7%
Maintenance & Operations	10,002,925	36,245	-	-	0%
Other Charges	2,058,453	98,159	350,083	16,513	-95%
Total Operating Expenditures	12,139,912	155,919	361,092	28,239	-92%
Capital	-	-	471,000	-	-100%
Total Expenditures	12,139,912	155,919	832,092	28,239	-97%

Federal Grants Fund

Fund Overview:

This fund accounts for various Federal agencies moneys received for the following grants: COPS Grant, Federal Demonstration, Transportation Enhancement Act, Congestion Mitigation Air Quality Grant, Police Hiring Supplement Grant, and EPA Water Reuse Grant. The current year estimate is provided by the awarding agency or, where the funds are carried over multiple years, the department responsible for administering the grant.

Revenues	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Intergovernmental	3,436,043	3,141,314	11,254,197	686,300	-94%
Other Revenue	817,213	952	-	-	0%
Total Revenues	4,253,256	3,142,266	11,254,197	686,300	-94%

Expenditures	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Personnel	288,793	46,100	15,779	-	-100%
Maintenance & Operations	3,717,423	1,299,346	-	-	0%
Other Charges	12,690	93,719	-	-	0%
Total Operating Expenditures	4,018,906	1,439,165	15,779	-	0%
Capital	1,580,769	2,430,683	11,109,661	686,300	-94%
Total Expenditures	5,599,675	3,869,848	11,125,440	686,300	-94%

Fueling Station Fund

Fund Overview:

The CNG fueling stations provide the City and private customers access to clean alternative fuel reducing the Victor Valley's emission profile as mandated by the California Air Resources Board.

The CNG Enterprise Fund is revenue generated by the operation of the CNG fueling stations and revenue in excess of operating expenses is utilized to complete unforeseen repairs and capital improvements to the stations.

Revenues	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Charges for Services	-	528,352	477,219	560,418	17%
Total Revenues	-	528,352	477,219	560,418	17%

Expenditures	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Personnel	-	57,080	59,383	65,074	10%
Maintenance & Operations	-	292,144	328,272	485,553	48%
Other Charges	-	-	-	-	0%
Total Operating Expenditures	-	349,224	387,655	550,627	42%
Capital	-	-	24,482	17,500	-29%
Total Expenditures	-	349,224	412,137	568,127	38%

Gas Tax Fund

Fund Overview:

This fund accounts for revenue received from the State of California under Street and Highways Code Section 2105, 2106, and 2107 and are derived from taxes collected from the purchase of gasoline and remitted to the City. The allocations should be spent for street and highway maintenance and improvements. The current estimate is based upon projections by the League of California Cities LAO. Funds are allocated by the State Controller's Office.

Revenues	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Intergovernmental	3,255,085	2,679,494	3,452,933	2,979,314	-16%
Charges for Services	2,084	9,024	7,000	7,000	0%
Investment Income	3,194	5,555	-	-	0%
Other Revenue	-	-	-	-	0%
Total Revenues	3,260,363	2,694,073	3,459,933	2,986,314	-16%

Expenditures	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Personnel	1,499,259	1,570,822	1,940,925	1,536,430	-21%
Maintenance & Operations	374,438	585,944	1,553,688	1,308,149	-16%
Other Charges	208,888	231,406	456,338	456,338	0%
Total Operating Expenditures	2,082,585	2,388,172	3,950,951	3,300,917	-16%
Capital	-	73,517	212,100	404,478	91%
Total Expenditures	2,082,585	2,461,689	4,163,051	3,705,395	-11%

HUD Grants Fund

Fund Overview:

This fund accounts for the revenues and expenditures under the guidelines of the Federal Community Development Block Grant and HOME Grant programs of the U.S. Department of Housing and Urban Development. The grants are primarily used for the development of viable urban communities by providing decent housing, suitable living environments, and expanding economic opportunities for persons of low and moderate incomes.

Revenues	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Intergovernmental	1,242,911	1,778,803	1,225,321	1,376,156	12%
Other Revenue	374,416	2,295,362	1,580,856	1,080,000	-46%
Total Revenues	1,617,327	4,074,165	2,806,177	2,456,156	-14%

Expenditures	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Personnel	790,642	779,373	875,269	547,501	-60%
Maintenance & Operations	522,494	302,195	772,388	630,696	-22%
Other Charges	81,262	1,189,730	54,659	54,659	0%
Total Operating Expenditures	1,394,398	2,271,298	1,702,316	1,232,856	-38%
Capital	777,523	299,625	1,103,391	1,223,300	10%
Total Expenditures	2,171,921	2,570,923	2,805,707	2,456,156	-14%

Local and State Grants Funds 265, 270

Fund Overview:

This fund accounts for various State agencies monies received from the California Law Enforcement Equipment Program, AB 3229 Grant, Office of Traffic Safety Grant, California Integrated Waste Management, Job-Housing Incentive Grant, Homeland Security Grant, and Alcoholic Beverage Control Grant. The current year estimate is provided by the awarding agency or, where the funds are carried over multiple years, the department responsible for administering the grant.

Revenues	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Intergovernmental	447,460	831,711	777,870	209,389	-73%
Total Revenues	447,460	831,711	777,870	209,389	-73%

Expenditures	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Personnel	105,199	196,193.	482,830	99,378	-79%
Maintenance & Operations	143,278	916,274	840,075	-	-96%
Other Charges	-	385,366	-	35,011	100%
Total Operating Expenditures	248,476	1,112,467	1,322,905	134,389	-90%
Capital	708	45,502	486,987	75,000	-85%
Total Expenditures	249,185	1,157,969	1,809,892	209,389	-88%

LMAD / DFAD / MAD Fund

Fund Overview:

Landscape Maintenance and Drainage Facilities Assessment District accounts for the revenue and expenditures of Assessment Districts which provided benefits to the property owner served. These improvements include items such as enhanced landscape, blocked walls, irrigation and drainage system. Since the maintenance of these enhanced facilities directly benefit the individual parcels within the district rather than the City as a whole, the maintenance costs are assessed to the property owners with the Maintenance Assessment District boundaries.

Revenues	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Taxes	2,180,766	2,509,765	2,161,566	2,208,549	2%
Investment Income	6,631	11,018	-	-	0%
Other Revenue	39,242	6,625	-	-	0%
Total Revenues	2,226,639	2,527,408	2,161,566	2,208,549	2%

Expenditures	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Personnel	519,221	524,242	550,671	533,807	-3%
Maintenance & Operations	1,147,632	1,264,673	1,477,793	1,245,809	-16%
Other Charges	51,200	50,319	207,168	207,169	0%
Total Operating Expenditures	1,718,053	1,839,234	2,235,632	1,986,785	-11%
Capital	-	7,583	364,593	93,212	-74%
Total Expenditures	1,718,053	1,846,817	2,600,225	2,079,997	-20%

Measure I Funds

250, 251, 252, 253, 254, 255

Fund Overview:

This fund accounts for the portion of sales tax revenue received from San Bernardino County and is derived from the voter-approved 1/2 cent sales tax in the County. The funds are legally restricted expenditures for the local street networks that have significant inter-jurisdictional or regional traffic.

Revenues	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015* Proposed	Budget % Change
Taxes	4,006,962	3,783,130	-	-	0%
Charges for Services	24,740	22,949	-	-	0%
Investment Income	29,028	26,464	-	-	0%
Other Revenue	200	-	174,000	-	-100%
Total Revenues	4,060,930	3,832,543	174,000	-	-100%

^{*}The City of Victorville has entered into an agreement with SANBAG for the construction of an interchange at La Mesa/Nisqualli. The agreement authorized SANBAG to withhold from the City the disbursement of future allocations and apply them to the reimbursement of the project fund. Thus, future Measure I receipts will not be given to the City until the City's 50% share or \$11.9 million is paid off. The project paid off date will be at the end of fiscal year 2016.

Expenditures	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Personnel	876,971	857,354	1,047,353	1,326,113	27%
Maintenance & Operations	230,545	444,598	1,087,542	951,890	-22%
Other Charges	370,041	173,667	149,502	149,502	0%
Total Operating Expenditures	1,477,557	1,475,619	2,284,397	2,427,505	6%
Capital	26,396	1,545,777	1,479,357	1,226,825	-17%
Total Expenditures	1,503,952	3,021,396	3,763,754	3,654,330	-3%

Storm Drain Fund

Fund Overview:

This fund accounts for revenue received from storm drain user fees and expensed funds are related to storm drains.

Revenues	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Fines & Forfeitures	3,148	28,009	-	-	0%
Intergovernmental	-	66,905	-	-	0%
Charges for Services	1,340,559	1,425,638	1,398,730	1,419,523	1%
Investment Income	5,413	2,565	-	-	0%
Other Revenue	27,461	-	17,151	-	-100%
Total Revenues	1,376,581	1,523,117	1,415,881	1,419,523	0%

Expenditures	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Personnel	443,252	473,944	870,772	857,541	-2%
Maintenance & Operations	45,798	117,020	534,205	739,610	38%
Other Charges	25,710	153,833	229,953	229,953	0%
Total Operating Expenditures	514,760	744,797	1,634,930	1,827,104	12%
Capital	-	-	394,626	1,041,298	164%
Total Expenditures	514,760	744,797	2,029,556	2,868,402	41%

Street Lighting Fund

Fund Overview:

This fund accounts for revenue received from assessments levied within the District and disbursed funds are for street lighting maintenance activities.

Revenues	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Taxes	575,926	648,817	634,286	1,638,455	158%
Investment Income	328	265	-	-	0%
Other Revenue	3,653	84,811	220,000	232,000	5%
Total Revenues	579,907	733,893	854,286	1,870,455	119%

Expenditures	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015* Proposed	Budget % Change
Personnel	11,512	17,779	22,895	296,389	1195%
Maintenance & Operations	1,060,958	1,062,710	1,223,700	1,526,705	25%
Other Charges	13,153	13,003	19,549	19,549	0%
Total Operating Expenditures	1,085,623	1,093,492	1,266,144	1,842,643	46%
Capital	-	-	-	-	0%
Total Expenditures	1,085,623	1,093,492	1,266,144	1,842,643	46%

^{*}Increase in expenditure for 2015 proposed budget due to formation of Assessment District adopted in August 2013.

Traffic Safety Fund

Fund Overview:

This fund accounts for revenue received from fines and forfeitures under Section 1463 of the Penal Code and disbursed funds are issued for the compensation of school crossing guards who are not regular full-time members of the police department of the City and other traffic related expenditures.

Revenues	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Fines & Forfeitures	649,896	734,832	768,000	768,000	0.00%
Total Revenues	649,896	734,832	768,000	768,000	0.00%

Expenditures	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Maintenance & Operations	15,431	442,700	768,000	768,000	0%
Other Charges	640,112	325,000	-	-	0%
Total Operating Expenditures	655,543	767,700	768,000	768,000	0%
Capital	-	-	-	-	0%
Total Expenditures	655,543	767,700	768,000	768,000	0%

Transportation Tax Funds

230, 231, 232, 233, 234

Fund Overview:

This fund accounts for revenue received for public transportation projects through the Local Transportation Fund (LTF), which is derived from a 1/4 cent of the local general sales tax and given to the county of its origin. The amount received by the county is then distributed to the cities and unincorporated areas in its jurisdiction based on population. Eligible expenses include projects related to maintenance and repair of streets and roads.

Revenues	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Intergovernmental	74,372	77,175	1,452,292	957,153	-34%
Investment Income	38,167	34,495	13,326	13,326	0%
Other Revenue	-	20,826	81,900	10,000	-88%
Total Revenues	112,539	132,496	1,547,518	980,479	-37%

Expenditures	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Personnel	254,480	331,163	368,088	898,020	144%
Maintenance & Operations	631,495	47,662	67,150	400,000	496%
Other Charges	173,226	192,075	101,594	101,594	0%
Total Operating Expenditures	1,059,201	570,900	536,832	1,399,614	161%
Capital	-	112,590	2,238,656	1,632,687	-27%
Total Expenditures	1,059,201	683,490	2,775,488	3,032,301	9%

Victorville Housing Trust Fund

Fund Overview:

This fund accounts for the housing activities of the City that were previously accounted for in the low and moderate housing redevelopment agency fund due to the dissolution of the Redevelopment Agencies on February 1, 2012.

Revenues	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Investment Income	-	6,595	-	-	0%
Other Revenue	-	21,201,648	-	-	0%
Total Revenues	-	21,208,243	-	-	0%

Expenditures	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Maintenance & Operations	-	2,407,363	52,500	64,000	22%
Other Charges	-	75,148	-	-	0%
Total Operating Expenditures	-	2,482,511	52,500	64,000	22%
Capital	-	-	-	-	0%
Total Expenditures	-	2,482,511	52,500	64,000	22%

Fiduciary Funds provide information about the fiduciary relationships—like the agency funds of the City—in which the City acts solely as agency or trustee for the benefit of others, to whom the resources belong.

Fiduciary Funds

CFD/ Assessment District

Successor Agency

CFD/Assessment District Funds

610, 611, 612, 620

Fund Overview:

These funds account for the Brentwood, West Creek, Joshua Ridge, and Eagle Ranch assessment district in accordance with the Mello-Roos Community Facilities Act of 1982 where the taxes that are received are for the payment made to the debt service related to these bond issuances.

Revenues	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Taxes	1,074,416	1,167,767	1,351,356	1,326,452	-2%
Investment Income	5,536	5,081	-	-	0%
Other Revenue	2,752,040	-	-	-	0%
Total Revenues	3,831,992	1,172,848	1,351,356	1,326,452	-2%

Expenditures	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed	Budget % Change
Personnel	-	1,236	-	7,345	0%
Maintenance & Operations	2,801,494	110,666	45,000	36,000	-25%
Other Charges	1,204,640	1,265,556	1,291,356	1,275,452	-1%
Total Operating Expenditures	4,006,134	1,377,458	1,336,356	1,318,797	-1%
Capital	-	-	1,194,927	1,187,582	0%
Total Expenditures	4,006,134	1,377,458	2,531,283	2,506,379	-1%

Successor Agency Fund

303, 304, 305

Fund Overview:

On January 17, 2012, the City of Victorville confirmed its designation as Successor Agency to the Victorville Redevelopment Agency by adopting Victorville Redevelopment Agency Resolution No. R-12-002 and City Council Resolution No. 12-005. California Redevelopment Agencies were abolished as of February 1, 2012, as a result of legislation enacted on June 29, 2011, and upheld by the California Supreme Court on December 29, 2011.

The role of the Successor Agency was to wind down the affairs of the former redevelopment agency. Effective February 1, 2012, the assets, properties, contracts and leases of the former RDA were transferred to the Successor Agency. The Successor Agency is responsible for continuing payments on the Enforceable Obligation Payment Schedule (EOPS), performing contractual obligations, disposing of assets and property, and preparing administrative budgets.

Revenues	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Taxes	-	2,211,083	5,279,573	5,704,951	8%
Investment Income	914,963	51,312	-	-	0%
Other Revenue	974,504	8,203,307	-	80,000	0%
Total Revenues	1,889,467	10,465,702	5,279,573	5,784,951	10%

Expenditures	FY 2012 Actual	FY 2013 Actual	FY 2014 Budget	FY 2015 Budget	Budget % Change
Personnel	46,339	218,266	221,048	111,765	-98%
Maintenance & Operations	262,769	1,734,904	1,317,974	2,073,430	57%
Other Charges	15,234,109	10,951,554	1,161,361	3,367,894	66%
Total Operating	15,543,217	12,904,724	2,700,383	5,553,089	106%
Capital	-	-	-	5,722	100%
Total Expenditures	15,543,217	12,904,724	2,700,383	5,558,811	106%

Capital Projects track the purchase or construction of major capital items.

Capital Project Types

Street Traffic Signals Drainage Sewer IWWTP

Airport Wus Water Facilities Miscellaneous

Capital Improvement Projects Summary

Fund	Fund Name	2015 Proposed	Streets	Traffic Signals	Drainage	Sewer	Water	IWWTP	Airport	VMUS	Facilities	Vehicles, Equip, &
100	General Fund	199,200	-	-	-	-	-	-	-	-	-	199,200
120	Fueling Stations	17,500	-	T.	T.	-	-	-	-	-	17,500	i.
202	Storm Drain Utility	1,324,898	200,000	1	650,000	-	-	-	-	-	1	474,898
220	Gas Tax	904,478	500,000	-	-	-	-	-	-	-	-	404,478
230	LTF	1,475,836	1,230,000	-	-	-	-	-	-	-	-	245,836
233	Transportation Dev Article 3	ı	ı	ı	ı	-	1	-	1	-	ı	=
234	AB 2766	260,991	1	ı	ı	-	1	-	-	-	260,991	1
250	Measure I Pro- jects	814,200	541,200	273,000	-	-	-	-	-	-	ı	-
251	Measure I Traffic	331,000	-	150,000	-	-	-	-	-	-	-	181,000
255	Measure I Street Arterials	776,000	760,000	16,000	-	-	-	-	-	-	-	-
265	Local Grants	75,000	-	75,000	=	-	-	-	-	-	=	-
275	Federal Grants	839,300	127,300	559,000	-	-	-	-	153,000	-	-	-
303	Economic Development	5,722	-	=	=	-	-	-	-	-	-	5,722
352	Road Service DIF	-	-	=	=	-	-	-	-	-	=	-
370	LMAD/DFAD/ MAD	93,212	-	-	-	-	-	-	-	-	45,000	48,212
410	Water Operations	9,822,417	-	16,000	-	-	8,349,000	1,416,000	-	-	-	41,417
420	VVMUS	3,429,101	-	-	-	-	-	-	-	3,386,000	-	43,101
425	Sewer/Sanitary	1,724,003	1	-	-	1,335,000	1	-	-	-	110,500	278,503
426	Solid Waste	661,422	-	-	-	-	-	-	-	-	331,500	329,922
450	Airport	2,146,987	-	-	-	-	-	-	1,996,574	-	-	150,413
611	CFD 01-01	1,194,927	1,194,927	-	-	-	-	-	-	-	-	-
	GRAND TOTAL	26,096,194	4,553,427	1,089,000	650,000	1,335,000	8,349,000	1,416,000	2,149,574	3,386,000	765,491	2,402,702

Capital Improvement Projects Streets Summary

Projects	Funding Source	Project	2015 Proposed Budget	FY 15/16	FY 16/17	FY 17/18	FY 18/19
BEAR VALLEY ROAD							
Bridge Widening at BNSF Railroad							
Environmental & Design	255	60014	66,000	-	-	-	-
Construction	255	60014		324,000	324,000	-	-
	275	60014		2,500,000	2,500,000	-	-
BEAR VALLEY ROAD							
Dunia Rd to Amethyst Rd							
Pavement Rehabilitation, & storm drain	255		664,000	-	-	-	-
Storm drain	202		200,000	-	-	-	-
Curb, gutter, sidewalk at Oro Grande Wash	230		100,000	-	-	-	-
EL EVADO ROAD							
Hook Blvd to Mojave Dr - add shoulders	275		127,300	-	-	-	-
	250		31,200	-	-	-	-
LA MESA ROAD							
At US-395 (Cantina Dr to Mesa View)							
New road connections and new traffic signal							
Design and construction	611	60064	1,194,927	-	-	-	-
MOJAVE RIVER WALK							
Preliminary engineering	230	70611	30,000	-	-	-	-
NATIONAL TRAILS HWY							
Bridge over Mojave River - Analysis & funding application	255	60068	30,000	-	-	-	-
NISQUALLI/I-15 INTERCHANGE							
Environmental Mitigation Reporting	250	60005	10,000	5,000	5,000	5,000	5,000

Capital Improvement Projects Streets Summary (cont.)

Projects	Funding Source	Project	2015 Proposed Budget	FY 15/16	FY 16/17	FY 17/18	FY 18/19
CITY WIDE							
Pavement	250	70023	500,000	300,000	2,300,000	2,500,000	2,500,000
	220		500,000	-	-	-	-
New sidewalk and required curb & gutter pavement widening or reconstruction	230	70025	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Access ramp and sidewalk repairs and replacement	230	70026	100,000	100,000	100,000	100,000	100,000
TOTAL FOR STREETS			4,553,427	4,229,000	6,229,000	3,605,000	3,605,000

Capital Improvement Projects Traffic Signals Summary

250 255 410	62025 62026 62026	48,000 16,000	-	- - -	- - -	- - -
255 410	62026 62026	16,000 16,000	-	- - -	- - -	- - -
255 410	62026 62026	16,000 16,000	-	- - -	- - -	- - -
410	62026	16,000	-	-	-	-
410	62026	16,000	-	-	-	-
		<u> </u>	-	-	-	-
250	62028					
250	62028					
200		130 000	_	_	_	_
265	62028	75,000	-	-	-	-
275		227,700	-	-	-	-
250		43,300	-	-	-	-
275		331,300	-	-	_	-
250		51,700	-	-	-	-
251	62029	130,000	-	_	_	_
251	62005	20,000	-	-	-	-
		4 000 000				
	265 275 250 275 250	265 62028 275 250 275 250 275 250	265 62028 75,000 275 227,700 250 43,300 275 331,300 250 51,700	265 62028 75,000 - 275 227,700 - 250 43,300 - 275 331,300 - 250 51,700 - 251 62029 130,000 - 251 62005 20,000 -	265 62028 75,000 275 227,700 250 43,300 275 331,300 250 51,700 251 62029 130,000 251 62005 20,000	265 62028 75,000 - - - 275 227,700 - - - 250 43,300 - - - 275 331,300 - - - 250 51,700 - - - 251 62029 130,000 - - - 251 62005 20,000 - - -

Capital Improvement Projects Drainage Summary

Projects	Funding Source	Project	2015 Proposed Budget	FY 15/16	FY 16/17	FY 17/18	FY 18/19
AIR EXPRESSWAY							
At Turner Wash	202	61025	50,000	-	-	-	-
INDUSTRIAL LEAD TRACK							
INDUSTRIAL LEAD TRACK Various locations - slope							
repairs and erosion controls	202	61026	100,000	-	-	-	-
MARIPOSA ROAD							
Oro Grande Wash access road	202		100,000	-	-	-	-
ORO GRANDE WASH & TRIBUTARIES							
Yates Rd to Hughes Rd							
Various improvements	202	61027	50,000	-	-	-	-
OSSUM WASH From S. of Air Expressway							
to N. of Industrial Lead Track - slope repairs and erosion controls	202	61028	50,000	-	-	-	-
Seneca Road							
North side at Oro Grande Wash	202	61029	50,000	-	-	-	-
US-395							
Luna Rd to north of Dos Palmas Rd	202	61030	150,000	-	-	-	-
MASTER PLAN OF DRAINAGE Update Master Plan / Mapping. Drainage Development Impact Fee Study- Matching Funds to	202	61012	50,000	-	-	-	-
grant							
VARIOUS DRAINAGE REPAIRS & CONTROLS							
Various locations Citywide	202	61004	50,000	100,000	100,000	100,000	100,000
TOTAL FOR DRAINAGE			650,000	100,000	100,000	100,000	100,000

Capital Improvement Projects Sewer Summary

Projects	Funding Source	Project	2015 Proposed Budget	FY 15/16	FY 16/17	FY 17/18	FY 18/19
El Evado Sewer main							
North of Tawney Ridge Ln	425	77029	-	400,000	-	-	-
FBOP Lift Station							
Right of Way	425	74079	-	-	40,000	-	-
Design & Construction	425	74079	-	-	2,700,000	-	-
High Maintenance Locations - Evaluate Problems & Correct	425	77022	250,000	250,000	250,000	250,000	250,000
Master Plan Main Projects	425		250,000	1,000,000	1,000,000	1,000,000	1,000,000
Old Town Area Sewer Rehabilitation	425	77016	100,000	100,000	100,000	100,000	100,000
Santa Fe Channel Main Coad Rd to Ottawa St							
Protect manholes from erosion	425		150,000	-	-	-	-
Various Diversions	425	77018	100,000	-	-	-	-
Citywide Sewer Master Plan	425	77001	150,000	50,000	-	-	-
Sanitary Related Equipment	425	70013	20,000	20,000	20,000	20,000	20,000
Sewer Root Treatment	425	70006	65,000	65,000	65,000	65,000	65,000
Work order software	425	New	250,000	-	-	-	-
TOTAL FOR SEWER			1,335,000	1,885,000	4,175,000	1,435,000	1,435,000

Capital Improvement Projects Water Summary

Projects	Funding Source	Project	2015 Proposed Budget	FY 15/16	FY 16/17	FY 17/18	FY 18/19
Asphalt Saw, self-propelled	410	New	15,000	-	-	-	-
Backhoe - Replacements	410	Future	-	330,000	330,000	-	-
Battery Tester	410	New	8,000	-	-		-
Booster Pumping Station - Hwy 395 - Power Supply	410	New	18,000	-	-	-	-
Booster Pumping Station - ID1-ID2	410	Future	-	1,540,000	-	-	-
Chromium 6 Treatment Pilot Study	410	74156	50,000	-	-	-	-
Circuit Breaker Tester	410	74152	-	-	-	-	-
Compressor - Replacements	410	Future	-	30,000	15,000	-	-
Demonstration Gardens/Low Water Use Conversions	410	Future	-	108,000	-	-	-
Dump Truck - New 10-wheel large	410	New	130,000	-	-	-	-
Engraver	410	New	5,000	-	-	-	-
Facilities Enhancements - Customer Service	410	74144	100,000	-	-	-	-
Facilities Improvements - Security Fences	410	New	20,000	-	-	-	-
Facilities Improvements - Warehouse	410	74159	100,000	-	-	-	-
Fiber Optic Upgrade	410	62026	30,000	-	-	-	-
Fluke OneTouch AT	410	New	11,000	-	-	-	-
GIS Mapping	410	77024	75,000	-	-	-	-
IVR - Telephone System Enhancements	410	74142	85,000	-	-	-	-
Master Plan - Update	410	74011	55,000	-	-	-	-
Meter Replacement - Large	410	74012	100,000	100,000	100,000	100,000	100,000

Capital Improvement Projects Water Summary (cont.)

Projects	Funding Source	Project	2015 Proposed Budget	FY 15/16	FY 16/17	FY 17/18	FY 18/19
Minivan - Replacement	410	Future	-	40,000	-	-	-
Pipeline - Dos Palmas Trench Repair	410	New	250,000		-	-	-
Pipeline - Fireflow Project 01	410	New	140,000		-	-	-
Pipeline - Fireflow Project 05	410	New	180,000	-	-	-	-
Pipeline - Fireflow Project 11	410	New	60,000	-	-	-	-
Pipeline - Fireflow Project 12	410	New	150,000	-	-	-	-
Pipeline - Fireflow Projects	410	Future	-	1,330,000	2,120,000	-	-
Pipeline - Mainline	410	New	256,000	2,256,000	3,586,000	3,586,000	3,586,000
Pipeline - Missing Links Reclaimed Water	410	74057	1,850,000	-	-	-	-
Pipeline - Small Diameter Replacement	410	74126	500,000	500,000	1,680,000	5,640,000	4,000,000
Pipeline - Zone 2890 to 2906 Changes	410	74134	800,000	-	-	-	-
Pipeline - Zone 3170	410	Future	-	120,000	-	-	-
Pipeline - Zone 3485 Reservoir Balancing Pipeline	410	Future	-	1,080,000	1,080,000	1,080,000	1,080,000
PRV Metering	410	New	30,000	30,000	30,000	-	-
PRV Station at Mojave and El Evado	410	New	60,000	-	-	-	-
PRV Station at Mojave and Mesa Linda	410	New	60,000	-	-	-	-
PRV Station at Seneca and Amethyst	410	New	60,000	-	-	-	-
PRV Station at Seneca and El Evado	410	New	60,000	-	-	-	-
Pump to Waste	410	74032	220,000	-	-	-	-

Capital Improvement Projects Water Summary (cont.)

Projects	Funding Source	Project	2015 Proposed Budget	FY 15/16	FY 16/17	FY 17/18	FY 18/19
Pump to Waste	410	Future	-	220,000	220,000	-	-
Right of Way Relocations	410	74020	125,000	125,000	125,000	125,000	125,000
Right of Way Relocations - I-15 Widening	410	New	1,048,000	-	-	-	-
Servers / Switch	410	New	22,000	-	-	-	-
Stud Welder	410	New	7,000	-	-	-	-
Towable Booster Pump - Replace 48482	410	Future	-	-	-	60,000	-
Tractor - New	410	74161	70,000	-	-	-	-
Trencher w/Trailer - Replace 37392	410	Future	-	-	-	20,000	-
Truck - New	410	74145	48,000	-	-	-	-
Truck - New	410	74146	84,000	-	-	-	-
Truck - New	410	74147	74,000	-	-	-	-
Truck - Replace Vehicle 69557	410	74150	40,000	-	-	-	-
Truck - Replace Vehicle 69559	410	74148	55,000	-	-	-	-
Truck - Replace Vehicle 69608	410	74137	80,000	-	-	-	-
Truck - New Crew	410	New	130,000	-	-	-	-
Truck - Emergency Lighting 69610	410	New	5,000	-	-	-	-
Truck - Replace Vehicle 21084	410	New	40,000	-	-	-	-
Truck - Replace Vehicle 35967	410	New	40,000	-	-	-	-
Truck - Replace Vehicle 69609	410	New	40,000	-	-	-	-

Capital Improvement Projects Water Summary (cont.)

Projects	Funding Source	Project	2015 Proposed Budget	FY 15/16	FY 16/17	FY 17/18	FY 18/19
Truck - Replace Vehicle 76647	410	New	40,000	-	-	-	-
Truck - Replace Vehicle 77669	410	New	40,000	-	-	-	-
Truck/Vehicle - Replacements	410	Future	-	765,000	526,000	320,000	525,000
Underground Locator	410	New	5,000	-	-	-	-
Vactor w/ Trailer - Replace 42519	410	Future	-	-	-	46,000	-
Vacuum - Replace 61776	410	Future	-	-	-	20,000	-
Vacuum - Replace Trailer Mounted	410	Future	-	40,000	-	-	-
Vacuum - Trailer Mounted	410	74162	-	-	-	-	-
Valve Machine w/ Trailer- Replace	410	Future	-	-	25,000	-	-
Valve Machine - Replace 86169	410	Future	-	-	-	-	9,000
Vulnerability Assessment Update	410	74163	20,000	-	-	-	-
Wall - Warehouse	410	74160	120,000	-	-	-	-
Washer - Replace Trailer Mounted	410	Future	-	-	24,000	-	
Welder - Replace 70063	410	Future	-	-	-	14,000	-
Well #142 - Equip	410	74005	_	_	_	<u> </u>	2,160,000
Well #203 Re-equip	410	74166	150,000	-	-	-	
Well #205 Re-equip	410	New	150,000	_	-	-	-
Well #207 Re-equip	410	74167	150,000	_	_	_	-
Website Upgrade	410	New	38,000	_	_	_	-
Work order software	410	New	250,000	_	-		-
TOTAL FOR WATER			8,349,000	8,614,000	9,861,000	11,011,000	11,585,000

Capital Improvement Projects IWWTP Summary

Projects	Funding Source	Project	2015 Proposed Budget	FY 15/16	FY 16/17	FY 17/18	FY 18/19
Airport automatic gates for access	410	76022	55,000	-	-	-	-
Bypass Line	410	76016	-	60,000	-	-	-
Boiler Upgrade	410	76024	265,000	-	-	-	-
Percolation Pond & dedicated pipe line	410	76025	936,000	_	_	_	-
			· · · · · · · · · · · · · · · · · · ·				
Various Upgrades	410		160,000	-	-	-	-
TOTAL FOR WWTF	:		1,416,000	60,000	-	-	-

Capital Improvement Projects Airport Summary

Projects	Funding Source	Project	2015 Proposed Budget	FY 15/16	FY 16/17	FY 17/18	FY 18/19
AIRPORT OPERATIONS							
Fuel Farm - Phase 2 - EDA Grant 916 Matching	450	95002	240,222	-	-	-	-
Ramp Rehabilitation - EDA Grant 560	450	95055	120,000	-	-	-	-
Runway 321 Reconstruction	450	95060	664,352	-	-	-	_
Runway 17/35 Asphalt Repair	450	95046	700,000	-	-	-	-
AIRPORT FACILITIES							
Expand Security Infrastructure (3900-LF of DBFO cable to Gate #1)	450	95047	50,000	-	-	-	-
Deluge System	450	95048	80,000	-	-	-	-
Airfield Electrical	450	95049	20,000	-	-	-	-
George Entrance	450	95050	75,000	-	-	-	-
Radio equipment	450	95051	30,000	-	-	-	-
Wildlife Assessment - FAA Grant	275	95061	153,000	-	-	-	-
	450	95061	17,000	-	-	-	-
TOTAL FOR AIRPORT			2,149,574	-	-	-	-

Capital Improvement Projects VMUS Summary

Projects	Funding Source	Project	2015 Proposed Budget	FY 15/16	FY 16/17	FY 17/18	FY 18/19
SCE Upgrades - Foxborough	420	30012	-	200,000	-	500,000	500,000
SCE Upgrades - SCLA	420	30020	-	500,000	-	2,200,000	2,200,000
SCLA - Redundancy Equipment	420	30029	295,000	162,000	50,000	50,000	50,000
SCLA Metering (Electric)	420	30034	100,000	100,000	100,000	100,000	100,000
SCLA Metering (Gas)	420	30035	50,000	50,000	50,000	50,000	50,000
SMMC Distribution Infrastructure	420	New	2,841,000	-	-	-	-
Gas Infrastructure Upgrades - SCLA	420	New	100,000	100,000	100,000	100,000	100,000
TOTAL FOR VMUS			3,386,000	1,112,000	300,000	3,000,000	3,000,000

Capital Improvement Projects Facilities Summary

Projects	Funding Source	Project	2015 Proposed Budget	FY 15/16	FY 16/17	FY 17/18	FY 18/19
CNG Fuel Station at Foxborough	234	70612	230,691	-	-	-	-
CNG Fuel Station at D St							
Compressor rebuild	234 120	70613 70613	30,300 10,000	-	-	-	-
	120	70013	10,000				
McArt CNG Station							
Disc valve replacement	120	97015	7,500	-	-	-	-
Palmdale Yard Improvements	426	80007	331,500	-	-	-	-
	425	80007	110,500	-	-	-	-
DFAD1 - City Wide							
Hillcrest at Highcrest							
Install masonry block wall	370		45,000	45,000	-	-	-
Irrigation Conversion to Reclaimed Water - Schmidt Park	100		-	10,000	-	-	-
Reroofing: Corp Yard East - Parks Division	100		-	16,500	-	-	-
Parking Lot Resurfacing - City Hall	100		-	8,000	-	-	-
Replace Tennis Court Windscreens - Doris Davies Park	100		-	6,200	-	-	-
Resurface Four Tennis Courts - Doris Davies Park	100		-	13,000	-	-	-
Replace Exercise Room Flooring - Hook Community Center	100		-	21,000	-	-	-
Resurface Parking Lot - Hook Park	100		-	8,000	-	-	-
New Flooring - Victorville Activities Center	100		-	12,000	-	-	-
Reroofing - Westwinds Sports Center	100		-	90,000	-	-	-
TOTAL FOR FACILITIES	;		765,491	229,700	-	-	-

Non-Project Capital Items Miscellaneous Summary (cont.)

Projects	Funding Source	Project	2015 Proposed Budget	FY 15/16	FY 16/17	FY 17/18	FY 18/19
7 Cardiac Monitors for Fire Stations	100		186,000	-	-	-	-
Two Vehicles/Service Bodies - Animal	100		-	111,603	-	-	-
Pickup Truck - Replacement	426		27,000	-	-	-	-
Pickup Truck - New	426		27,000	-	-	-	-
Rear Loader Trash Truck - New	426		270,000	-	-	-	-
Dump Truck Replacement-Two Each							
Storm Drain	202	97008 & 97019	62,100	-	-	-	-
Weed Abatement	220	97008 & 97019	40,500	-	-	-	-
Shoulders	220	97008 & 97019	24,300	-	-	-	-
Concrete	230	97008 & 97019	75,600	-	-	-	-
Sewer	425	97008 & 97019	67,500	-	-	-	-
Flat Bed Truck	220	97025	36,000				-
3/4 Ton Pick Up Truck	230	97024	25,000	-	-	-	-
Kenworth Tractor R&R	202		43,329	-	-	-	-
	230		43,329	-	-	-	-
	425		43,342	-	-	-	-
Water Truck (cab & chassis R&R)	202		43,329	_	_	_	_
Water Hack (eas a chassis Hark)	230		43,329	_	_	_	-
	425		43,342	-	-	-	-
			40.000				
Back Hoe (JD410 R&R)	202 370		46,662 46,662	-	-	-	-
	425		46,676	_	_	_	_
			,				
Dump Truck R&R	202		49,995	-	-	-	-
	230		49,995	-	-	-	-
	425		50,010	-	-	-	-
Crack Seal Machine R&R	220		70,000	-	-	-	-
CNG Street Sweeper	202		200,000	-	_	-	_
<u>'</u>	220		200,000				
Traffic Signal Maintenance Hi-Lift	251	97021	170,000	-	-	-	-
2 Pavement grinders for striping removal	251		11,000	-	-	-	-

Non-Project Capital Items Miscellaneous Summary (cont.)

Projects	Funding Source	Project	2015 Proposed Budget	FY 15/16	FY 16/17	FY 17/18	FY 18/19
2 Service Trucks for Airport	450		74,000	-	-	-	-
1 Service Truck for Airport & VMUS	450		11,000	-	-	-	-
	420		11,000	-	-	-	-
Electrician Standby Vehicle	420	97017	20,657	-	-	-	-
	450	97017	20,657	-	-	-	-
2015 Aerial Imagery with 12 inch resolution	202		9,500	-	-	-	-
	410		9,500	-	-	-	-
	425		9,500	-	-	-	-
E-mail Archival Appliance	Various			15,000	-	-	-
Voice Gateway Replacement	100			80,111	_	_	_
, ,	202		8,583	-	-	-	-
	220		20,028	-	-	-	-
	230		8,583	-	-	-	-
	303		5,722	-	-	-	-
	410		17,167	-	-	-	-
	420		11,444	-	-	-	-
	425		8,583	-	-	-	-
	426		5,722	-	-	-	-
	450		40,056	-	-	-	-
2 Scanners - Contex HD Ultra i4250 42" w/ Nextimga eSCAN + Archive and 2 years warranty	202		9,000	-	-	-	-
warranty	220		9,000	-	-	_	-
	410		9,000	-	-	-	-
	425		9,000	-	-	-	-
System Replacement for Gasboy fuel island at	100		13,200	-			
	202		2,400	_	_	_	_
	220		4,650	_	_	_	_
	370		1,550	-	-	-	-
	410		5,750	-	-	-	-
	425		550	-	-	-	-
	426		200	-	-	-	-
	450		4,700	-	-	-	-
Official City Website - new content management and complete redesign	100			70,000	-	-	-

Non-Project Capital Items Miscellaneous Summary (cont.)

Projects	Funding Source	Project	2015 Proposed Budget	FY 15/16	FY 16/17	FY 17/18	FY 18/19
Tidemark Advantage Permitting & Licensing Replacement	100		-	329,298	-	-	-
	202		-	24,803	-	-	-
	220		-	24,803	-	-	-
	303		-	17,950	-	-	-
	410		-	69,088	-	-	-
	425		-	24,803	-	-	-
	426		-	16,685	-	-	-
	450		-	2,570	-	-	-
Interior Security Camera Upgrade - City Hall	100		-	30,000	-	-	-
TOTAL FOR VEHICLES, EQUIP &	IT		2,402,702	816,714	-	-	-