Apple Valley/Victorville Consortium Consolidated Plan

FY 2017-2018 - 2020-2021





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Town of Apple Valley - 14955 Dale Evans Parkway, Apple Valley, CA 92307 City of Victorville - 14343 Civic Drive, Victorville, CA 92393

Executive Summary

ES-05 Executive Summary – 24 CFR 91.200(c), 91.220(b)

1. Introduction

Town of Apple Valley and City Victorville's HOME Consortium

The Town of Apple Valley serves as the lead agency for coordinating the Consolidated Planning and submission process, while the City of Victorville serves as a participating jurisdiction. Each jurisdiction is responsible for administering its own CDBG program, while the Town of Apple Valley administers the HOME program for both jurisdictions. However, HOME objectives and goals were determined by both jurisdictions through an extensive analysis of housing needs for lower-Dincome residents, as specified by the program regulations. Each jurisdiction is also responsible for preparing its own Annual Action Plan and Consolidated Annual Performance Evaluation Report (CAPER).

Consolidated Plan

The U.S. Department of Housing and Urban Development (HUD) requires cities, counties, and states that receive federal block grant funding to prepare consolidated plans. The federal block grant programs addressed in the 2017-21 Consolidated Plan (Consolidated Plan) are:

- Community Development Block Grant (CDBG) CDBG funds may be used for certain activities that serve lower-income residents, as specified by the program regulations.
- HOME Investment Partnership (HOME) HOME funds may be used for housing activities that serve lower-income residents, as specified by the program regulations.

The Consolidated Plan is a planning document that identifies overall housing and community development needs for the Town of Apple Valley and City of Victorville Consortium (Apple Valley/Victorville Consortium), and outlines a strategy to address those needs. The Consolidated Plan includes the following components:

- An assessment of the Consortium's housing and community development needs and market conditions;
- A five-year strategy that establishes priorities for addressing the identified housing and community development needs; and
- A one-year investment plan that outlines the intended use of federal The FY 2017 FY
 2021 Town of Apple Valley and City of Victorville Consolidated Plan satisfies the

requirements of the Community Development Block Grant (CDBG) and HOME Investment Partnership (HOME) programs administered by the U.S. Department of Housing and Urban Development (HUD).

2. Summary of the objectives and outcomes identified in the Plan Needs Assessment Overview

Objectives and outcomes

The Consolidated Plan addresses the needs, priorities, goals, and allocation strategies for CDBG and HOME funding for program years July 1, 2017 to June 30, 2021.

Section 101(c) of the authorizing statute sets forth the primary objective of the program as the development of viable communities by the provision of decent housing and a suitable living environment and expanding economic opportunities, principally for persons of low and moderate income. The statute further states that this is to be achieved in the CDBG program by ensuring that each funded activity meets one of three named national objectives. Those three objectives are identified as: benefiting low- and moderate-income persons; preventing or eliminating slums or blight; and meeting urgent needs. For the City of Victorville's 2017-21 ConPlan, the following national objectives will be met:

- Benefiting low- and moderate-income persons; and
- Preventing or eliminating slums or blight.

Based on the aforementioned objectives, the City will achieve the following outcomes:

- Provide suitable living environments for Victorville's residents;
- Enhance the quality of life for residents by encouraging decent and affordable housing for residents within the consortium; and,
- Expand economic opportunities.

Funding Priorities

Based on an extensive public participation process, the needs assessment and housing market analysis, the City of Victorville has determined to direct its funding to the following priorities:

- Supportive services for the homeless and at risk homeless
- Human services
- Need to increase economic development and employment opportunities.
- Housing programs
- Accessibility and Mobility

Funding for these priorities will assist in achieving the above objectives and outcomes. More details on the priority funding are described in Section SP-25 Priority Needs.

3. Evaluation of past performance

Each year, the U.S. Department of Housing and Urban Development assesses the Jurisdictions management of CDBG & HOME program funds, the City's compliance with the ConPlan and the extent to which the City is preserving and developing decent affordable housing, creating a suitable living environment and expanding economic opportunities.

Victorville

Overall, the City has performed satisfactorily in addressing its priority needs and carrying out the programs described in the previous 5 Year ConPlan.

Apple Valley

Overall, the City has performed satisfactorily in addressing its priority needs and carrying out the programs described in the previous 5 Year ConPlan.

4. Summary of citizen participation process and consultation process

During November 28 through December 8, 2016 the City's Housing Division held a series of community stakeholder meetings, community forums, and surveys to afford citizens and local and regional organizations representing low-and-moderate income persons the maximum feasible opportunity to provide input on housing and community development needs of the City. The Community Needs Assessment Survey was conducted to solicit input from residents and employees working in Victorville. The questionnaire polled respondents about the level of need in their neighborhoods for various types of improvements that can potentially be addressed by the use of federal funds, such as CDBG and HOME allocations. The survey asked respondents to rank the level of need in six (6) different categories. The survey was available in English and in Spanish, as recommended in our Citizen Participation Plan. To date, 108 online and 31 hard copies of the survey have been received. Three community forums and ten stakeholder meetings were also conducted to solicit input from residents and community stakeholders.

5. Summary of public comments

Consortium Survey

The questionnaire polled respondents about the level of need in their neighborhoods for various types of improvements that can potentially be addressed by the use of federal funds, such as CDBG and HOME allocations. The survey asked respondents to rank the level of need in six (6) different needs categories.

Community Meetings

Three community forums and ten stakeholder meetings were conducted to solicit input from residents and community stakeholders. Throughout the forums and meetings, the following recurring themes most frequently arose (listed by frequency discussed):

• Supportive services for the homeless and at risk homeless

Support the development of "one stop" resource centers to assist homeless persons to acquire the necessary documentation and consultation (mental health, physical health and nutrition, job skills training, identification, social security and disability benefits, etc.) to achieve reentry into employment and housing; food and nutrition services; utility assistance; support the Homeless Outreach Proactive Enforcement (HOPE) program; support public safety efforts; provide resource directories for available services; provide community resource directory for all available services; encourage collaboration between agencies, faith based organizations and other stakeholders to unify services; support efforts to increase volunteerism in public service programs.

Human services

Support programs that encourage the development of responsible, motivated and educated youth; support the development of arts, music and culture in the community; encourage programs that promote a healthy lifestyle; develop public facility amenities that facilitate community involvement and recreation; disseminate fair housing information through literature, media, referrals and workshops; encourage programs designed to unite youth, seniors, veterans and disabled persons in mentoring and caregiving.

Need to increase economic development and employment opportunities

Increase job opportunity through education and job training programs; encourage small business development through business practices and fundamentals education: collaborate with state, county and local agencies that offer trade skills training and basic job search techniques; encourage local education facilities to offer education and training that will lead to employment opportunities in the community; support job creation through business friendly policies and practices.

Housing programs

Transitional shelters; affordable housing for multi-family, single family, veterans; rehabilitation- owner occupied and rental; down payment assistance; code enforcement activity to improve neighborhood aesthetics and values; reduce overcrowding in occupied properties; consider establishing rent control for affordability; encourage collaboration between public agencies, developers, investors and other stakeholders to develop a wide-range of housing development.

Accessibility and Mobility

Develop and support efforts to improve mobility in the community; identify and remove barriers that impede accessibility in the community; support transit systems, mass and specialized, that enable residents to access destinations for employment, education, recreation and other essential purposes; support collaborative efforts to improve community and regional transit.

6. Summary of comments or views not accepted and the reasons for not accepting them

All comments and views were accepted. A complete list of comments from all community meetings will be attached.

7. Summary

City staff developed a detailed Citizen Participation Plan that is part of this ConPlan. As required by HUD, nonprofits and community residents were provided adequate opportunity to review and comment on the original Citizen Participation Plan and on substantial amendments to the plan, if necessary.

Citizens were engaged through community meetings, surveys, public hearings, and individual meetings. Citizens who participated in the process received extensive information about the ConPlan, the citizen participation process, the HUD requirements for an entitlement City, the amount of funding that the City anticipates receiving and how those funds can be used by the City. Residents were given the opportunity to provide City staff with their input on the prioritization of community needs.

The Process

PR-05 Lead & Responsible Agencies - 91.200(b)

1. Describe agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	VICTORVILLE	Development Department

Table 1- Responsible Agencies

Narrative

The Town of Apple Valley serves as the lead agency for coordinating the Consolidated Planning and submission process, while the City of Victorville serves as a participating jurisdiction. Each jurisdiction is responsible for administering its own CDBG program, while the Town of Apple Valley administers the HOME program for both jurisdictions. The City of Victorville's Housing Department is also responsible for the preparation of its Annual Action Plan, Consolidated Annual Performance and Evaluation Report (CAPER).

Consolidated Plan Public Contact Information

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PR-10 Consultation - 91.100, 91.200(b), 91.215(l)

1. Introduction

In the preparation of the ConPlan, the City has consulted with public and private departments and agencies and social service and non-profit organizations to understand the community's needs and available resources. The City met with several department representatives to provide information about the ConPlan and its processes. Department staff provided input on how CDBG resources could be used and leveraged to provide services. Focus group participants highlighted the priority needs in general terms and specific to their target population. The City also consulted with the same group of participants regarding the 2017 Assessement of Fair Housing which resulted in goals and activities directly tied to this Consolidated Plan.

Other jurisdictions within the region were contacted and consulted, including the Town of Apple Valley. As the HOME Consortium lead agency, the Town of Apple Valley held joint community meetings as well as strategy sessions to determine priority use of HOME funding over the next 5 years. During the joint consultation process, the Consortium provided detailed information about the ConPlan and HOME program, the Consortiums distribution of funds and current projects using HOME funds.

The City of Victorville recognizes that the Victorville residents are the center of and partners in the development of the Consolidated Plan. The Citizen Participation Plan establishes a means by which citizens, public agencies and other interested parties can actively participate in the development of the Consolidated Plan, Annual Action Plan and the Consolidated Annual Performance and Evaluation Report.

Opportunities, especially low income persons and residents in the Victorville CDBG target area, were provided during the entire planning process. These include:

- Public notices printed in the local newspaper in English and Spanish;
- Public notices posted on the City's website in English and Spanish;
- Neighborhood forums in the Old Town area (within CDBG target area) were held twice to inform and educate the residents of the ConPlan process;
- Surveys were passed out to residents in the Old Town area;
- Surveys were given and collected at community events;
- Stakeholder meetings were targeted to specific groups; especially those of people with disabilities, disadvantaged youths, homeless people.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I)).

Public and Assisted Housing Providers

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The County of San Bernardino's Housing Authority is the principle provider of public and assisted housing within the jurisdiction. To enhance coordination with the agency, the City of Victorville developed an 18 question housing authority questionnaire, with the purpose of assessing the public housing needs of the jurisdiction as well as the service needs of current public assisted residents. The questionnaire and responses is an attachment to the ConPlan.

According to the Housing Authority of the County of San Bernardino's questionnaire, the most immediate needs of residents of public housing or Housing Choice Vouchers is the need for additional funding to assist wait list residents, as evidenced by the over 40,000 families on Housing Choice Voucher and Public Housing waiting lists combined.

The City provides information on the availability of assistance to residents. The City will continue to coordinate with the San Bernardino County Housing Authority to provide public housing assistance for its below moderate residents.

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Private and governmental health, mental health and service agencies

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The City is committed to enhancing coordination among private and governmental health, mental health and services agencies. The jurisdictions will also continue to coordinate with health social service

agencies through the provision of technical assistance workshops during the Notice of Available Funding stages of the Consolidated Planning Process.

Currently, Housing staff attends the San Bernardino County Department of Aging and Adult Services Regional Council on Aging monthly meetings. Representatives from the community are encouraged to share ideas, needs and resources for seniors, disabled and at-risk adults.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness

To help prevent homelessness and protect at-risk populations, the City supports and participate in the San Bernardino County Continuum of Care System and the San Bernardino County Homeless Partnership to provide assistance to persons at risk of becoming homeless. As part of the City's stakeholder meetings in preparation of this ConPlan, several COC members stated that additional shelter and related services to meet the needs of the homeless population and support the development of a continuum of care system on a region-wide basis should be a priority for the City.

The City plans to fund CoC member agencies over the 5-year planning period to assist in efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards and evaluate outcomes, and develop funding, policies and procedures for the administration of HMIS

The City is not a direct recipient of ESG funding. However, the City is a participating jurisdiction in the COC and works closely with the homeless system to create funding policies and procedures for ESG.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdictions consultations with housing, social service agencies and other entities

Table 2– Agencies, groups, organizations who participated

1	Agency/Group/Organization	APPLE VALLEY
	Agency/Group/Organization Type	Housing Services - Housing Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Lead-based Paint Strategy Public Housing Needs Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs HOPWA Strategy Economic Development Market Analysis Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	In order to obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with citizens, service providers and City staff. A focus group was conducted with individuals from several organizations, which represent and serve special populations, as well as economic development organizations. Key person interviews were also conducted with additional organizations represented during the interview process. A complete list of organizations and what part of the plan was consulted is provided as an attachment.
2	Agency/Group/Organization	St John of God Health Care Services
	Agency/Group/Organization Type	Health Agency
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Health

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	In order to obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with citizens, service providers and City staff. A focus group was conducted with individuals from several organizations, which represent and serve special populations, as well as economic development organizations. Key person interviews were also conducted with additional organizations represented during the interview process. A complete list of organizations and what part of the plan was consulted is provided as an attachment. St. John was specifically consulted on matters regarding the homeless.
3	Agency/Group/Organization	COACHELLA VALLEY HOUSING COALITION
	Agency/Group/Organization Type	Housing Services - Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	In order to obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with citizens, service providers and City staff. A focus group was conducted with individuals from several organizations, which represent and serve special populations, as well as economic development organizations. Key person interviews were also conducted with additional organizations represented during the interview process. A complete list of organizations and what part of the plan was consulted is provided as an attachment. This organization is a developer of permanent & transitional affordable housing. The specific outcome of the consultation was to create a strategy to improve access to Housing Services and Assisted Housing
4	Agency/Group/Organization	INLAND FAIR HOUSING AND MEDIATION BOARD
	Agency/Group/Organization Type	Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Fair Housing

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	In order to obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with citizens, service providers and City staff. A focus group was conducted with individuals from several organizations, which represent and serve special populations, as well as economic development organizations. Key person interviews were also conducted with additional organizations represented during the interview process. A complete list of organizations and what part of the plan was consulted is provided as an attachment.		
5	Agency/Group/Organization	CATHOLIC CHARITIES OF SAN BERNARDINO/RIVERSIDE COUNTIES		
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Health Services-Education Services-Employment		
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Anti-poverty Strategy		
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	This private agency was consulted address housing, health, social service, victim services, employment, and education needs of: low-income individuals and families, homeless individuals and families, including veterans, youth and persons with special needsThe anticipated outcome was a better strategy to address the needs above.		

6	Agency/Group/Organization	COUNTY OF SAN BERNARDINO HUMAN SERVICES		
		DEPARTMENT		
	Agency/Group/Organization Type	Other government - County		
	What section of the Plan was addressed	Homeless Needs - Chronically homeless		
	by Consultation?	Homelessness Needs - Veterans		
		Non-Homeless Special Needs		
		Anti-poverty Strategy		
		Corrections programs and institutions		
	How was the	Publicly funded institutions and systems of care that may		
	Agency/Group/Organization consulted	discharge persons into homelessness. The anticipated		
	and what are the anticipated outcomes	outcome was an improved homeless strategy.		
	of the consultation or areas for			
	improved coordination?			
7	Agency/Group/Organization	VICTORVILLE		
	Agency/Group/Organization Type	Other government - Local		
	What section of the Plan was addressed	Economic Development		
	by Consultation?			
	How was the	The City of Victorville's Economic Development		
	Agency/Group/Organization consulted	Department focuses on business attraction and		
	and what are the anticipated outcomes	retention, providing an ideal climate for the business		
	of the consultation or areas for	community. Economic Development staff can be relied		
	improved coordination?	on to act as a liaison to businesses locating to the City of		
		Victorville. As such, the department was consulted on		
		the needs of Business and Civic Leaders in creating job		
		opportunities for low to moderate income individuals.		

Identify any Agency Types not consulted and provide rationale for not consulting

No agency type was excluded from the final stakeholder list.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of	County of San	The County of San Bernardino is a Continuum of Care applicant
Care	Bernardino	and conducts homeless counts, surveys of the homeless
		population, and strategic planning to end homelessness.
		Consistent with the goals of the CoC, the City of Victorvilles
		Strategic Plan will provide support to nonprofits that meet the
		social services needs of the City residents with an emphasis on
		the homeless.
Housing	City of Victorville	Based on the Regional Housing Needs Allocation (RHNA) set
Element		forth by the State of California, The Housing Element is the City's
		chief policy document for the development of affordable and
		market rate housing. Consistent with this policy document, the
		City will maintain and enhance the quality of existing residential
		neighborhoods and, promote and encourage fair housing
		opportunities for all economic segments of the community,
		regardless of age, sex, ethnic background, physical condition, or
		family size.

Table 3– Other local / regional / federal planning efforts

Describe cooperation and coordination with other public entities, including the State and any adjacent units of general local government, in the implementation of the Consolidated Plan (91.215(I))

The Town of Apple Valley serves as the lead agency for coordinating the Consolidated Planning and submission process, while the City of Victorville serves as a participating jurisdiction. Each jurisdiction is responsible for administering its own CDBG program, while the Town of Apple Valley administers the HOME program for both jurisdictions.

As a Consortium, the Town of Apple Valley and the City of Victorville actively seek to further develop and coordinate housing and community development strategies. To that end, the jurisdictions coordinate with a variety of State and local agencies, including:

- Participation with other local jurisdictions in the San Bernardino County Homeless Partnership (SBCHP)
- Coordination with the California Department of Housing and Community Development regarding the periodic update of the Housing Elements. The Housing Element addresses changing economic conditions and funding sources to meet affordable housing needs in the jurisdiction. These efforts will directly coincide with implementation of the Consolidated Plan.

- The Town of Apple Valley and the City of Victorville work closely together to accomplish
 Consolidated Plan goals through their partnership as a Consortium, developing a common
 Consolidated Plan and coordinating efforts to achieve more affordable housing through the
 HOME program.
- Coordinate with neighboring jurisdictions and the County for any partnering opportunities to address housing and community development needs in the region.

Narrative

The City's collaborative and cooperative planning partnerships with governmental, nonprofit and private entities are done to ensure that the City's below moderate income residents' needs and issues are comprehensively evaluated and thoroughly addressed. Aside from these partnerships, other departments within the City are involved in collaborating and cooperating with state and federal entities in planning efforts.

Lead Base Paint

The Consortium consulted data provided by the County's Childhood Lead Poisoning Prevention Program (CLPPP) and California Department of Public Health. The County agency provides community education to increase awareness of the potential danger of children's exposure to lead, along with home environmental screenings, public health nurse case management and monitoring child health providers to ensure lead testing in high risk children. According to the California Dept. of Public Health, Childhood Lead Poisoning Prevention Branch (Jul. 2015), 0.2% of children/youth ages 0-20 had elevated blood lead levels compared to 0.3% of California youth as a whole.

AFH Consultation

The Consolidated Plan (ConPlan) details how HUD federal funds are used by the City of Victorville to address priority needs identified by public input and engagement. The first community forum for the 2017-2021 Consolidated Plan was held in October 2016. Staff presented a PowerPoint presentation with an overview of the ConPlan process, past priorities and objectives and priorities set in the Assessment to Fair Housing (AFH) plan. Since the AFH had not been approved by HUD at the time the forums were conducted, priorities shared during the forum were proposed priorities. The AFH goals were incorporated into three of the five priority goals of the ConPlan.

The Housing Authority County of San Bernardino was consulted during the ConPlan process. An 18 question survey was sent to the Authority, which included topics on Housing Choice Vouchers, accessibility units, and public housing.

During the early stages of the ConPlan, the Consortium invited three specific provider groups to assist with the planning of the stakeholder meetings. One of the focus groups included real estate professionals, lenders and fair housing providers. Another focus group included providers of utility assistance and transitional housing.

PR-15 Citizen Participation - 91.401, 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

City staff developed a detailed participation plan that is part of this ConPlan. As required by HUD, nonprofits and community residents were provided adequate opportunity to review and comment on the original Citizen Participation Plan and on substantial amendments to the plan, if necessary.

Citizens were engaged through community meetings, surveys, public hearings, and individual meetings. Citizens who participated in the process received extensive information about the ConPlan, the citizen participation process, the HUD requirements for an entitlement City, the amount of funding that the City anticipates receiving and how those funds can be used by the City. Residents were given the opportunity to provide City staff with their input on the prioritization of community needs. Each of these efforts, including review of HUD Data and relevant policy documents, assisted the city in its goal setting efforts.

During November 28 through December 8, 2016 the City's Housing Division held a series of community stakeholder meetings, community forums, and surveys to afford citizens and local and regional organizations representing low-and-moderate income persons the maximum feasible opportunity to provide input on housing and community development needs of the City. The Community Needs Assessment Survey was conducted to solicit input from residents and employees working in Victorville. The questionnaire polled respondents about the level of need in their neighborhoods for various types of improvements that can potentially be addressed by the use of federal funds, such as CDBG and HOME allocations. The survey asked respondents to rank the level of need in six (6) different categories: Overall need, public facilities, infrastructure and neighborhood improvements, public services, economic development and housing. The survey was made available in hard copy at City Hall, the Victorville Library and Hook Community Center as well as in electronic format via Survey Monkey on the City's website and promoted via social media. The survey was available in English and in Spanish, as recommended in our Citizen Participation Plan. To date, 108 online and 31 hard copies of the survey have been received.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of	Summary of	Summary of comments	URL (If
			response/attendance	comments received	not accepted	applicable)
					and reasons	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Meeting	Non-	The City actively	Please see attached	Not Applicable	
		targeted/broad	encouraged low- and	comments		
		community	moderate-income			
			residents, persons of			
			color, persons with			
			disabilities and non-			
			English-speaking			
			residents to attend			
			community meetings			
			and hearings. In			
			accordance with the			
			Citizen Participation			
			Plan, the City			
			provided access and			
			assistance to all			
			residents. This			
			includes: interpreters			
			for non-English-			
			speaking citizens;			
			information provided			
			through workshops,			
			churches, the school			
			district, and local			
			community centers;			
			and utilize sites for			
			the public meetings			
			that are accessible			
			for persons with			
	Consolidated F	lan	disabilit\\d\sCTAOR\\d\ld\\lec		28	
OMB Control No: 2	2506-0117 (exp. 06/30/2018)		hearings and			
			meetings were			
			conducted in the			

Sort Order	Mode of Outreach	Target of Outreach	Summary of	Summary of	Summary of comments	URL (If
			response/attendance	comments received	not accepted and reasons	applicable)
2	Public Hearing	Non-	The City actively	Please see attached	Not Applicable	
		targeted/broad	encouraged low- and	comments		
		community	moderate-income			
			residents, persons of			
			color, persons with			
			disabilities and non-			
			English-speaking			
			residents to attend			
			community meetings			
			and hearings. In			
			accordance with the			
			Citizen Participation			
			Plan, the City			
			provided access and			
			assistance to all			
			residents. This			
			includes: interpreters			
			for non-English-			
			speaking citizens;			
			information provided			
			through workshops,			
			churches, the school			
			district, and local			
			community centers;			
			and utilize sites for			
			the public meetings			
			that are accessible			
			for persons with			
	Consolidated F	lan	disabilitivas.TAORpvulduEc		29	
OMB Control No:	506-0117 (exp. 06/30/2018)		hearings and			
			meetings were			
			conducted in the			

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
3	Newspaper Ad	Non-English	The City of	N/A	Not Applicable	
		Speaking - Specify	Victorvilleâ¿¿s Citizen			
		other language:	Participation Plan			
		Spanish	was amended in			
			August 2016 to meet			
		Non-	the new			
		targeted/broad	requirements for the			
		community	Assessment to Fair			
			Housing. A public			
			hearing was held on			
			August 9, 2016 to			
			receive comment on			
			the amendment and			
			approve the changes.			
			No comments were			
			received during the			
			comment period.			
			Proof of publication is			
			attached for the			
			amendment. Notice			
			of public hearing			
			requesting			
			community input and			
			comment periods			
			were published on			
			October 8, 2016,			
			March 1, 2017 and			
			April 8, 2017. Copies			
	Consolidated F	lan	of the p VooTOR VILLE		30	
OMB Control No: 2	506-0117 (exp. 06/30/2018)		publications are			
			attached.			



OMB Control No: 2506-0117 (exp. 06/30/2018)

Needs Assessment

NA-05 Overview

Needs Assessment Overview

The Needs Assessment of the Consolidated Plan, in conjunction with information gathered through consultations and the citizen participation process, will provide a clear picture of the City of Victorville's needs related to affordable housing, community development, and homelessness. From this Needs Assessment, the City identified those needs with the highest priority, which will form the basis for the Strategic Plan and the programs and projects to be administered.

The housing needs of the community are assessed by analyzing various demographic and economic indicators. Developing a picture of the current needs in the community begins by looking at broad trends in population, area median income, the number of households, etc. The next step is intersecting those data points with a more nuanced analysis of variables such as family and household dynamics, race, and housing problems.

A key goal of the needs assessment is to identify the nature and prevalence of housing problems experienced by the residents of Victorville. The main housing problems looked at are: (a) cost-burdened households; (b) substandard housing; and (c) overcrowding. Furthermore, these housing problems are juxtaposed with economic and demographic indicators to discern if certain groups carry a disproportionate burden. Are African-Americans more cost-burdened than other racial groups? Do low-income households experience higher levels of overcrowding? Do large families have more housing problems than small families? These sorts of questions are empirically answered through data analysis. Understanding the magnitude and incidence of housing problems in the community is crucial in aiding the City to set evidence-based priorities for the CDBG and HOME programs. The area's public housing, homeless, and non-homeless special housing needs are also discussed. Finally, non-housing community development needs, such as public services, are looked at.

A detailed description of the needs assessment for the Consortium is completed in the lead agency's portion of the Consolidated Plan.

NA-50 Non-Housing Community Development Needs - 91.415, 91.215 (f) Describe the jurisdiction's need for Public Facilities:

Public input through the City's consolidated plan community forums, focus groups and community needs assessment survey identified the following priority needs for public and community facilities:

- Facilities for abused, abandoned and neglected children
- Youth Centers
- Homeless Facilities
- Centers for the Disabled
- Police Stations

According to the City of Victorville's General Plan 2030 - Land Use Element, the jurisdiction provides for 1,230 acres of public facilities and institutional uses. These uses provide important educational, civic and infrastructure services within the community.

Several public buildings and grounds exist in the Victorville Planning Area. The Civic Center designated land use area serves as the governmental core for the City of Victorville. This area contains local, county, state and federal government offices, as well as the courthouse. Other facilities such as the library, community centers, and parks are located throughout Victorville.

Education Facilities

_

As the local population continues to grow, new schools will be necessary to accommodate additional students. Therefore, parochial, private, public or charter schools which satisfy the requirements of the compulsory education laws of the State can be allowed in areas designated as Very Low Density Residential, Low Density Residential, Medium Density Residential, High Density Residential or Public/Institutional. Prior to the development of a new school in the City, approval of a conditional use permit by the Planning Commission is required. As separate agencies with governing boards, each school district is responsible for determining the location and timing for construction of new schools. However, before a school district acquires property for its potential use as a school site the district must notify the

City in writing pursuant to Public Resource Code Section 21151.2. The City will investigate the potential school site and report all findings and recommendations to the school district. Numerous education facilities exist in the Victorville Planning Area which offers elementary through post-baccalaureate course work. Currently, there are 17 public elementary schools, 5 public junior high schools, 2 public high schools, a community college, and a university (extension) in the Planning Area.

How were these needs determined?

In California, every city must adopt "a comprehensive, long term general plan" (§65300). The General Plan must cover a local jurisdiction's entire planning area and address the broad range of issues associated with the city's development. The General Plan addressed the extent of need for Infrastructure systems as well the community facilities needed to accommodate planned growth.

Describe the jurisdiction's need for Public Improvements:

Public input through the City's consolidated plan community forums, focus groups and community needs assessment survey identified the following priority needs for public improvements:

- New or renovated playgrounds
- Sidewalk improvements
- Street improvements

The following roadway changes, consisting of new extensions and/or realignments, are planned for implementation prior to the 2035 build-out year.

- The extension of Topaz Road from Sycamore Street to Bear Valley Road
- The extension of La Mesa Road west of Cantina Drive
- The extension of Dos Palmas Road from Mesa Linda Avenue to US-395
- The extension of Pacoima Road from Maricopa Road to Seneca Road

- The extension of Seneca Road from Amethyst Road to US-395
- The extension of Hook Boulevard from Diamond Road to US-395
- The extension of Cobalt Road from Mojave Drive to Hopland Street
- The extension/realignment of Tawney Ridge Lane from Ferndale Road to US-395
- The extension of Hopland Street from Cobalt Road to US-395
- The extension of El Evado Road from Haver Hill Street to Air Expressway Boulevard
- The extension of Rancho Road from Amargosa Road to National Trails Highway
- The extension/realignment of Rancho Road from El Evado Road to Air Expressway Boulevard
- The extension of Air Expressway Boulevard from National Trails Highway to the I-15 Freeway
- The extension of Green Tree Boulevard from Hesperia Road to Yates Road
- The extension of Seneca Road east of Hesperia Road
- The extension of Silica Drive from 3rd Avenue to west of Highgate Avenue
- The extension of 3rd Avenue from south of Mayapan Lane to Bear Valley Road
- The realignment of Spring Valley Parkway from Huerta Street to Bear Valley Road
- The extension of Ottawa Street from Arrowhead Drive to Ottawa Plane

How were these needs determined?

Through its annual Capital Improvement Program (CIP), the City identifies anticipated major infrastructure needs for the next five years, including street improvements, traffic signals, sewer improvements, water system improvements and storm drains. Planning and programming of water system improvements are handled by County Service Area 64. CIP projects include those for which funding is anticipated, from Federal, State and local sources. Since priorities and funding levels are subject to change, the CIP is subject to annual review and revisions.

Describe the jurisdiction's need for Public Services:

Public input through the City's consolidated plan community forums, focus groups and community needs assessment survey identified the following priority needs for public services:

- Abused, abandoned and neglected children services
- Homeless services
- Health services
- Disability services
- Youth services

How were these needs determined?

Meeting public service needs is a high priority for the City of Victorville. Public services can help assist and stabilize low and moderate income households. The needs were determined through the needs assessment process of the Consolidated Plan, such as information gathered through community forums, focus groups and community needs assessment surveys. Below are specific areas of the needs assessment that was in instrumental determining the City's Needs:

Housing Problems

- For extremely low income households (0-30% AMI), 84% of the Consortia population experienced a housing problem. A disproportionately greater need exists within this category for American Indian/ Alaskan Native, with 100% of population experiencing a housing problem.
- In income categories 30%-50% AMI, Black/African American (92%) as well as American Indian/ Alaskan Native (100%) experienced a disproportionate greater need.
- In income categories 50% -80% AMI, Black/African American (80%) and Asians (75%) experienced a disproportionate greater need, compared to 60% of the population in that income group as a whole.
- Within the 80-100% AMI categories no group experienced a disproportionately greater need.
- It should be noted that only African Americans appeared more than once in income categories as having a disproportionate greater need relating to 1 of 4 housing problems. Conversely, Hispanics was the only racial group not to have a disproportionate need in any income category. Pacific Islanders data was not available.

Severe Housing Problems

- For extremely low income households (0-30% AMI), 77% of the Consortia population experienced a severe housing problem. A disproportionately greater need exists within this category for American Indian/ Alaskan Native, with 100% of population experiencing a severe housing problem.
- In income categories 30%-50% AMI, Black/African American (70%) as well as Asians (79%) experienced a disproportionate greater need.
- In income categories 50% -80% AMI, only Asians (37%) experienced a disproportionate greater need, compared to 60% of the population in that income group as a whole.

• Within the 80-100% AMI categories no group experienced a disproportionately greater need. Cost Burden When comparing the jurisdiction as a whole, Whites (48%) and Hispanics (32%) experienced disproportionately greater housing cost burden (Paying 30-50% on housing) than other racial/ethnic groups in the Consortia. However only Whites (39%) are disproportionality effected as it relates to severe cost burden (paying >50% on housing). It should be noted that only Whites have a disproportionate need as it relates to housing cost burden and severe housing cost burden compared to the Consortia as a whole. Based on the needs analysis above, describe the State's needs in Colonias

Housing Market Analysis

MA-05 Overview

Housing Market Analysis Overview:

Housing Units by Type

Approximately 53% (18,830) of households are occupied by owners and 47% (12,621) are renters. According to the 2009-2013 American Community Survey, only 24% (8310) of all housing units in Victorville are affordable to low-moderate income residents with a mortgage. For renters, only 26% (8705) of all units are affordable low-moderate income residents.

Vacancy Rate

In a healthy housing market, the vacancy rate would be between 5.0 and 8.0 percent. In Victorville, the housing vacancy rate of 11% was generally higher than the State's (9%) but lower than the national average (12%). These rates indicate that the housing market was within the healthy range, but approaching over supply.

Housing Market Cost

To purchase a home, the buyer typically needs to put 20% of the housing cost down at the time of purchase. A median priced house in Victorville, which costs \$126,000 in 2013, would require a \$25,200 down payment. Monthly payments on the median priced house, assuming a 5% 30 year loan, and adding in utilities, taxes and insurance, would be approximately \$741 (City of Victorville's 2013 Housing Element).

Maximum housing costs affordable to an Extremely Low Income four-person household are \$101,582 to purchase a home and \$503 per month to rent a home. For a Very Low Income four-person household, maximum costs are \$166,827 to purchase a home and \$838 per month to rent a home.

Age of Housing Stock

Approximately 20% of all occupied units (6438) in Victorville was built prior to 1980. Each of these units could be at risk of lead base poisoning. To protect families from exposure to lead from paint, dust, and soil, Congress passed the Residential Lead Based Paint Hazard Reduction Act of 1992, also known as Title X. Section 1018 of this law directed HUD and EPA to require the disclosure of known information on lead-based paint and lead-based paint hazards before the sale or lease of most housing built before 1978.

MA-45 Non-Housing Community Development Assets - 91.410, 91.210(f)

Introduction

For CDBG grantees, the plan must provide a concise summary of the jurisdiction's priority non-housing community development needs that are eligible for assistance. This section also provides data regarding the local economic condition of the jurisdiction and compares the ability of the local work force to satisfy the needs of local businesses.

Economic Development Market Analysis

Business Activity

Business by Sector	Number of Workers	Number of Jobs	Share of Workers %	Share of Jobs %	Jobs less workers %
Agriculture, Mining, Oil & Gas Extraction	452	16	2	0	-2
Arts, Entertainment, Accommodations	3,755	3,457	14	16	2
Construction	1,576	298	6	1	-5
Education and Health Care Services	5,866	6,187	22	28	6
Finance, Insurance, and Real Estate	1,347	1,502	5	7	2
Information	586	603	2	3	1
Manufacturing	2,362	784	9	4	-5
Other Services	965	564	4	3	-1
Professional, Scientific, Management Services	1,839	883	7	4	-3
Public Administration	0	0	0	0	0
Retail Trade	4,493	5,424	17	25	8
Transportation and Warehousing	1,913	1,167	7	5	-2
Wholesale Trade	1,625	1,091	6	5	-1
Total	26,779	21,976			

Table 5 - Business Activity

Data Source: 2008-2012 ACS (Workers), 2011 Longitudinal Employer-Household Dynamics (Jobs)

Labor Force

Total Population in the Civilian Labor Force	45,064
Civilian Employed Population 16 years and over	38,085
Unemployment Rate	15.49
Unemployment Rate for Ages 16-24	26.73
Unemployment Rate for Ages 25-65	8.14

Table 6 - Labor Force

Data Source: 2008-2012 ACS

Occupations by Sector	
Management, business and financial	6,111
Farming, fisheries and forestry occupations	2,184
Service	5,263
Sales and office	10,098
Construction, extraction, maintenance and	
repair	4,761
Production, transportation and material moving	2,983

Table 7 – Occupations by Sector

Data Source: 2008-2012 ACS

Travel Time

Travel Time	Number	Percentage
< 30 Minutes	19,506	55%
30-59 Minutes	7,942	22%

Travel Time	Number	Percentage
60 or More Minutes	7,943	22%
Total	35,391	100%

Table 8 - Travel Time

Data Source: 2008-2012 ACS

Education:

Educational Attainment by Employment Status (Population 16 and Older)

Educational Attainment	In Labor Force		
	Civilian Employed	Unemployed	Not in Labor Force
Less than high school graduate	4,680	1,054	5,993
High school graduate (includes equivalency)	9,309	1,774	6,270
Some college or Associate's degree	13,644	1,421	6,307
Bachelor's degree or higher	4,877	378	1,023

Table 9 - Educational Attainment by Employment Status

Data Source: 2008-2012 ACS

Educational Attainment by Age

			Age		
	18-24 yrs	25-34 yrs	35-44 yrs	45-65 yrs	65+ yrs
Less than 9th grade	189	569	1,285	2,138	1,807
9th to 12th grade, no diploma	2,223	2,232	2,680	2,823	1,079
High school graduate, GED, or alternative	4,001	5,865	4,887	6,630	2,290
Some college, no degree	4,733	5,085	4,850	6,481	2,240
Associate's degree	613	1,939	1,128	1,911	488
Bachelor's degree	428	930	948	2,228	405
Graduate or professional degree	30	648	694	921	305

Table 10 - Educational Attainment by Age

Data Source: 2008-2012 ACS

Educational Attainment - Median Earnings in the Past 12 Months

Educational Attainment	Median Earnings in the Past 12 Months
Less than high school graduate	23,173
High school graduate (includes equivalency)	30,649
Some college or Associate's degree	35,740
Bachelor's degree	56,036
Graduate or professional degree	60,550

Table 11 – Median Earnings in the Past 12 Months

Data Source: 2008-2012 ACS

Based on the Business Activity table above, what are the major employment sectors within your jurisdiction?

The two major employment sectors in the jurisdiction based on those occupations employing over 67 percent of workers are:

- Arts, Entertainment, Accommodations 3,755
- Education and Health Care Services 5,866
- Manufacturing 2,362
- Retail Trade 4,493
- Transportation and Warehousing 1,913

Total: 18,389 workers

Over 50 percent of workers are employed in three main business categories:

Arts, Entertainment, Accommodations 3,755

Education and Health Care Services 5,866

• Retail Trade 4,493

Total: 14,115 workers

Describe the workforce and infrastructure needs of the business community:

The following workforce and infrastructure needs of the business community was assessed through the City's General Plan 2030.

Workforce

The City's General Plan determined that providing a well-trained workforce is important in supporting the workforce needs of the business community. According to 2013 ACS data, out of the 56,730 eligible workforce (16 and over), only 11% has a bachelor's degree; and, more than half (51%) has a high school equivalate degree or less. To assist in increasing the educational and training needs of the eligible workforce, the City has implemented the following strategies:

- Work with Victor Valley College, local regional occupational programs, local adult schools, and the California Employment Development Department to establish systems that will increase the flow of information on job needs from employers to the agencies that can help fill them, as well as accelerate the pace at which public or private schools and institutions can respond to training needs.
- Encourage Victor Valley College to adopt an OnLine College program.
- Through the City Economic Development Department, join and participate in CORENET, the national organization in which networking takes place between location executives and consultants.
- Through the City Economic Development Department, work with other economic development agencies (EDA) plus San Bernardino
 County's WIB, representatives of Victor Valley College, local ROPs and adult schools, San Bernardino County's TAD, and the CA
 Employment Development Department on a long term effort to establish a Labor Force Coordination Council of mid-level staff to
 facilitate the monthly flow of job information and training between them.

Infrastructure

The City of Victorville has approximately 13,785 acres of land designated for business related development, including commercial, office and industrial development. Development of these business related land uses would generate approximately 118,794 jobs. To assist in encouraging development of land uses and infrastructure to support growth of businesses and commerce, the City has implemented the following strategies

- Ensure adequate zoning for retail, office and industrial uses by periodically reviewing land uses.
- Work with the Southern California Air Quality Management District to obtain their support on BNSF's third rail through Cajon Pass since it will be beneficial to lowering the level of congestion and vehicle pollution on the I-15 freeway through the pass.
- Work with local and regional organizations to undertake a long term public relations campaign to attract businesses to Victorville.

Describe any major changes that may have an economic impact, such as planned local or regional public or private sector investments or initiatives that have affected or may affect job and business growth opportunities during the planning period. Describe any needs for workforce development, business support or infrastructure these changes may create.

Opportunity High Desert (OHD) is a regional initiative of five incorporated communities located along Interstate 15 in California's Inland Empire. These communities, Adelanto, Apple Valley, Barstow, Hesperia and Victorville, along with nearby unincorporated areas, encompass a regional geography that extends well beyond each city's limits.

The program partnership aims to cultivate economic growth by maximizing the effectiveness and efficiency of each individual city's limited marketing resources and to increase the number of vested retailers, developers and site selectors in the region. The ultimate purpose is to promote job growth for the region's residents and bolster property and sales tax revenue for its respective jurisdictions.

Since OHD was established, several retailers have opened their first stores in the region, including Dick's Sporting Goods, BJ's Restaurant and Brewhouse, Famous Dave's and Jersey Mike's Subs. Also planned are new locations for Dollar General, Family Dollar, Panda Express and Flame Broiler. Additional retailers cannot be publicly announced at this time, however we can report in general terms other OHD tie-ins to future development include a large pharmacy, a national automotive store, a grocery store and a regional health club.

The aforementioned retail projects account for an estimated 275 jobs for local residents. It is encouraging to note that from May 2013 to November 2013, unemployment rates in the High Desert fell by .4% to 11.4%. This is a significant 6-month decrease for this region. To date, the OHD initiative has resulted in more than 250,000 square feet of retail projects with estimated gross sales of \$50M which will reap \$500K in annual sales tax revenues.

How do the skills and education of the current workforce correspond to employment opportunities in the jurisdiction?

Currently, the largest sector of the workforce in the City is educational services, health care, and social assistance followed by retail trade, and arts/entertainment. This corresponds with the level of educational attainment in the county with a majority of county residents completing a high school diploma and some college. However, with burgeoning new industries in logistics and technology, the County could benefit from supporting new education models based on science, technology, engineering, and mathematics to meet the demands of new industries.

Describe any current workforce training initiatives, including those supported by Workforce Investment Boards, community colleges and other organizations. Describe how these efforts will support the jurisdiction's Consolidated Plan.

Over the next Consolidated Plan period, the City will continue to partner with the County of San Bernardino Workforce Investment Board to address economic gaps in the community. According to the Workforce Investment Board's 2013-2017 Strategic Plan, there continues to be a

need for academic and supportive services for persons with lower levels of education who may have challenges including but not limited to poor physical and mental health, and housing related issues

As previously stated, the City will also work with Victor Valley College, local regional occupational programs, local adult schools, and the California Employment Development Department to establish systems that will increase the flow of information on job needs from employers to the agencies that can help fill them, as well as accelerate the pace at which public or private schools and institutions can respond to training needs.

These efforts will support the jurisdiction's Consolidated Plan's priority of "Need to increase economic development and employment opportunities".

Does your jurisdiction participate in a Comprehensive Economic Development Strategy (CEDS)?

Yes

If so, what economic development initiatives are you undertaking that may be coordinated with the Consolidated Plan? If not, describe other local/regional plans or initiatives that impact economic growth.

The City is a member of Opportunities High Desert, which partners with neighboring cities to promote job growth.

As previously stated, the City of Victorville partners with Adelanto, Apple Valley, Barstow and Hesperia to make up the Opportunity High Desert regional initiative. The initiative impacts the City's economic growth by maximizing the effectiveness and efficiency of each individual city's limited marketing resources and to increase the number of vested retailers, developers and site selectors in the region. The ultimate purpose is to promote job growth for the region's residents and bolster property and sales tax revenue for its respective jurisdictions. Since inception, an estimated 275 jobs for local residents have been developed and more than 250,000 square feet of retail projects with estimated gross sales of \$50M which will reap \$500K in annual sales tax revenues.

Discussion

MA-50 Needs and Market Analysis Discussion

Are there areas where households with multiple housing problems are concentrated? (include a definition of "concentration")

HUD identifies four types of housing problems: (1) Cost burden over 30% – household is spending more than 30% of income on housing costs; (2) Overcrowding – more than one person per room; (3) Lacking complete kitchen facilities; and (4) Lacking complete plumbing facilities.

Concentration of multiple housing needs is when a census tract has more than 60% of its households with 2 or more housing problems. The area with a concentration of multiple housing needs is census tract 100.04 (shaded in dark green). The tract is in the furthest southeast region of the City and has 99 households. Of those households, 100% live in substandard housing. The tract also has 61% of its households with a cost burden. No other tract had a concentration of multiple housing needs.

In addition, minority concentration and low-income concentration or Racially or Ethnically Concentrated Areas of Poverty (R/ECAPs) are addressed in this assessment. R/ECAPs must have a non-white population of 50 percent or more; 40 percent or more of individuals living at or below the poverty line; and, has a poverty rate that exceeds 40% or is three or more times the average tract poverty rate for the metropolitan/micropolitan area, whichever threshold is lower.

Are there any areas in the jurisdiction where racial or ethnic minorities or low-income families are concentrated? (include a definition of "concentration")

Currently the City of Victorville has a small R/ECAP area, which is included in a much larger R/ECAP containing unincorporated areas of San Bernardino County. The R/ECAP only includes Census Tracts 99.05 which is within the City's geographical boundaries. Census Tract 99.05 encompasses 3.89 square miles. The current population is 7,575 and includes 2,417 housing units. The geographical area that falls within this R/ECAP starts on the north side of Mojave Drive ending at Air Expressway, boundaries are west side of Interstate 15 and east side of Llana Avenue. This area is commonly referred to as the Village Drive Area

Racially or Ethnically Concentrated Areas of Poverty (R/ECAPs) must have a non-white population of 50 percent or more; 40 percent or more of individuals living at or below the poverty line; and, has a poverty rate that exceeds 40% or is three or more times the average tract poverty rate for the metropolitan/micropolitan area, whichever threshold is lower.

What are the characteristics of the market in these areas/neighborhoods?

Housing Market Characteristic's of Census Tract 99.05 Total Housing Units - 2,417 **Housing Units Occupancy Status** Occupied - 2,061 Vacant - 356 Housing Units, Occupied, Tenue Owned with a mortgage or a loan - 1,121 Owned fee and clear - 154 Renter Occupied - 786 Housing Units, Vacant, Vacancy Status For rent - 176 Rented, not occupied - 7 For sale only - 76 Sold, not occupied - 0 For seasonal, recreational or occasional use - 9 For migrant workers - 0 Other vacant - 88 Housing units, occupied, average household size by tenure Total: 3.65 Owner occupied - 3.49

Are there any community assets in these areas/neighborhoods?

Consolidated Plan VICTORVILLE 52

Renter occupied - 3.91

Many community assets exist in or near Census tract 99.05 including public schools, transportation, industrial businesses and parks. The area is located near Freeway I-15 which provides access to public transit that travels along these corridors.

Are there other strategic opportunities in any of these areas?

The area falls in the City's CDBG target area. This makes funding available for infrastructure improvements, sidewalks, and park improvements. In addition, the City's housing programs are available to the residents of this area to repair, rehabilitate and beautify their property. First-time homebuyer down-payment assistance is also available to purchase a home in this area increasing affordable housing options.

Strategic Plan

SP-05 Overview

Strategic Plan Overview

The City of Victorville's 2015-2020 Strategic Plan proposes projects and activities to meet the priorities described in the Consolidated Plan (the "ConPlan"). It describes eligible programs, projects and activities to be undertaken with anticipated funds made available over the next five years and their relationship to identified needs for housing, homelessness, and community and economic development. Each year, assuming funding levels remain the same, more specific projects throughout the City will be identified and implemented via the annual Action Plans.

The general priority categories of housing, homelessness, special needs, and community development needs and their related goals are addressed in the various activities to be undertaken. These activities estimate the number and type of families that will benefit from the proposed activities, including special local objectives and priority needs. The projected use of funds identifies the proposed accomplishments. Area benefit activities were qualified using 2010 data from the U.S. Census Bureau.

The City will receive a CDBG allocation amount of \$1,192,630 and a HOME allocation of \$310,326.

The Strategic Plan provides information related to the proposed geographic distribution of investment. It includes a general description of the homeless and other community development needs activities to be undertaken and other actions to address obstacles to meet underserved needs and reduce poverty. This plan can also be found at the City's website.

Objectives and outcomes

The Consolidated Plan addresses the needs, priorities, goals, and allocation strategies for CDBG and HOME funding for program years July 1, 2017 to June 30, 2021.

Section 101(c) of the authorizing statute sets forth the primary objective of the program as the development of viable communities by the provision of decent housing and a suitable living environment and expanding economic opportunities, principally for persons of low and moderate income. The statute further states that this is to be achieved in the CDBG program by ensuring that each funded activity meets one of three named national objectives. Those three objectives are identified as: benefiting low- and moderate-income persons; preventing or eliminating slums or blight; and meeting urgent needs. For the City of Victorville's 2017-21 ConPlan, the following national objectives will be met:

- Benefiting low- and moderate-income persons; and
- Preventing or eliminating slums or blight.

Based on the aforementioned objectives, the City will achieve the following goals:

- Provide suitable living environments for Victorville's residents;
- Enhance the quality of life for residents by encouraging decent and affordable housing for residents within the consortium; and,
- Expand economic opportunities.

Funding Priorities

Based on an extensive public participation process, the needs assessment and housing market analysis, the City of Victorville has determined to direct its funding to the following priorities:

- Supportive services for the homeless and at risk homeless
- Human services
- Need to increase economic development and employment opportunities.
- Housing programs
- Accessibility and Mobility

SP-10 Geographic Priorities - 91.415, 91.215(a)(1)

Geographic Area

Table 12 - Geographic Priority Areas

1		
_	Area Name:	10003.1
	Area Type:	Local Target
		area
	Other Target Area Description:	
	HUD Approval Date:	
	% of Low/ Mod:	
	Revital Type:	Comprehensive
	Other Revital Description:	
	Identify the neighborhood boundaries for this target area.	
	Include specific housing and commercial characteristics of this target area.	
	How did your consultation and citizen participation process help you to	
	identify this neighborhood as a target area?	
	Identify the needs in this target area.	
	What are the opportunities for improvement in this target area?	
	Are there barriers to improvement in this target area?	
2	Area Name:	10003.3
	Area Type:	Local Target
		area
	Other Target Area Description:	
	HUD Approval Date:	
	% of Low/ Mod:	
	Revital Type:	Comprehensive
	Other Revital Description:	
	Identify the neighborhood boundaries for this target area.	
	Include specific housing and commercial characteristics of this target area.	
	How did your consultation and citizen participation process help you to identify this neighborhood as a target area?	
	Identify the needs in this target area.	
	What are the opportunities for improvement in this target area?	
	·	•

	Are there barriers to improvement in this target area?	
3	Area Name:	10009.3
	Area Type:	Local Target area
	Other Target Area Description:	
	HUD Approval Date:	
	% of Low/ Mod:	
	Revital Type:	Comprehensive
	Other Revital Description:	
	Identify the neighborhood boundaries for this target area.	
	Include specific housing and commercial characteristics of this target area.	
	How did your consultation and citizen participation process help you to identify this neighborhood as a target area?	
	Identify the needs in this target area.	
	What are the opportunities for improvement in this target area?	
	Are there barriers to improvement in this target area?	
4	Area Name:	12100.4
	Area Type:	Local Target area
	Other Target Area Description:	
	HUD Approval Date:	
	% of Low/ Mod:	
	Revital Type:	Comprehensive
	Other Revital Description:	
	Identify the neighborhood boundaries for this target area.	
	Include specific housing and commercial characteristics of this target area.	
	How did your consultation and citizen participation process help you to identify this neighborhood as a target area?	
	Identify the needs in this target area.	
	What are the opportunities for improvement in this target area?	
	Are there barriers to improvement in this target area?	

5	Area Name:	9102
	Area Type:	Local Target area
	Other Target Area Description:	
	HUD Approval Date:	
	% of Low/ Mod:	
	Revital Type:	Comprehensive
	Other Revital Description:	
	Identify the neighborhood boundaries for this target area.	
	Include specific housing and commercial characteristics of this target area.	
	How did your consultation and citizen participation process help you to identify this neighborhood as a target area?	
	Identify the needs in this target area.	
	What are the opportunities for improvement in this target area?	
	Are there barriers to improvement in this target area?	
6	Area Name:	9116.4
	Area Type:	Local Target area
	Other Target Area Description:	
	HUD Approval Date:	
	% of Low/ Mod:	
	Revital Type:	Comprehensive
	Other Revital Description:	
	Identify the neighborhood boundaries for this target area.	
	Include specific housing and commercial characteristics of this target area.	
	How did your consultation and citizen participation process help you to identify this neighborhood as a target area?	
	Identify the needs in this target area.	
	What are the opportunities for improvement in this target area?	
	Are there barriers to improvement in this target area?	
7	Area Name:	9800.0

	Area Type:	Local Target
		area
	Other Target Area Description:	
	HUD Approval Date:	
	% of Low/ Mod:	
	Revital Type:	Comprehensive
	Other Revital Description:	
	Identify the neighborhood boundaries for this target area.	
	Include specific housing and commercial characteristics of this target area.	
	How did your consultation and citizen participation process help you to identify this neighborhood as a target area?	
	Identify the needs in this target area.	
	What are the opportunities for improvement in this target area?	
	Are there barriers to improvement in this target area?	
8	Area Name:	9800.2
	Area Type:	Local Target
	Other Target Area Description:	arca
	HUD Approval Date:	
	% of Low/ Mod:	
	Revital Type:	Comprehensive
	Other Revital Description:	
	Identify the neighborhood boundaries for this target area.	
	Include specific housing and commercial characteristics of this target area.	
	How did your consultation and citizen participation process help you to identify this neighborhood as a target area?	
	Identify the needs in this target area.	
	What are the opportunities for improvement in this target area?	
	Are there barriers to improvement in this target area?	
9	Area Name:	9800.3
	Area Type:	Local Target area

	Other Target Area Description:	
	HUD Approval Date:	
	% of Low/ Mod:	
	Revital Type:	Comprehensive
	Other Revital Description:	
	Identify the neighborhood boundaries for this target area.	
	Include specific housing and commercial characteristics of this target area.	
	How did your consultation and citizen participation process help you to identify this neighborhood as a target area?	
	Identify the needs in this target area.	
	What are the opportunities for improvement in this target area?	
	Are there barriers to improvement in this target area?	
10	Area Name:	9800.4
	Area Type:	Local Target area
	Other Target Area Description:	
	HUD Approval Date:	
	% of Low/ Mod:	
	Revital Type:	Comprehensive
	Other Revital Description:	
	Identify the neighborhood boundaries for this target area.	
	Include specific housing and commercial characteristics of this target area.	
	How did your consultation and citizen participation process help you to identify this neighborhood as a target area?	
	Identify the needs in this target area.	
	What are the opportunities for improvement in this target area?	
	Are there barriers to improvement in this target area?	
11	Area Name:	9901.2
	Area Type:	Local Target area
	Other Target Area Description:	

HUD Approval Date:	
% of Low/ Mod:	
Revital Type:	Comprehensive
Other Revital Description:	
Identify the neighborhood boundaries for this target area.	
Include specific housing and commercial characteristics of this target area.	
How did your consultation and citizen participation process help you to identify this neighborhood as a target area?	
Identify the needs in this target area.	
What are the opportunities for improvement in this target area?	
Are there barriers to improvement in this target area?	
Area Name:	9901.3
Area Type:	Local Target area
Other Target Area Description:	
HUD Approval Date:	
% of Low/ Mod:	
Revital Type:	Comprehensive
Other Revital Description:	
Identify the neighborhood boundaries for this target area.	
Include specific housing and commercial characteristics of this target area.	
How did your consultation and citizen participation process help you to identify this neighborhood as a target area?	
Identify the needs in this target area.	
What are the opportunities for improvement in this target area?	
Are there barriers to improvement in this target area?	
Area Name:	9901.4
Area Type:	Local Target area
Other Target Area Description:	
HUD Approval Date:	
	% of Low/ Mod: Revital Type: Other Revital Description: Identify the neighborhood boundaries for this target area. Include specific housing and commercial characteristics of this target area. How did your consultation and citizen participation process help you to identify this neighborhood as a target area? Identify the needs in this target area. What are the opportunities for improvement in this target area? Are there barriers to improvement in this target area? Area Name: Area Type: Other Target Area Description: HUD Approval Date: % of Low/ Mod: Revital Type: Other Revital Description: Identify the neighborhood boundaries for this target area. Include specific housing and commercial characteristics of this target area. How did your consultation and citizen participation process help you to identify the needs in this target area. What are the opportunities for improvement in this target area? Are there barriers to improvement in this target area? Area Name: Area Name: Area Type: Other Target Area Description:

	% of Low/ Mod:	
	Revital Type:	Comprehensive
	Other Revital Description:	Comprehensive
	Identify the neighborhood boundaries for this target area.	
	Include specific housing and commercial characteristics of this target area.	
	How did your consultation and citizen participation process help you to	
	identify this neighborhood as a target area?	
	Identify the needs in this target area.	
	What are the opportunities for improvement in this target area?	
	Are there barriers to improvement in this target area?	
14	Area Name:	9902.2
	Area Type:	Local Target area
	Other Target Area Description:	
	HUD Approval Date:	
	% of Low/ Mod:	
	Revital Type:	Comprehensive
	Other Revital Description:	
	Identify the neighborhood boundaries for this target area.	
	Include specific housing and commercial characteristics of this target area.	
	How did your consultation and citizen participation process help you to identify this neighborhood as a target area?	
	Identify the needs in this target area.	
	What are the opportunities for improvement in this target area?	
	Are there barriers to improvement in this target area?	
15	Area Name:	9903.1
	Area Type:	Local Target area
	Other Target Area Description:	
	HUD Approval Date:	
	% of Low/ Mod:	

	Revital Type:	Comprehensive
	Other Revital Description:	
	Identify the neighborhood boundaries for this target area.	
	Include specific housing and commercial characteristics of this target area.	
	How did your consultation and citizen participation process help you to identify this neighborhood as a target area?	
	Identify the needs in this target area.	
	What are the opportunities for improvement in this target area?	
	Are there barriers to improvement in this target area?	
16	Area Name:	9903.2
	Area Type:	Local Target area
	Other Target Area Description:	
	HUD Approval Date:	
	% of Low/ Mod:	
	Revital Type:	Comprehensive
	Other Revital Description:	
	Identify the neighborhood boundaries for this target area.	
	Include specific housing and commercial characteristics of this target area.	
	How did your consultation and citizen participation process help you to identify this neighborhood as a target area?	
	Identify the needs in this target area.	
	What are the opportunities for improvement in this target area?	
	Are there barriers to improvement in this target area?	
17	Area Name:	9903.3
	Area Type:	Local Target area
	Other Target Area Description:	
	HUD Approval Date:	
	% of Low/ Mod:	
	Revital Type:	Comprehensive

	Other Revital Description:	
	Identify the neighborhood boundaries for this target area.	
	Include specific housing and commercial characteristics of this target area.	
	How did your consultation and citizen participation process help you to identify this neighborhood as a target area?	
	Identify the needs in this target area.	
	What are the opportunities for improvement in this target area?	
	Are there barriers to improvement in this target area?	
18	Area Name:	9903.5
	Area Type:	Local Target area
	Other Target Area Description:	
	HUD Approval Date:	
	% of Low/ Mod:	
	Revital Type:	Comprehensive
	Other Revital Description:	
	Identify the neighborhood boundaries for this target area.	
	Include specific housing and commercial characteristics of this target area.	
	How did your consultation and citizen participation process help you to identify this neighborhood as a target area?	
	Identify the needs in this target area.	
	What are the opportunities for improvement in this target area?	
	Are there barriers to improvement in this target area?	

General Allocation Priorities

Describe the basis for allocating investments geographically within the state

The City will use a place-based strategy during the planning period. The geographic distribution of funding is predicated somewhat on the nature of the activity to be funded. It is the City's intent to fund activities in the areas most directly affected by the needs of low-income residents and those with other special needs. The Annual Action Plan directs investment geographically to an area benefit neighborhood. The area benefit category is the most commonly used national objective for activities that benefit a residential neighborhood. An area benefit activity is one that benefits all residents in a particular area, where at least 51% of the residents are low and moderate income persons. Public

infrastructure improvements are an area benefit activity when they are located in a predominately lowand moderate-income neighborhood.

SP-25 Priority Needs - 91.415, 91.215(a)(2)

Priority Needs

Table 13 – Priority Needs Summary

1	Priority Need Name	Supportive services for the homeless and at risk h
	Priority Level	High
	Population	Extremely Low Large Families Families with Children Elderly Chronic Homelessness Individuals Families with Children veterans Persons with HIV/AIDS Victims of Domestic Violence Unaccompanied Youth
		Victims of Domestic Violence
	Geographic Areas Affected	9800.0 9800.2 9800.3 9800.4 9901.2 9901.3 9901.4 9902.2 9903.1 9903.2 9903.3 9903.5 10003.1 10003.3 10009.3 12100.4 9116.4 9102
	Associated Goals	Provide suitable living environments for residents

	Description	Support the development of "one stop" resource centers to assist homeless persons to acquire the necessary documentation and consultation (mental health, physical health and nutrition, job skills training, identification, social security and disability benefits, etc.) to achieve reentry into employment and housing; food and nutrition services; utility assistance; support the Homeless Outreach Proactive Enforcement (HOPE) program; support public safety efforts; provide resource directories for available services; provide community resource directory for all available services; encourage collaboration between agencies, faith based organizations and other stakeholders to unify services; support efforts to increase volunteerism in public service programs.
	Basis for Relative Priority	There were 1,887 persons who were homeless on January 28, 2016 according to the San Bernardino 2016 Homeless Count and Survey Final Report. Of these persons, 45 resided in Apple Valley (6 sheltered and 39 unsheltered). 264 resided in Victorville (66 sheltered and 198 unsheltered). The previous homeless count and subpopulation survey was completed in 2015 during which 2,140 persons were counted. A comparison of the last two counts reveals that 253 fewer persons were counted in 2016 which represents a decrease of 12%.
2	Priority Need Name	Human services
	Priority Level	High
	Population	Extremely Low Low Moderate Middle Large Families Families with Children Elderly Public Housing Residents
	Geographic Areas Affected	
	Associated Goals	Provide suitable living environments for residents

Description

Support programs that encourage the development of responsible, motivated and educated youth; support the development of arts, music and culture in the community; encourage programs that promote a healthy lifestyle; develop public facility amenities that facilitate community involvement and recreation; disseminate fair housing information through literature, media, referrals and workshops; encourage programs designed to unite youth, seniors, veterans and disabled persons in mentoring and caregiving.

Basis for Relative Priority

Three community forums and ten stakeholder meetings were conducted to solicit input from residents and community stakeholders. Throughout the forums and meetings, the following recurring themes most frequently arose (listed by frequency discussed):

Supportive services for the homeless and at risk homeless

Support the development of "one stop" resource centers to assist homeless persons to acquire the necessary documentation and consultation (mental health, physical health and nutrition, job skills training, identification, social security and disability benefits, etc.) to achieve reentry into employment and housing; food and nutrition services; utility assistance; support the Homeless Outreach Proactive Enforcement (HOPE) program; support public safety efforts; provide resource directories for available services; provide community resource directory for all available services; encourage collaboration between agencies, faith based organizations and other stakeholders to unify services; support efforts to increase volunteerism in public service programs.

• Human services

Support programs that encourage the development of responsible, motivated and educated youth; support the development of arts, music and culture in the community; encourage programs that promote a healthy lifestyle; develop public facility amenities that facilitate community involvement and recreation; disseminate fair housing information through literature, media, referrals and workshops; encourage programs designed to unite youth, seniors, veterans and disabled persons in mentoring and caregiving.

Need to increase economic development and employment opportunities

Increase job opportunity through education and job training programs; encourage business development through business practices and fundamentals education: collaborate with state, county and local agencies that offer trade skills training and basic job search techniques; encourage local education facilities to offer education and training that will lead to employment opportunities in the community; support job creation through business friendly policies and practices.

Housing programs

Transitional shelters; affordable housing for multi-family, single family, veterans; rehabilitation- owner occupied and rental; down payment assistance; code enforcement activity to improve neighborhood aesthetics and values; reduce overcrowding in occupied properties; consider establishing rent control for of the food ability; encourage collaboration between public agencies, developers, investors and other stakeholders to develop a wide-range of housing development.

Consolidated Plan

3	Priority Need Name	Need to increase economic development and employme
	Priority Level	Low
	Population	Extremely Low Low Non-housing Community Development
	Geographic Areas Affected	
	Associated Goals	Expand Economic Opportunities
	Description	Increase job opportunity through education and job training programs; encourage small business development through business practices and fundamentals education: collaborate with state, county and local agencies that offer trade skills training and basic job search techniques; encourage local education facilities to offer education and training that will lead to employment opportunities in the community; support job creation through business friendly policies and practices.
	Basis for Relative Priority	Needs assessment, the Consortia has double digit unemployment rates of 15 percent for the general population and more than 32 percent for ages 16-24. Increase job opportunity through education and job training programs; encourage business development through business practices and fundamentals education: collaborate with state, county and local agencies that offer trade skills training and basic job search techniques; encourage local education facilities to offer education and training that will lead to employment opportunities in the community; support job creation through business friendly policies and practices.
4	Priority Need Name	Housing programs
	Priority Level	High

	Population	Extremely Low
		Low
		Moderate
		Middle
		Large Families
		Families with Children
		Elderly
		Public Housing Residents
		Elderly
		Persons with Physical Disabilities
		Victims of Domestic Violence
	Geographic	
	Areas	
	Affected	
	Associated	decent and affordable housing for consortia reside
	Goals	
	Description	Transitional shelters; affordable housing for multi-family, single family, veterans;
		rehabilitation- owner occupied and rental; down payment assistance; code
		enforcement activity to improve neighborhood aesthetics and values; reduce
		overcrowding in occupied properties; consider establishing rent control for
		affordability; encourage collaboration between public agencies, developers,
		investors and other stakeholders to develop a wide-range of housing development.

Basis for Relative Priority

Housing Problems

- For extremely low income households (0-30% AMI), 84% of the Consortia population experienced a housing problem. A disproportionately greater need exists within this category for American Indian/ Alaskan Native, with 100% of population experiencing a housing problem.
- In income categories 30%-50% AMI, Black/African American (92%) as well as American Indian/ Alaskan Native (100%) experienced a disproportionate greater need.
- In income categories 50% -80% AMI, Black/African American (80%) and Asians (75%) experienced a disproportionate greater need, compared to 60% of the population in that income group as a whole.
- Within the 80-100% AMI categories no group experienced a disproportionately greater need.
- It should be noted that only African Americans appeared more than once in income categories as having a disproportionate greater need relating to 1 of 4 housing problems. Conversely, Hispanics was the only racial group not to have a disproportionate need in any income category. Pacific Islanders data was not available.

Severe Housing Problems

- For extremely low income households (0-30% AMI), 77% of the Consortia population experienced a severe housing problem. A disproportionately greater need exists within this category for American Indian/ Alaskan Native, with 100% of population experiencing a severe housing problem.
- In income categories 30%-50% AMI, Black/African American (70%) as well as Asians (79%) experienced a disproportionate greater need.
- In income categories 50% -80% AMI, only Asians (37%) experienced a disproportionate greater need, compared to 60% of the population in that income group as a whole.
- Within the 80-100% AMI categories no group experienced a disproportionately greater need.

Cost Burden

When comparing the jurisdiction as a whole, Whites (48%) and Hispanics (32%) experienced disproportionately greater housing cost burden (Paying 30-50% on housing) than other racial/ethnic groups in the Consortia. However only Whites (39%) are disproportionality effected as it relates to severe cost burden (paying >50% on housing). It should be noted that only Whites have a disproportionate need as it relates to housing cost burden and severe housing cost burden compared to the Consortia as a whole.

Consolidated Plan

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5	Priority Need Name	Accessibility and Mobility
	Priority Level	High
	Population	Low Moderate Middle Large Families Families with Children Elderly Elderly Frail Elderly Persons with Physical Disabilities
	Geographic Areas Affected	
	Associated Goals	Increase Access to Opportunity Areas _AFH Fair Housing Services_AFH R/ECAP housing and access to social services_AFH
	Description	Develop and support efforts to improve mobility in the community; identify and remove barriers that impede accessibility in the community; support transit systems, mass and specialized, that enable residents to access destinations for employment, education, recreation and other essential purposes; support collaborative efforts to improve community and regional transit.
	Basis for Relative Priority	Assessement of Fair Housing The goal is to increase Access to Opportunity Areas for low income Hispanics located in the Consortia will address the fair housing issues of significant disparities in access to opportunities and segregation. Based on the AFH analysis, Victorville had significant disparities in access to opportunities compared to Apple Valley. This is particularly the case for low-income Hispanics. When compared to other Race/Ethnic groups, Hispanics appear to be experiencing overarching patterns of access to opportunity and exposure to adverse community factors within the Consortia. Of the opportunities measured, Hispanics were indexed the lowest on average of the seven-categories. Contributing factors to these fair housing issues include, Lack of public investments in specific neighborhoods including services or amenities; Location and type of affordable housing; and. Land Use and Zoning Laws.

Narrative (Optional)

Pursuant to CDBG regulations, all projects must meet one of three national objectives set forth by the U.S. Department of Housing and Urban Development (HUD): (1) Benefit low and moderate income households, (2) Aid in the elimination/prevention of slum and blight, or (3) Meet an urgent need (catastrophic events). Pursuant to HOME regulations, HOME funds are specifically focused on affordable housing activities and may be used to develop and support affordable rental housing and homeownership opportunities. Recommended projects for funding should be consistent with addressing the needs identified, and priority strategy developed, in each five-year Consolidated Plan.

SP-35 Anticipated Resources - 91.420(b), 91.215(a)(4), 91.220(c)(1,2)

Introduction

One of the main obstacles to meeting community needs is inadequate resources. As with most of the priority goals, the needs far outweigh the City's available resources; that are not sufficient to address all of the needs of low- and moderate-income persons or special needs residents in the City. It is anticipated that Federal and private funding sources for housing and community development programs will remain limited until the current economic conditions eventually recover. Even under these circumstances, the City strives to make progress in implementing its public improvement and community service projects and programs as well as meeting the established objectives.

The following section summarizes the major sources of funding available to carry out housing and community development activities in the City, and specifically identifies the City's first year and projected funding levels over the five-year plan period for formula grant CBDG program.

Anticipated Resources

Program	Source	Uses of Funds	Expe	cted Amou	nt Available Ye	ear 1	Expected	Narrative Description
	of Funds		Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$	Amount Available Remainder of ConPlan \$	
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public						Total amount is based on FY 17-18 CDBG allocation and the previous years program income. The expected remaining amount is based on a 4 year projection of CDBG allocated funding from FY 17-18 to FY 21-22
		Improvements Public Services	1,192,603	0	141,426	1,334,029	4,770,412	

Table 14 - Anticipated Resources

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

Available public resources to serve low- and moderate-income households will need to be distributed across the spectrum of needs and heavily leveraged when possible. This means providing funds for homebuyer assistance, housing rehabilitation, and the creation or development of new housing serving the target groups. Victorville will actively pursue additional State and federal funding sources to leverage CDBG Funds.

In addition, The City of Victorville is a HOME Consortium member with the Town of Apple Valley. The Consortium is expected to receive HOME funding which can be leveraged with CDBG funding if used for affordable housing. the City of Victorville will leverage HOME funding if future eligible projects are presented during the 5-year planning process. The HOME Program requires a 25-percent match based on fund expenditure. The HOME statute provides a reduction of the matching contribution requirement under three conditions: 1) Fiscal distress; 2) Severe fiscal distress; and 3) Presidentially-declared major disasters covered under the Stafford Act. The Consortium has been identified by HUD as a fiscally distressed jurisdiction and has been granted a 100-percent match reduction for FY 2016-2017. The Consortium expects this designation to occur in 2017-2018 planning period as well.

If appropriate, describe publically owned land or property located within the state that may be used to address the needs identified in the plan

Not Applicable

Discussion

Not applicable

SP-40 Institutional Delivery Structure - 91.415, 91.215(k)

Explain the institutional structure through which the jurisdiction will carry out its consolidated plan including private industry, non-profit organizations, and public institutions.

VICTORVILLE Government Economic Jurisdiction Development Homelessness Nep homeless special	
Development Homelessness	
Homelessness	
Non homology and in	
Non-homeless special	
needs	
Ownership	
Planning	
Rental	
neighborhood	
improvements	
public facilities	
public services	
APPLE VALLEY Government Economic Jurisdiction	
Development	
Homelessness	
Non-homeless special	
needs	
Ownership	
Planning	
Rental	
neighborhood	
improvements	
public facilities	
public services	
City and County of San Continuum of care Homelessness Region	
Bernardino Continuum Planning	
of Care	
Housing Authority of PHA Homelessness Region	
the County of San Public Housing	
Bernardino Rental	
INLAND FAIR HOUSING Ownership Region	
AND MEDIATION Rental	
BOARD	

Table 15 - Institutional Delivery Structure

Assess of Strengths and Gaps in the Institutional Delivery System

The strengths in the delivery system are interagnecy communication and collaboration. Each listetd agency work with each other to assist low-income individuals and with families within the Consortia as well as community residents to establish priorities for utilizing CDBG / HOME funding. The primary gap in the delivery system is inadequate funding to accomplish all needs idenified wtihin the plan. The level of need in the Consortia far exceeds available funding. As a result, even projects with a high priority may have to wait to be funded as listed institutions continue to seek additional funding sources.

Availability of services targeted to homeless persons and persons with HIV and mainstream services

Homelessness Prevention	Available in the	Targeted to	Targeted to People							
Services	Community	Homeless	with HIV							
Homelessness Prevention Services										
Counseling/Advocacy	X									
Legal Assistance	Χ									
Mortgage Assistance	X									
Rental Assistance	Х									
Utilities Assistance	Х									
	Street Outreach S	ervices								
Law Enforcement	Х									
Mobile Clinics	Х									
Other Street Outreach Services	Х	Х								
	Supportive Ser	vices								
Alcohol & Drug Abuse	X									
Child Care	Х									
Education	Х									
Employment and Employment										
Training	X									
Healthcare	Х									
HIV/AIDS	Х									
Life Skills	Х									
Mental Health Counseling	Х									
Transportation	X									
	Other									
	Χ									

Table 16 - Homeless Prevention Services Summary

Describe how the service delivery system including, but not limited to, the services listed above meet the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth)

The City of Victorville works jointly with the Town of Apple Valley as a consortium to provide housing to their jurisdictions. Together, the two cities participate in the San Bernardino County's Continuum of Care (COC), which provides funding and a network of resources for homeless abatement. The COC provides emergency shelter, supportive services, transitional and permanent housing. Victorville commits staff to the COC planning and implementation process, and provides the COC Steering Committee critical information regarding the types of resources and programs Victorville currently funds that assist the homeless.

Locally, the City works with High Desert Homeless Services, Inc. (HDHS). The organization is a private, non-profit 501(c) (3) organization, located in Victorville that has been assisting homeless persons since June 1988. The mission of HDHS is to assist residents of the Victor Valley and High Desert area of San Bernardino County who have been displaced from long-term housing due to natural disaster or loss of income, and to assist non-residents by providing short-term emergency shelter.

Describe the strengths and gaps of the service delivery system for special needs population and persons experiencing homelessness, including, but not limited to, the services listed above

The strength of the service delivery system within the jurisdiction for special needs population and persons experiencing homelessness is our extensive network of partners and programs working together to meet the needs of these groups. To address disproportionate housing needs for special needs groups, the Town of Apple Valley and the City of Victorville formed a Consortium to receive HOME funds. Both jurisdictions also work in close collaboration with the County of San Bernardino Housing Authority to provide affordable housing opportunities to extremely low- and low-income renters within the Consortium area; as well as the San Bernardino County Homeless Coalition and homeless agencies to address homeless issues.

Although these collaborative efforts have been effective in meeting the needs of some residents, the major gap in the service delivery system exists primarily due to inadequate funding to provide the level of services needed.

Although these collaborative efforts have been effective in meeting the needs of some residents, the major gap in the service delivery system exist primarily due to inadequate funding to provide the level of services needed.

Provide a summary of the strategy for overcoming gaps in the institutional structure and service delivery system for carrying out a strategy to address priority needs

As previously stated, the gaps in the institutional structure and service delivery system are primarily lack of funding to meet all service needs of special needs and homeless population. The strategy to address these needs has been an aggressive push to acquire additional resources. For example, an additional \$3 million in "surge" funding to nonprofit agencies to provide supportive services to veterans and their families was received in 2014 by the COC from the U.S. Department of Veterans' Affairs (VA). The funding helped with services to identify homeless and very low-income veterans to help them move from temporary or transitional housing to permanent housing. Also, new funding resources and a shifting of existing HUD funding resulted in a 79% increase in the number of new permanent housing beds for homeless individuals and families since 2013. The City and its partners will continue to actively pursue additional State and federal funding to close the gap that currently exists.

SP-45 Goals - 91.415, 91.215(a)(4)

Goals Summary Information

Sort	Goal Name	Start	End	Category	Geographic	Needs Addressed	Funding	Goal Outcome Indicator
Order		Year	Year		Area			- 11
1	Provide suitable	2017	2021	Affordable		Supportive services	CDBG:	Public service activities for
	living environments			Housing		for the homeless and	\$5,084,606	Low/Moderate Income
	for residents			Homeless		at risk h		Housing Benefit:
				Non-Homeless		Human services		9925 Households Assisted
				Special Needs				
				Non-Housing				
				Community				
				Development				
2	decent and	2017	2021	Affordable		Housing programs	CDBG:	Homeowner Housing
	affordable housing			Housing			\$1,000,000	Rehabilitated:
	for consortia reside							80 Household Housing Unit
3	Expand Economic	2017	2021	Non-Housing		Need to increase	CDBG:	Jobs created/retained:
	Opportunities			Community		economic	\$1,000,000	5 Jobs
				Development		development and		
						employme		
4	Increase Access to	2017	2021			Accessibility and	CDBG:	
	Opportunity Areas					Mobility	\$161,847	
	_AFH							
5	Fair Housing	2017	2021	Assessment of Fair		Accessibility and	CDBG:	
	Services_AFH			Housing		Mobility	\$161,847	
6	R/ECAP housing and	2017	2021			Accessibility and	CDBG:	
	access to social					Mobility	\$161,847	
	services_AFH							

Table 17 – Goals Summary

Goal Descriptions

1	Goal Name	Provide suitable living environments for residents				
	Goal Description	Support the development of "one stop" resource centers to assist homeless persons to acquire the necessary documentation and consultation (mental health, physical health and nutrition, job skills training, identification, social security and disability benefits, etc.) to achieve reentry into employment and housing; food and nutrition services; utility assistance; support the Homeless Outreach Proactive Enforcement (HOPE) program; support public safety efforts; provide resource directories for available services; provide community resource directory for all available services; encourage collaboration between agencies, faith based organizations and other stakeholders to unify services; support efforts to increase volunteerism in public service programs.				
2	Goal Name decent and affordable housing for consortia reside					
	Goal Description	Transitional shelters; affordable housing for multi-family, single family, veterans; rehabilitation- owner occupied and rental; down payment assistance; code enforcement activity to improve neighborhood aesthetics and values; reduce overcrowding in occupied properties; consider establishing rent control for affordability; encourage collaboration between public agencies, developers, investors and other stakeholders to develop a wide-range of housing development.				
3	Goal Name	Expand Economic Opportunities				
	Goal Description	Increase job opportunity through education and job training programs; encourage small business development through business practices and fundamentals education: collaborate with state, county and local agencies that offer trade skills training and basic job search techniques; encourage local education facilities to offer education and training that will lead to employment opportunities in the community; support job creation through business friendly policies and practices.				

4 Go	Increase Access to Opportunity Areas	_AFH
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Goal Description

Increase Access to Opportunity Areas for low income Hispanics located in the Consortia.

- Within the 1st year of the ConPLan implementation period, the Consortia will work with the IFHMB to implement a targeted campaign of engaging housing providers and tenants in the Consortia with education and outreach materials to address the issue.
- Annually, the Consortia will review fair housing complaints based on disabilities to determine annual reductions as measured by 2016 levels.
- Within the 1st year of the ConPLan implementation period, the Consortia will work with the Inland Fair Housing and Mediation Board (IFHMB) to create a Mobility Counseling program which will include a range of options including, working with first-time HCV holders that currently reside in a neighborhood with a poverty level greater than 30 percent to locate to a higher opportunity area within the Consortia.
- Starting Year 2, the Consortia will track mobility counseling outcomes by tracking the percentage of households receiving counseling who successfully move to higher opportunity areas. This metric will help the Consortia & IFHMB determine whether the program is effective at meeting the goal of increase levels of integration by Hispanic residents within higher opportunity neighborhoods. A high rate of successful moves could lead to expanding the program, while a low rate of successful moves might indicate the need to change the counseling curriculum or investigate what other factors pose barriers to integration.
- By year 2, work with IFHB to provide testing of multifamily housing market in higher opportunity neighborhoods and census tracts to determine levels of discrimination based on source of income, including SSDI, Housing Choice Vouchers, or other tenant-based rental assistance.
- By the end of the 2nd year of the ConPlan period, the Consortia will conduct an Assessment to studying the issue & impact of public policy relating to barriers to certain households (i.e protected class) in Apple Valley. The result will be an Action Plan to increase affordable housing stock with in the jurisdiction.

5	Goal Name	Fair Housing Services_AFH
	Goal Description	Continue to provide fair housing services within the consortia with an emphasis on reducing the number of fair housing complaints based on disability
		• Within the 1st year of the ConPLan implementation period, the Consortia will work with the IFHMB to implement a targeted campaign of engaging housing providers and tenants in the Consortia with education and outreach materials to address the issue.
		Annually, the Consortia will review fair housing complaints based on disabilities to determine annual reductions as measured by 2016 levels.

Goal Name	R/ECAP housing and access to social services_AFH
Goal Description	Improve the housing condition and access to social services within the Consortia's R/ECAP (Racially or Ethnically Concentrated Areas of Poverty).
	• During the first year of the ConPlan implementation period, the Consortia will conduct a R/ECAP Needs Assessment and Action Plan to better understand the current housing and social service needs of the area. A baseline for improvement will also be established.
	• By the 2rd year of the ConPlan implementation period, the Consortia will program HOME funding to provide a Residential Rehabilitation Loan Program to qualifying R/ECAPs homeowners to address health, safety, code issues and necessary repairs. This programming will continue in years 3 to 5 based on funding availability.
	• By the 2rd year of the ConPlan implementation period, the Consortia will program CDBG funding to address social service needs within the R/ECAPs. This programming will continue in years 3 to 5 based on funding availability.
	• Starting in year 3, the Consortia will conduct an annual assessment of the impact of HOME, CDBG and other investment within the R/ECAP area based on baseline data established in year 1.
	Goal

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.315(b)(2)

State law requires jurisdictions to provide for their share of regional housing needs. As part of the Regional Housing Needs Assessment (RHNA), the Southern California Association of Governments (SCAG) determines the housing growth needs by income category for cities within its jurisdiction, which includes the City of Victorville. RHNA determinations for the City of Victorville during the 2014-2021 planning period is to provide adequate sites for the construction of 8,618 new dwelling units during this planning period. Of these new units, 986 should be affordable to Extremely Low Income households, 987 to Very Low Income Households.

SP-65 Lead-based Paint Hazards - 91.415, 91.215(i)

Actions to address LBP hazards and increase access to housing without LBP hazards

The County administers the Childhood Lead Poisoning Prevention Program (CLPPP) that seeks to eliminate childhood lead-Â②based paint (LBP) poisoning by caring for lead-Â②poisoned children and identifying and eliminating sources of lead exposure. Services provided include nursing, case management for children, as well as education to health care providers, communities and families. In addition, the CLPPP maintains an electronic surveillance system that enables collection, analysis and dissemination of information about childhood lead poisoning. Laboratory, case management and environmental data are collected which provide the basis for case and exposure source evaluation and summary statistics.

Types of housing not covered include: a) housing built since January 1, 1978, when lead paint was banned for residential use; b) housing exclusively for seniors or people with disabilities, unless a child under age six is expected to reside there; c) zero-®bedroom dwellings, including efficiency apartments, single-®room occupancy housing, dormitories or military barracks; d) property that has been found to be free of lead-based paint by a certified lead-based paint inspector; e) property where all lead-based paint has been removed; f) unoccupied housing that will remain vacant until it is demolished; g) non-residential property; h) any rehabilitation or housing improvement that does not disturb a painted surface; and, i) emergency homeless assistance, unless the assistance lasts more than 100 days, in which case the rule does apply.

How are the actions listed above integrated into housing policies and procedures?

The City of Victorville will continue to maintain policies and procedures to increase access to housing without LBP hazards. Funding is not provided until it is determined properties are free of LBP hazards. Types of properties covered include: a) federally-Â②owned housing being sold; b) housing receiving a federal subsidy that is associated with the property, rather than with the occupants (project-Â②based assistance); c) public housing; d) housing occupied by a family (with a child) receiving a tenant-based subsidy (such as a voucher or certificate); e) multifamily housing for which mortgage insurance is being sought; and, f) housing receiving federal assistance for rehabilitation, reducing homelessness, and other special needs.

SP-70 Anti-Poverty Strategy - 91.415, 91.215(j)

Jurisdiction Goals, Programs and Policies for reducing the number of Poverty-Level Families

According 2013 ACS Data, the poverty rate for the City of Victorville was 25% or 29,388 people. Of these people, 90% resided in family households which generally means that children make up a large number of persons experiencing poverty in the jurisdiction.

All communities share a goal to eradicate poverty. The City recognizes that a goal to reduce poverty will contribute to the economic wellbeing of individuals and families. The families whose income increases above the poverty level will be able to live independent of public and private assistance. The City's anti-poverty strategy utilizes existing County job training and social service programs to increase employment marketability, household income, and housing options. Below are the Goals, Programs and Policies for reducing the number of Poverty-Level Families within the City of Victorville.

Goal: To reduce poverty level percentage below 2013 levels by the end of 2021.

Policy #1: To continue to support and coordinate with public and private efforts aimed at preventing and reducing poverty level incomes.

Policy #2: To conduct outreach with public and private agencies whose mission is to reduce poverty income levels.

Program: The City's Development Department will implement the above policies by increasing job opportunity through education and job training programs; collaborating with state, county and local agencies that offer trade skills training and basic job search techniques; encouraging local education facilities to offer education and training that will lead to employment opportunities in the community; and supporting job creation through business friendly policies and practices.

How are the Jurisdiction poverty reducing goals, programs, and policies coordinated with this affordable housing plan

Coordinated through the Development Department, the City will allocate \$178,890 to a variety of public service agencies that offer supportive services in the fight against poverty and other special needs. These organizations provide direct assistance in the form of food and housing, others provide indirect assistance such as case management and referral services to other service programs. The City will also coordinate with and refer people to programs offered by the County of San Bernardino.

SP-80 Monitoring - 91.230

Describe the standards and procedures that the jurisdiction will use to monitor activities carried out in furtherance of the plan and will use to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

The City's Development Department has the prime responsibility for overall program monitoring and compliance for the City of Victorville. Staff monitors each newly funded agency or department during the program year, conducts a desktop audit of each sub-recipient contract file annually, and conducts an on-site monitoring visit with each sub-recipient and City department at least once every two years. Each monitoring visit is followed up with a formal letter with the results of the monitoring visit. If concerns or findings are found, the sub-recipient or department is given 30 days to either correct the problem, or provide a corrective action plan to the Development Department. Executive management is provided with a summary of the results of the monitoring visits.

The Development Department also ensures compliance with all Federal and City contracting regulations, including procurement, Federal Labor Standards, Davis- Bacon, equal opportunity, et al. While construction projects are underway, weekly on-site compliance interviews with the workers are conducted.

In addition, the Development Department will ensure compliance with the US Office of Management and Budget (OMB) requirements for conducting single audits as well as comply with the US Department of Housing and Urban Development (HUD) reporting requirements for accomplishment in the Integrated Disbursement and Information System (IDIS).

<u>AFH</u>

AFH programs will follwow the same montoring procedeures as stated above. In addation, the Inland Fair Housing and Meditaion Board will have shared monitoring duties with the Consortia for, AFH Goals' Increase Access to Opportunity Areas for low income Hispanics located in the Consortia and Continue to provide fair housing services within the consortia with an emphasis on reducing the number of fair housing complaints based on disability.

Expected Resources

AP-15 Expected Resources - 91.420(b), 91.220(c)(1,2)

Introduction

One of the main obstacles to meeting community needs is inadequate resources. As with most of the priority goals, the needs far outweigh the City's available resources; that are not sufficient to address all of the needs of low- and moderate-income persons or special needs residents in the City. It is anticipated that Federal and private funding sources for housing and community development programs will remain limited until the current economic conditions eventually recover. Even under these circumstances, the City strives to make progress in implementing its public improvement and community service projects and programs as well as meeting the established objectives.

The following section summarizes the major sources of funding available to carry out housing and community development activities in the City, and specifically identifies the City's first year and projected funding levels over the five-year plan period for formula grant CBDG program.

Anticipated Resources

Program Source Uses of		Uses of Funds	Expe	cted Amoui	nt Available Ye	ear 1	Expected	Narrative Description
	of Funds		Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$	Amount Available Remainder of ConPlan \$	
CDBG	public -	Acquisition						Total amount is based on FY 17-18 CDBG
	federal	Admin and						allocation and the previous years
		Planning						program income. The expected
		Economic						remaining amount is based on a 4 year
		Development						projection of CDBG allocated funding
		Housing						from FY 17-18 to FY 21-22
		Public						
		Improvements						
		Public Services	1,192,603	0	141,426	1,334,029	4,770,412	

Table 18 - Expected Resources - Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how

matching requirements will be satisfied

Available public resources to serve low- and moderate-income households will need to be distributed across the spectrum of needs and heavily leveraged when possible. This means providing funds for homebuyer assistance, housing rehabilitation, and the creation or development of new housing serving the target groups. Victorville will actively pursue additional State and federal funding sources to leverage CDBG Funds.

In addition, The City of Victorville is a HOME Consortium member with the Town of Apple Valley. The Consortium is expected to receive HOME funding which can be leveraged with CDBG funding if used for affordable housing. the City of Victorville will leverage HOME funding if future eligible projects are presented during the 5-year planning process. The HOME Program requires a 25-percent match based on fund expenditure. The HOME statute provides a reduction of the matching contribution requirement under three conditions: 1) Fiscal distress; 2) Severe fiscal distress; and 3) Presidentially-declared major disasters covered under the Stafford Act. The Consortium has been identified by HUD as a fiscally distressed jurisdiction and has been granted a 100-percent match reduction for FY 2016-2017. The Consortium expects this designation to occur in 2017-2018 planning period as well.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

Not Applicable

Discussion

Not applicable

Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Goals Summary Information

Sort	Goal Name	Start	End	Category	Geographic	Needs Addressed	Funding	Goal Outcome Indicator
Order		Year	Year		Area			
1	Provide suitable	2017	2021	Affordable		Supportive services	CDBG:	Public service activities for
	living environments			Housing		for the homeless and	\$2,342,710	Low/Moderate Income Housing
	for residents			Homeless		at risk h		Benefit: 3000 Households
				Non-Homeless		Human services		Assisted
				Special Needs				Other: 20 Other
				Non-Housing				
				Community				
				Development				
2	decent and	2017	2021	Affordable		Housing programs	CDBG:	Homeowner Housing
	affordable housing			Housing			\$10,000	Rehabilitated: 50 Household
	for consortia reside							Housing Unit
3	Expand Economic	2017	2021	Non-Housing		Need to increase	CDBG:	Jobs created/retained: 5 Jobs
	Opportunities			Community		economic	\$250,000	
				Development		development and		
						employme		
4	Increase Access to	2017	2021			Accessibility and	CDBG:	Public service activities for
	Opportunity Areas					Mobility	\$10,000	Low/Moderate Income Housing
	_AFH							Benefit: 100 Households
								Assisted

Sort	Goal Name	Start	End	Category	Geographic	Needs Addressed	Funding	Goal Outcome Indicator
Order		Year	Year		Area			
5	Fair Housing	2017	2021	Assessment of		Accessibility and	CDBG:	Public service activities for
	Services_AFH			Fair Housing		Mobility	\$15,000	Low/Moderate Income Housing
								Benefit: 100 Households
								Assisted
6	R/ECAP housing and	2017	2021			Accessibility and	CDBG:	Homeowner Housing
	access to social					Mobility	\$15,000	Rehabilitated: 1 Household
	services_AFH							Housing Unit

Table 19 – Goals Summary

Goal Descriptions

1	Goal Name Provide suitable living environments for residents	
	Goal Description	Support the development of "one stop" resource centers to assist homeless persons to acquire the necessary documentation and consultation (mental health, physical health and nutrition, job skills training, identification, social security and disability benefits, etc.) to achieve reentry into employment and housing; food and nutrition services; utility assistance; support the Homeless Outreach Proactive Enforcement (HOPE) program; support public safety efforts; provide resource directories for available services; provide community resource directory for all available services; encourage collaboration between agencies, faith based organizations and other stakeholders to unify services; support efforts to increase volunteerism in public service programs. This goal's allocatetd funding also include program administration
2	Goal Name	decent and affordable housing for consortia reside
	Goal Description	Transitional shelters; affordable housing for multi-family, single family, veterans; rehabilitation- owner occupied and rental; down payment assistance; code enforcement activity to improve neighborhood aesthetics and values; reduce overcrowding in occupied properties; consider establishing rent control for affordability; encourage collaboration between public agencies, developers, investors and other stakeholders to develop a wide-range of housing development.

3	Goal Name	Expand Economic Opportunities
	Goal Description	Increase job opportunity through education and job training programs; encourage small business development through business practices and fundamentals education: collaborate with state, county and local agencies that offer trade skills training and basic job search techniques; encourage local education facilities to offer education and training that will lead to employment opportunities in the community; support job creation through business friendly policies and practices.
4	Goal Name	Increase Access to Opportunity Areas _AFH
	Goal Description	The goal of Increasing Access to Opportunity Areas for low income Hispanics located in the Consortia will address the fair housing issues of significant disparities in access to opportunities and segregation. Based on the AFH analysis, Victorville had significant disparities in access to opportunities compared to Apple Valley. This is particularly the case for low-income Hispanics. When compared to other Race/Ethnic groups, Hispanics appear to be experiencing overarching patterns of access to opportunity and exposure to adverse community factors within the Consortia. Of the opportunities measured, Hispanics were indexed the lowest on average of the seven-categories. Contributing factors to these fair housing issues include, Lack of public investments in specific neighborhoods including services or amenities; Location and type of affordable housing; and. Land Use and Zoning Laws.
5 Goal Name Fair Housing Services_AFH		Fair Housing Services_AFH
	Goal Description	The Consortia provides fair housing information, outreach and enforcement resources through its contractor Inland Fair Housing and Mediation Board (IFHMB). IFHMB provides fair housing, mediation, housing counseling, alternative dispute resolution, senior services program, and many other services.
		Based on fair housing data, disparities may exist in the Consortia for groups of the disability protected characteristic. For example, Apple Valley saw an increase of 114% in reported disability discrimination cases from 2011 to 2015. During this 5-year planning period, the Consortia will continue to contract for fair housing services with an emphasis of reducing the number of fair housing complaints based on disabilities to determine annual reduction as measured by 2016 levels.

6	Goal Name	R/ECAP housing and access to social services_AFH
Goal Lack of Community Revitalization Strategies		Lack of Community Revitalization Strategies
	Description	The Consortia has a small R/ECAP area, which is included in a much larger R/ECAP containing unincorporated areas of San Bernardino County. The R/ECAP only includes Census Tracts 99.05 which is within Victorville's geographical boundaries. The Consortia's knowledge of the R/ECAP as it relates to the housing and social service needs of the area is limited. In fiscal year 2017-18, The Consortia will perform a community assessment to better understand the needs of the area which will lead to strategic investments using CDBG and HOME funding. The objective is to show an improvement in the housing and social service needs of the area prior to the end of the 5 year ConPlan period.
		Lack of public investments in specific neighborhoods, including services or amenities
		In an attempt to remove the R/ECAP that incorporates Census Tract 99.05, the Consortia will utilize HOME funding and other housing programs to remove barriers that prevent people from accessing affordable housing. For instance, the City of Victorville's Residential Code Correction loan program is meant to assist property owners, owner occupied and rental property, to correct code violations. A significant number of low income residents have expressed financial hardship that prevents them from correcting code violations, specifically connecting their failing septic system to the City's sewer system. The newly developed program will assist property owners with these delayed repairs.

AP-35 Projects - 91.420, 91.220(d)

Introduction

The Action Plan must provide a concise summary of the eligible programs or activities that will take place during the program year to address the priority needs and specific objectives identified in the Strategic Plan. In the template, each eligible program/activity is called a project.

#	Project Name
1	Child Advocates of San Bernardino County
2	High Desert Homeless Services, Inc.
3	High Desert Transitional Living Connection
4	Inland Fair Housing and Mediation Board
5	Legal Aid Society of San Bernardino
6	Moses House Ministries and Rose of Sharon Pregnancy Resource Center
7	San Bernardino Sexual Assault Services
8	St. John of God Health Care Services and Victor Valley Community Services
9	Victor Valley Domestic Violence, Inc.
10	City of Victorville - Community Services
11	City of Victorville - Community Services
12	City of Victorville - Community Services
13	City of Victorville - Police Department
14	High Desert Homeless Services
15	St. John of God Health Care Services
16	Victor Valley Community Services Council
17	City of Victorville - Community Services
18	City of Victorville - Community Services
19	City of Victorville - Community Services
20	City of Victorville - Community Services
21	City of Victorville - Community Services
22	City of Victorville - Development Department
23	City of Victorville - Development Department
24	City of Victorville - Development Department
25	City of Victorville - Development Department
26	City of Victorville - Development Department
27	City of Victorville - Public Works
28	City of Victorville - Southern California Logistics Airport

Table 20 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The primary obstacle to meeting the needs of the most underserved groups in Victorville (primarily low-income families, seniors, youth, and the homeless) is the general lack of funding resources available to the public and private agencies providing the services to meet those needs. The economic downturn that began in late 2007 has impacted both private foundations and public agencies as donations have declined along with public funding. Continued state budget shortfalls have caused the State of California to reduce funding for local aid to cities, significantly impacting the funding of local programs.

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In addition, cities across California are grappling with ramifications of Assembly Bill 1X26, which, in conjunction with a December 2011 California Supreme Court decision, eliminated redevelopment agencies (RDAs) and the associated diversion of property tax increment revenue to RDAs (known as tax increment or redevelopment funds). Redevelopment funds have represented one of the largest funding sources for affordable housing in California (redevelopment law required that 20 percent of the funds must be spent for affordable housing), and were utilized to revitalize blighted areas and foster economic development in redevelopment project areas.

At the federal level, entitlement grants have not kept up with inflation and have been reduced over the years, further decreasing funds available to provide services to meet needs within the Town. With inflation, lower incomes, and the growing needs of low-income persons and special needs groups, the limited funding resources is a significant obstacle to meeting underserved needs in Victorville. Â Â

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AP-38 Project Summary

Project Summary Information

1 Project Name	Child Advocates of San Bernardino County
Target Area	
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Human services
Funding	CDBG: \$51,200
Description	The C.A.S.A. of San Bernardino County serves children and youth ages five to 21 who reside in Victorville and have an open juvenile case with the San Bernardino County court system. The majority of the children are referred by the Juvenile Dependency Court. A typical C.A.S.A. assisted youth is 12 or older who is particularly at risk for poor long term outcomes due to uncertain family reunification, lack of familial relationships, pregnant or parenting teen, high risk juvenile delinquency, medically fragile, on psychotropic medication, and at or near child welfare emancipation. The program specializes in assisting youth who are academically behind, academically failing and are not on track to graduate high school as a result of the described barriers.
Target Date	6/30/2018
Estimate the number and type of families that will benefit from the proposed activities	15 at risk youth are estimated to be served during 2017-2018.
Location Description	16000 Apple Valley Road, Ste. C3, Apple Valley, CA 92307
Planned Activities	C.A.S.A. will recruit, screen, train and supervise community volunteers to serve as advocates to foster youth.
Project Name	High Desert Homeless Services, Inc.

Consolidated Plan VICTORVILLE 102

OMB Control No: 2506-0117 (exp. 06/30/2018)

Target Area	
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Supportive services for the homeless and at risk h
Funding	CDBG: \$30,720
Description	High Desert Homeless Services, Inc. assist homeless residents of the Victor Valley area and high desert by providing shelter and shelter related services, while they work towards regaining independence and a stable household. Services include but are not limited to shelter, meals, clothing hygiene items, telephone access, showers, and laundry facilities. Residents can attend life skill classes that include budgeting, parenting, computer classes, job search and resume writing. Child care is provided to the residents while they attend the classes and search for job or permanent housing. Additionally, the shelter provides showers including hygiene items to the homeless living on the streets. Showers are available on Mondays, Wednesdays, and Saturdays from 8:00 a.m. to 9:00 a.m. Clothing is provided to those in need on Wednesdays and Thursdays from 1:00 p.m. to 3:00 p.m.
Target Date	6/30/2018
Estimate the number and type of families that will benefit from the proposed activities	150 people are estimated to benefit from the activity.
Location Description	14049 Amargosa Road, Victorville, CA 92392
Planned Activities	Case management and referral services are provided to clients as well as classes on budgeting, life skills, parenting, job readiness and retention.
Project Name	High Desert Transitional Living Connection
Target Area	
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Human services
Funding	CDBG: \$51,200

	Description	High Desert Transitional Living Connection provides emancipated youth, at risk youth and low income families throughout the year with food, clothing and hygiene items. Seasonal events distribute backpacks filled with school supplies to school aged children. The seasonal events are also held before Easter, Thanksgiving and Christmas where participants receive a food basket.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	AN estimated 150 people will benefit from the proposed activity.
	Location Description	11783 Amethyst Road, Victorville, CA 92392
	Planned Activities	Provide backpacks and school supplies before the beginning of the 2017-2018 school year. Provide holiday food baskets to low and very low income families during the holidays.
4	Project Name	Inland Fair Housing and Mediation Board
	Target Area	
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Human services
	Funding	CDBG: \$20,480
	Description	Inland Fair Housing and Mediation Board (IFHMB) will intake and process fair housing and landlord tenant complaints for Victorville residents. Victorville residents will receive fair housing and landlord-tenant information, education and mediation to assist in resolving complaints. Complaints of housing discrimination will be analyzed and investigated to determine if fair housing violations have occurred. In addition, IFHMB will provide technical assistance including training in fair housing to City officials and staff to bring awareness of HUD's Affirmatively Furthering Fair Housing requirements.
	Target Date	6/30/2018

	Estimate the number and type of families that will benefit from the proposed activities	165 people are estimated to benefit from the landlord/tenant mediation and fair housing services.
	Location Description	1500 S. Haven Ave., Ste. 100, Ontario, CA 91761
	Planned Activities	Provide fair housing and tenant/landlord mediation to Victorville residents.
5	Project Name	Legal Aid Society of San Bernardino
	Target Area	
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Human services
	Funding	CDBG: \$10,240
	Description	Legal Aid Society of San Bernardino will provide free legal services to Victorville residents. Services include attorney consultations on civil and family matters, advice and assessment of viable case strategy. Legal Aid also prepares the required legal documents and provides procedural instructions through each step of their case. Legal services will allow residents timely address landlord-tenant issues to avoid homelessness and correct substandard habitability; establish orders to prevent abuse and domestic strife; gain access to health care and social services for minors of absent parents; gain access to health care and social services for disabled, dependent adults; pursue end of life planning and discover rights to various civil and consumer disputes.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	80 People will benefit from legal aid services.
	Location Description	14874 S. Mojave Street, Victorville, CA 92395
	Planned Activities	Provide legal aid services to Victorville residents twice a month.
6	Project Name	Moses House Ministries and Rose of Sharon Pregnancy Resource Center

	Target Area	
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Human services
	Funding	CDBG: \$10,240
	Description	Moses House Ministries in collaboration with Sharon of Rose provide emergency and/or program intake resources and referrals to Victorville residents that are pregnant or low income families with children under the age of five in need of resources.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	700 people will benefit from the referral and counseling program.
	Location Description	15180 Anacapa Road, Victorville, CA 92392
	Planned Activities	Provide referral services and support services to pregnant women and their families.
7	Project Name	San Bernardino Sexual Assault Services
	Target Area	
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Human services
	Funding	CDBG: \$12,288
	Description	San Bernardino Sexual Assault Services will provide victims of sexual assault access to counseling and a 24 hour crisis hotline. Workshops will be provided on sexual violence, safety and prevention education.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	140 victims of sexual assault will benefit from the services provided by San Bernardino Sexual Assault Services.

	Location Description	15437 Anacap Road, Ste 8, Victorville, CA 92392
	Planned Activities	Provide support services to victims of sexual assault.
8	Project Name	St. John of God Health Care Services and Victor Valley Community Services
	Target Area	
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Human services
	Funding	CDBG: \$13,312
	Description	The community outreach program provides financial assistance to low and moderate income residents who are facing imminent termination of electric, gas, water or propane services. Additionally, emergency rental assistance will be provided.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	100 will be provided utility assistance to avoid disconnection of services.
	Location Description	15527 8th Street, Victorville, 92395
	Planned Activities	Provide utility assistance to Victorville residents to avoid service interruption.
9	Project Name	Victor Valley Domestic Violence, Inc.
	Target Area	
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Supportive services for the homeless and at risk h
	Funding	CDBG: \$20,480

	Description	Victor Valley Domestic Violence will provide services to victims of domestic violence and their children. Services include emergency shelter, transitional housing, life skill classes, transportation, childcare and counseling.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	100 victims of domestic violence and thier families will receive services from this activity
	Location Description	14114 Hesperia, CA 92395
	Planned Activities	Provide supportive services and shelter to victims of domestic violence and their children.
10	Project Name	City of Victorville - Community Services
	Target Area	
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Human services
	Funding	CDBG: \$20,480
	Description	The program will provide recreational, educational, and social enrichment activities after school to children who attend 6th Street Prep.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	45 elementary children will benefit from the services provided by the 6th Street Prep after school program.
	Location Description	15476 Sixth Street, Victorville, CA 92395
	Planned Activities	Program will provide recreational, educational and social enrichment activities to children that attend 6th Street Prep School.
11	Project Name	City of Victorville - Community Services

	Target Area	
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Human services
	Funding	CDBG: \$15,360
	Description	The program will provide tutoring to children from K-12th grade, summer reading program, preschool activity programs, one on one tutoring, and computer classes for school aged children and adults.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	100 people will benefit from the programs provided through the Victorville City Library.
	Location Description	15000 Circle Drive, Victorville, CA 92395
	Planned Activities	Provide literacy services such as homework assistance, tutoring, reading programs and computer classes to K – 12 grade students and adults.
12	Project Name	City of Victorville - Community Services
	Target Area	
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Human services
	Funding	CDBG: \$8,190
	Description	The Sunset Ridge summer program will provide recreational, educational and social enrichment activities three days a week during summer recess for children that live in the Sunset Ridge Park area.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	25 elementary school aged children will benefit from the summer program.

	Location Description	12808 Eucalyptus Street, Victorville, CA 92392
	Planned Activities	Provide a summer activity program for elementary aged school children.
13	Project Name	City of Victorville - Police Department
	Target Area	9800.0
		9800.2
		9800.3
		9800.4
		9901.2
		9901.3
		9901.4
		9902.2
		9903.1
		9903.2
		9903.3
		9903.5
		10003.1
		10003.3
		10009.3
		12100.4
		9116.4
		9102
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Human services
	Funding	CDBG: \$6,860

	Description Target Date	The crime free multi family program will work with low income residential properties including apartment and hotel/motel owners to reduce crime, drug and gang activities. One on One and group meetings will be conducted that are designed to inform and educate tenants, managers and owners on how to improve their property and improve the quality of life for their tenants. 6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	The Crime Free multi housing will benefit people living in the CDBG target area. Meetings and sweeps should benefit 300 people.
	Location Description	Various locations
	Planned Activities	Provide crime free multi housing education and patrolling to multi-family units, hotels and motels within the CDBG target area.
14	Project Name	High Desert Homeless Services
	Target Area	
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Supportive services for the homeless and at risk h
	Funding	CDBG: \$67,692
	Description	This project is a continuation of the drainage project that was awarded 2015/2016. The project required engineering services that used a substantial amount of the grant award.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	This activity will complete one facility rehabilitation benefitting the residents of the homeless shelter.
	Location Description	14049 Amargosa Road, Victorville, CA 92392
	Planned Activities	Correct drainage issue on the south side of the administration and dorm building.

15	Project Name	St. John of God Health Care Services
	Target Area	
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	
	Funding	CDBG: \$76,800
	Description	The project will remove existing, outdated electrical wiring and install new underground electrical wiring.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit	This will begin the renovation of the facilities electrical issues.
	from the proposed activities	
	Location Description	13333 Palmdale Road, Victorville, CA 92392
	Planned Activities	Install underground electrical wiring.
16	Project Name	Victor Valley Community Services Council
	Target Area	
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Housing programs Accessibility and Mobility
	Funding	CDBG: \$20,480
	Description	The program performs repairs of health and welfare issues for senior citizens and disabled residents.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit	20 households will benefit from the minor rehabilitation program.
	from the proposed activities	

	Location Description	Various
	Planned Activities	Perform minor repairs of up to \$600.
17	Project Name	City of Victorville - Community Services
	Target Area	
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Human services Accessibility and Mobility
	Funding	CDBG: \$40,960
	Description	Basketball courts in parks located within the CDBG target area are in need of resurfacing.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	The improvement to the parks will benefit the residents within the City's CDBG target area.
	Location Description	Various
	Planned Activities	Nine parks require resurfacing of their basketball courts to make them safe and useable.
18	Project Name	City of Victorville - Community Services
	Target Area	
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Human services Accessibility and Mobility
	Funding	CDBG: \$11,473
	Description	The project would improve site facilities and meet ADA compliance standards.
	Target Date	6/30/2018

	Estimate the number and type of families that will benefit from the proposed activities	The improvements will benefit the clients that use the facility.
	Location Description	14973 Joshua Street, Victorville, CA 92394
		Census Tract 99.04
	Planned Activities	Install and improve the infrastructure by providing accessibility and complying with ADA standards.
19	Project Name	City of Victorville - Community Services
	Target Area	
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Human services Accessibility and Mobility
	Funding	CDBG: \$19,825
	Description	The project would improve site facilities and meet ADA compliance standards.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	The improvements will benefit the neighborhood residents and patrons of the facility.
	Location Description	15075 Hesperia Road, Victorville, CA 92395
		Census Tract 99.13
	Planned Activities	Install and improve the infrastructure by providing accessibility and complying with ADA standards.
20	Project Name	City of Victorville - Community Services
	Target Area	
	Goals Supported	Provide suitable living environments for residents

	Needs Addressed	Human services
		Accessibility and Mobility
	Funding	CDBG: \$15,540
	Description	The project would improve site facilities and meet ADA compliance standards.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	The proposed improvements will benefit neighborhood residents and patrons of the library.
	Location Description	15011 Circle Drive, Victorville, CA 92395
		Census Tract 99.13
	Planned Activities	Install and improve the infrastructure by providing accessibility and complying with ADA standards.
21	Project Name	City of Victorville - Community Services
	Target Area	
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Human services Accessibility and Mobility
	Funding	CDBG: \$47,133
	Description	Removal of existing 11 year old carpet and install 20â¿Â② x 20â¿Â② carpet tiles.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	The project will benefit the 1,960 residents in the census tract and the patrons of the library.

	Location Description	15011 Circle Drive, Victorville, CA 92395
		Census tract - 99.13
	Planned Activities	Replace old carpet to improve the appearance and accessibility of the City's library.
2	Project Name	City of Victorville - Development Department
	Target Area	9800.0
		9800.2
		9800.3
		9800.4
		9901.2
		9901.3
		9901.4
		9902.2
		9903.1
		9903.2
		9903.3
		9903.5
		10003.1
		10003.3
		10009.3
		12100.4
		9116.4
		9102
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Housing programs
	Funding	CDBG: \$194,560
	Description	The program is designed to proactively implement municipal and State codes in order to maintain suitable living environments for the residents.

	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	The program is designed to enforce the municipal and state health and safety codes within the CDBG target area.
	Location Description	Various
	Planned Activities	Code enforcement activity.
23	Project Name	City of Victorville - Development Department
	Target Area	
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Housing programs
	Funding	CDBG: \$252,590
	Description	The Demolition and Abatement program removes dangerous structures and hazardous conditions along with abating illegally dumped trash and securing vacant/nuisance structures.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	The program is estimated to demolish 10 unsafe and uninhabitable structures.
	Location Description	Various within the CDBG target area.
	Planned Activities	Demolition of 10 unsafe and uninhabitable structures. In addition, abatement and clean-up of properties with be performed for properites that are a nuisance.
24	Project Name	City of Victorville - Development Department
	Target Area	
	Goals Supported	Provide suitable living environments for residents

	Needs Addressed	Housing programs
	Funding	CDBG: \$17,408
	Description	The purpose of the Curb Appeal Program is to promote neighborhood revitalization by providing a loan up to \$15,000 for exterior improvements to residential properties to income qualified homeowners.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	The program will assist one to two income qualified homeowners.
	Location Description	Various
	Planned Activities	Revitalization and rehabilitation of owner occupied homes.
25	Project Name	City of Victorville - Development Department
	Target Area	
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Need to increase economic development and employme
	Funding	CDBG: \$52,559
	Description	The Faÿ¿Ã\$ade Improvement Program (FIP) is an incentive program for business owners and/or property owners of retail, commercial, industrial, and office properties located within the project target area to make significant improvements to their properties.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	The proposed is to assist businesses in Old Town Victorville with a matching grant to improve their business.
	Location Description	Various locations in Old Town Victorville.

	Planned Activities	Eligible applicants may apply for grants between \$500 and \$5,000. The grant amount must be matched dollar for dollar by the applicant.
26	Project Name	City of Victorville - Development Department
	Target Area	
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Housing programs
	Funding	CDBG: \$17,408
	Description	The Residential Compliance program is designed to assist income eligible property owners that have been cited to address existing Building or Sanitary code violations.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	One to two households will benefit from the program and bring their property up to decent housing quality standards.
	Location Description	Various
	Planned Activities	Income eligible single family homeowners shall receive a loan in the amount of up to \$15,000 to make eligible repairs.
27	Project Name	City of Victorville - Public Works

1	
Target Area	9800.0
	9800.2
	9800.3
	9800.4
	9901.2
	9901.3
	9901.4
	9902.2
	9903.1
	9903.2
	9903.3
	9903.5
	10003.1
	10003.3
	10009.3
	12100.4
	9116.4
	9102
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Human services
	Housing programs
Funding	CDBG: \$30,720
Description	The program will provide removal graffiti from private and public property within the CDBG target area.
Target Date	6/30/2018
Estimate the number and type	100 locations will be addressed for graffiti removal.
of families that will benefit	
from the proposed activities	

	Location Description	Various locations within the CDBG target area.
	Planned Activities	Graffiti abatement in CDBG target area.
28	Project Name	City of Victorville - Southern California Logistics Airport
	Target Area	
	Goals Supported	Expand Economic Opportunities
	Needs Addressed	Accessibility and Mobility
	Funding	CDBG: \$51,200
	Description	The project would improve site facilities and meet ADA compliance standards.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	The project will remove barriers for accessibility.
	Location Description	18374 Phantom Street, Victorville, CA 92394
	Planned Activities	Install and improve the infrastructure by providing accessibility and complying with ADA standards.

AP-50 Geographic Distribution - 91.420, 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The City of Victorville is located in southwestern San Bernardino County, in the geographic subregion of the southwestern Mojave Desert known as the Victor Valley and commonly referred to as the "High Desert" due to its approximate elevation of 2,900 feet above sea level. The Victor Valley is separated from other urbanized areas in Southern California by the San Bernardino and San Gabriel mountains. Although the City is separated from larger urbanized areas of Southern California, it is easily accessible via Interstate 15, U.S. Highway 395, California State Highway 18 and historic Route 66.

The geographic distribution of Victorville's proposed projects for 2018-2019 are as follows:

- Improvement projects funded with CDBG funds and are located primarily in the City's CDBG areas.
- Supportive services are available citywide to low and moderate income residents and persons with special needs.
- Housing programs funded with CDBG and HOME funds are available to low and moderate income persons on a citywide basis.
- Administrative cost and fair housing services are available on a citywide basis.

Geographic Distribution

Target Area	Percentage of Funds
9800.0	3
9800.2	3
9800.3	3
9800.4	3
9901.2	3
9901.3	3
9901.4	3
9902.2	3
9903.1	3
9903.2	3
9903.3	3
9903.5	3
10003.1	3
10003.3	3
10009.3	3
12100.4	3

Target Area	Percentage of Funds
9116.4	3
9102	3

Table 21 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

The City will use a place-based strategy during the planning period. The geographic distribution of funding is predicated somewhat on the nature of the activity to be funded. It is the City's intent to fund activities in the areas most directly affected by the needs of low-income residents and those with other special needs. The Annual Action Plan directs investment geographically to an area benefit neighborhood. The area benefit category is the most commonly used national objective for activities that benefit a residential neighborhood. An area benefit activity is one that benefits all residents in a particular area, where at least 51% of the residents are low and moderate income persons.

Discussion

AP-85 Other Actions - 91.420, 91.220(k)

Introduction

This section will describe the jurisdiction's planned actions to carry out the following strategies outlined in the Consolidated Plan:

- Foster and maintain affordable housing
- Evaluate and reduce lead-based paint hazards
- Reduce the number of poverty-level families
- Develop institutional structure
- Enhance coordination

In addition, this section will identify obstacles to meeting underserved needs and propose actions to overcome those obstacles.

Actions planned to address obstacles to meeting underserved needs

Based on an extensive public participation process, assessment of fair houisng and housing market analysis, the Consortia's underserved needs are as follows:

- Supportive services for the homeless and at risk homeless
- Human services
- Need to increase economic development and employment opportunities.
- Housing programs
- Accessibility and Mobility

A major obstacle for the City of Victorville in meeting underserved needs is the lack of adequate financial resources to meet the growing needs of low and moderate income persons. With the formation of the Apple Valley/Victorville Consortium, the City will continue to expand its housing

programs to meet the growing need for affordable housing. In addition, the City will continue to use CDBG funding to support public service agencies that address the special needs of the underserved, including the homeless, the potential homeless, the youth, seniors, female-headed families, victims of domestic violence, and the disabled. The City is also proactively seeking additional resources to meet the underserved needs. Federal, state, and local resources expected to be made available to address the needs identified in the Consolidated Plan.

Actions planned to foster and maintain affordable housing

The Consolidated Plan identified a variety of barriers to the provision of affordable housing and also provided a strategy to address barriers. Outlined below are steps the City has identified it will undertake during the Consolidated Plan planning period in an effort to overcome barriers:

The City will utilize a number of policies intended to provide additional flexibility in housing site planning and promote more intense development where appropriate. The City's Housing Sites Inventory Program helps ensure that the City continuously monitors available sites in the area that may be appropriate for residential uses. A density floor is another tool that can be used to promote the maximum use of residential land. The density floor would establish a minimum density requirement within a given residential land-use designation. The availability of developable acreage in upper density ranges allows for the development of certain types of housing.

The City will also continue to consider alternate forms of residential development, including various types of small-lot, single-family subdivisions; mobile home parks that allow owner-occupied spaces; senior citizen multifamily housing developments offering various degrees of care and assistance; mixed-use residential, office and commercial developments; and planned unit developments.

Additionally, to encourage developers to pursue projects providing low- and moderate-income housing, California has provided regulations to govern the approval process, permitting greater density for affordable housing projects that include additional incentives to the developer. The City utilizes this Density Bonus Ordinance to encourage developers interested in additional density or incentives to develop a portion of their market rate project as affordable to low- and moderate-income households to

meet the state housing requirements.

Redevelopment funding was a critical tool that the City used to encourage and support the preservation and creation of affordable housing that primarily benefited low- and moderate-income households. The City will seek alternative funding from state and federal sources to make up for the shortfall caused by the dissolution of the jurisdiction's redevelopment agency by the state.

Finally, the City will continue to participate in the Apple Valley/Victorville Consortium to expand its housing programs to meet the growing need for affordable housing through the use of HOME funds. Specifically, the City will support the following projects through HOME funding in FY 17-18:

- Real Estate Recovery Mission Homeless Veteran Project -House Renovation
- City of Victorville Economic Development Department- Senior Home Repair Program
- Support of CHDO project (Allocation of \$48, 999 will be awarded once a qualified CHDO has been identified)

Actions planned to reduce lead-based paint hazards

The City of Victorville will continue to maintain policies and procedures to increase access to housing without LBP hazards. Funding is not provided until it is determined properties are free of LBP hazards. As part of the City's federally or non federally funded programs (Senior Home-Repair Program and Owner Occupied Rehab-Program), the City will test for and abate lead based paint hazards found in properties where the City carries out work.

Types of properties covered include: a) federally owned housing being sold; b) housing receiving a federal subsidy that is associated with the property, rather than with the occupants (project based assistance); c) public housing; d) housing occupied by a family (with a child) receiving a tenant based subsidy (such as a voucher or certificate); e) multifamily housing for which mortgage insurance is being sought; and, f) housing receiving federal assistance for rehabilitation, reducing homelessness, and other special needs.

Actions planned to reduce the number of poverty-level families

The City's anti-poverty strategy utilizes existing County job training and social service programs to increase employment marketability, household income, and housing options. Below are the Goals, Programs and Policies for reducing the number of Poverty-Level Families within the City of Victorville.

Goal: To reduce poverty level percentage below 2013 levels by the end of 2021.

Policy #1: To continue to support and coordinate with public and private efforts aimed at preventing and reducing poverty level incomes.

Policy #2: To conduct outreach with public and private agencies whose mission is to reduce poverty level incomes.

Program: The City's Development Department will implement the above policies by increasing job opportunity through education and job training programs; collaborating with state, county and local agencies that offer trade skills training and basic job search techniques; encouraging local education facilities to offer education and training that will lead to employment opportunities in the community; and supporting job creation through business friendly policies and practices.

In FY 17-18, the City plans to fund the following projects which are designed to reduce the number of poverty-level families:

- Court Appointed Special Advocates of San Bernardino County (C.A.S.A.): C.A.S.A
- High Desert Homeless Services: Homeless Shelter and Homeless Related Services
- High Desert Transitional Living Connection: HDTLC/Gateway Food Pantry and Clothes Closet and the Gateway Community
- Inland Fair Housing and Mediation Board: Fair Housing Program Services
- Legal Aid Society of San Bernardino: Legal Aid
- Moses House Ministries and Rose of Sharon Pregnancy Center: Resources and Referrals for Families
- San Bernardino Sexual Assault Services: Victorville Sexual Assault Crisis Program
- St. John of God Health Care Services and Victor Valley Community Services Council:

Homeless Prevention and Intervention Services

- Victor Valley Domestic Violence: A Better Way
- City of Victorville Community Services Department: 6th Street Prep After School Enrichment Program
- City of Victorville Community Services Department: Sunset Ridge Summer Program
- City of Victorville Police Department: Crime Free Multi Housing
- City of Victorville Public Works Department: Graffiti Abatement

Actions planned to develop institutional structure

Listed below are specific actions that the City plans to take in FY 17-18 to develop institutional structure:

- The City of Victorville will continue to foster and maintain relationships with other agencies to establish an institutional structure that maximizes its resources. The City's institutional structure will consist of public agencies, for-profit agencies, and non-profit organizations.
- To address housing needs, The City will continue to partners with the Town of Apple Valley to form a Consortium to receive HOME funds.
- The City will continue to work with the County of San Bernardino to provide affordable housing opportunities to extremely low and low income renters in Victorville.
- The City will continue to work with the San Bernardino Office of Homeless Services, as well as Victor Valley Domestic Violence and High Desert Homeless Services to address homeless issues.
- The City will also work with the agencies and internal departments listed in AP-38 to bridge any identified gaps in the service delivery system. We receive quarterly reports from the agencies and internal departments we fund about the ongoing services they provide.
- The City anticipates holding public meetings to solicit input regarding needs of the community.

These efforts provide for regional collaboration to better serve our community and enhances coordination between public and private housing and social service agencies

Actions planned to enhance coordination between public and private housing and social service agencies

- The City of Victorville will continue to foster and maintain relationships with other agencies to establish an institutional structure that maximizes its resources. The City's institutional structure will consist of public agencies, for-profit agencies, and non-profit organizations.
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Discussion

These efforts provide for regional collaboration to better serve our community and enhances coordination between public and private housing and social service agencies.

Program Specific Requirements

AP-90 Program Specific Requirements - 91.420, 91.220(I)(1,2,4)

Introduction

This section addresses the program-specific requirements for the Annual Action Plan. The Consolidated Plan Final Rule contains requirements regarding program-specific narratives in the Action Plan for CDBG and HOME.

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next	
program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to	
address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not	
been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0
Other CDBG Requirements	
1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit	
persons of low and moderate income.Overall Benefit - A consecutive period of one,	
two or three years may be used to determine that a minimum overall benefit of 70%	
of CDBG funds is used to benefit persons of low and moderate income. Specify the	
	.00.00%

Consolidated Plan VICTORVILLE 130

OMB Control No: 2506-0117 (exp. 06/30/2018)

Discussion

Attachments

Citizen Participation Comments





City of Victorville/Town of Apple Valley Community Needs Assessment Survey

The City of Victorville in partnership with the Town of Apple Valley is in the process of developing a Consolidated Housing and Community Development Plan for the Department of Housing and Urban Development that will establish community goals and guide resource allocations. The plan will cover the period of 2017-2021. We invite you to assist the City and Town to establish community needs and priorities.

If you are interested in obtaining information about this survey, the Consolidated Planning Process, or Community Development Programs, please contact the Economic Development Department, Housing Division at (760) 955-5032

1.	Pleas	e indicate the ZIP Code of your residence:
2.	Pleas	e indicate the ZIP Code of your place of employment:
3.	Do y	ou own or rent your residence?
		Own
		Rent
4.	Arey	you satisfied with your current living situation? If no, what is the primary reason you are not?
		I'm happy with my current living situation.
		No, too far from work.
		No, too expensive.
		No, too small.
		No, too crowded.
		No, I don't feel safe in the neighborhood.
		No, poor access to public transportation.
		No, poor housing condition.
		No, poor access to good schools or other neighborhood amenities.
		No, other:
5.	Wha	are the most important considerations to you in choosing a place to live?
		Family nearby
		Close to work
		Price of housing

		Convenient to neighborhood amenities
		Access to public transportation
		Access to quality school/youth services
		Attractiveness of neighborhood
		Public safety
		Other:
6.	Do y	ou feel safe in your immediate neighborhood? Yes No
7.	Do y	ou think abandoned or foreclosed properties are a critical issue in the City?
		Yes
		No
		Unsure/Not Applicable

Thinking about your neighborhood and the facilities and services currently available, please rate the level
of need for improvements in the areas below.

(Circle a number between 1 and 5 for each area below. A rating of 1 indicates very little need, while a rating of 5 indicates a critical, top priority need.)

	Level of Need										
Overall Needs	Low.			F	ligh	*	Low.			F	ligh
Improve City facilities that provide public service (such as parks, libraries, fire stations)	1	2	3	4	5	Create more affordable housing available to low income residents	1	2	3	4	5
Improve Non-profit facilities providing community services (such as senior centers, youth centers, food banks)	1	2	3	4	5	Create more jobs available to low income residents	1	2	3	4	5
Other	1	2	3	4	5						

COMMUNITY DEVELOPMENT NEEDS

		Leve	of N	eed				Leve	of N	of Need		
Public Facilities	Low.			F	ligh		Low.			F	ligh	
Senior Centers	1	2	3	4	5	Fire stations	1	2	3	4	5	
Youth Centers	1	2	3	4	5	Libraries	1	2	3	4	5	
Centers for the Disabled	1	2	3	4	5	Park and Recreational Facilities	1	2	3	4	5	
Homeless Facilities (Transitional housing and emergency shelters	1	2	3	4	5	Facilities for abused, abandoned and neglected children	1	2	3	4	5	

Other	1	2	3	4	5	Parking facilities	1	2	3	4	5
Mental Health Facilities	1	2	3	4	5	Child care centers	1	2	3	4	5
Health Care Facilities	1	2	3	4	5	Police stations	1	2	3	4	5
Facilities for persons with HIV/AIDS	1	2	3	4	5	Educational facilities	1	2	3	4	5

Infrastructure and neighborhood improvements	Low.	Leve	of N		ligh		Level of Need LowHigh						
Water/Sewer improvements	1	2	3	4	5	Sidewalk improvements	1	2	3	4	5		
Street improvements	1	2	3	4	5	Lighting improvements	1	2	3	4	5		
Storm water and drainage improvements	1	2	3	4	5	Landscaping improvements	1	2	3	4	5		
ADA accessibility to public facilities	1	2	3	4	5	New or renovated playgrounds	1	2	3	4	5		
Other	1	2	3	4	5								

Dublic Consises	*		of N		rron:		Level of Need LowHigh					
Public Services	Low.			t	iigh		Low.			E	ligh	
Senior Services	1	2	3	4	5	Services for persons with HIV/AIDS	1	2	3	4	5	
Disability services	1	2	3	4	5	Crime Awareness/Prevention Services	1	2	3	4	5	
Legal Services	1	2	3	4	5	Landlord/Tenant Counseling Services	1	2	3	4	5	
Youth Services	1	2	3	4	5	Child care services	1	2	3	4	5	
Transportation Services	1	2	3	4	5	Health services	1	2	3	4	5	
Substance Abuse Services	1	2	3	4	5	Abused, abandoned and neglected children services	1	2	3	4	5	
Domestic Violence Services	1	2	3	4	5	Mental Health Services	1	2	3	4	5	
Employment Services	1	2	3	4	5	Lead based paint/lead hazards screenings	1	2	3	4	5	
Homeless Services	1	2	3	4	5	Housing counseling	1	2	3	4	5	
Food Banks	1	2	3	4	5	Neighborhood clean-ups (trash, graffiti, etc.)	1	2	3	4	5	
Other	1	2	3	4	5							

S	Level of Need	Level of Need
Economic Development	LowHigh	LowHigh

Financial Assistance for low income residents for business expansion and job creation	1	2	3	4	5	Financial assistance to low income individuals to create a small business	1	2	3	4	5
Public improvements to commercial/industrial sites	1	2	3	4	5	Store front improvements in low income neighborhoods	1	2	3	4	5
Other	1	2	3	4	5						

HOUSING

Housing	Low.		l of N		,	Level of Need LowHigh						
Owner occupied housing rehabilitation	1	2	3	4	5	Rental housing rehabilitation	1	2	3	4	5	
Homeownership assistance	1	2	3	4	5	Fair housing outreach and testing	1	2	3	4	5	
Increase affordable rental housing inventory	1	2	3	4	5	Housing accessibility improvements	1	2	3	4	5	
Rental assistance	1	2	3	4	5	Energy efficiency and sustainability improvements	1	2	3	4	5	
Code enforcement activities in low income neighborhoods	1	2	3	4	5	Permanent housing for homeless	1	2	3	4	5	
Housing for other special needs (such as elder and persons with disabilities):	1	2	3	4	5	Other	1	2	3	4	5	

9. Are	you familiar with housing related or social services provided by your community?
	Yes
	No
10. Do y	ou perceive economic development/job creation to be a critical issue in the City?
	Yes
	No
	Unsure/not applicable
	t information have you seen/heard regarding fair housing programs, laws, or enforcement within your munity?
	Fair housing handbook.
	Fair housing flyers or pamphlets.
	Fair housing public service announcement on the radio
	Eair housing nublic service announcement on the talayision

	Fair housing information at a public event.
	Fair housing information on the City's website.
	Links on the City's website to other fair housing agencies.
	None
	Other:
12. Desc	ribe your household? (Check all that apply)
	Single person
	Small household (2-4 people)
	Large household (more than 4 people)
	Single parent
	Household with children under 6 years of age
	Elderly household
13. Are	you Hispanic or Latino?
	Hispanic
	Latino
	N/A
14. Wha	t is your race? (If you are multi-racial, please check all that apply)
	Asian
	Black or African American
	American Indian or Alaska Native
	Pacific Islander
	White
	Native American
	Native Hawaiian or other
	N/A



Ciudad de Victorville/Ciudad de Apple Valley Encuesta de Necesidades Comunitarias

La ciudad de Victorville, en colaboración con la Ciudad de Apple Valley está en proceso de desarrollar un Plan Consolidado de Vivienda para el Departamento de Vivienda y Desarrollo Urbano que establecerá metas de la comunidad y la asignación de recursos. El plan cubrirá el período de 2017 a 2021. Le invitamos a asistir a las ciudades para establecer las necesidades y prioridades de la comunidad.

Agradecemos su tiempo y gracias por su participación. Esta encuesta debe tomar menos de 10 minutos en completarse. Por favor complete la encuesta y volver a la ciudad de Victorville en persona al 14343 Cívic Drive, Victorville, CA (recibirá una bolsa de compras reutilizable por completar la encuesta y devolverla en persona), por correo a: Ciudad de Victorville, Departamento de Desarrollo Económico - División de Vivienda, PO Box 5001, Victorville, CA 92393 o por correo electrónico a HCDgrants@ci.victorville.ca.us o por fax al (760) 269-0044.

Si usted está interesado en obtener información acerca de esta encuesta, el proceso de planificación consolidado, o programas de desarrollo comunitario, póngase en contacto con el Departamento de Desarrollo Económico, División de Vivienda al (760) 955-5032.

3.	Por f	avor, indique el código postal de su residencia:
4.	Por f	avor, indique el código postal de su lugar de empleo:
3.	Es di	ueño o renta su residencia?
		Propio
		Rentar
4.	Está	satisfecho con su situación de vida actual? Si no, ¿cuál es la razón principal por la que no está?
		Estoy contento con mi situación de vida actual.
		No, demasiado lejos del trabajo.
		[1] [1] [1] [1] [1] [1] [1] [1] [1] [1]
		No, demasiado pequeño.
		No, no me siento seguro en el vecindario.
		No, la falta de acceso a buenas escuelas u otros servicios comunitarios.
		No, otra razón:
5.	¿Cuấ	lles son las consideraciones más importantes para usted en la elección de un lugar para vivir?
		Tener familia cercana
		Cerca del trabajo
		Precio de la vivienda
		Comodidades ventajosas en la vecindad

	Acceso al transporte público
	Acceso a escuel as/servicios para juveniles
	Buen aspecto del vecindario
	Seguridad pública
 □ Acceso a escuel as/servicios para juveniles □ Buen aspecto del vecindario □ Seguridad pública □ Otra razón: 6. ¿Se siente seguro en su vecindad inmediata? □ Sí □ No 7. ¿Usted cree que las propiedades abandonadas o adjudicadas son un tema crítico en la Ciudad(es)? □ Sí □ No 	
¿Se s	iente seguro en su vecindad inmediata?
	Sí
	No
)Uste	ed cree que las propiedades abandonadas o adjudicadas son un tema crítico en la Ciudad(es)?
	Si
	No
	No está seguro/no aplicable
	Ses Substitution

8. Pensando en su vecindario y las instalaciones y servicios disponibles en la actualidad, por favor califique el nivel de necesidad de mejoras en las áreas siguientes.

(Circule un número entre 1 y 5 para cada área a continuación. Un valor de 1 indica muy poca necesidad, mientras que una puntuación de 5 indica una necesidad crítica de las principales prioridades)

		Ne	cesida	ad				Ne	cesida	d	
Necesidades Generales	Baja.				Alta		Baja.				Alta
Mejorar las instalaciones municipales que prestan servicios públicos (parques, bibliotecas, estaciones de bomberos) Mejorar las instalaciones que prestan servicios a la comunidad	1	2	3	4	5	Crear más viviendas asequibles para residentes de bajos ingresos	1	2	3	4	5
(por ejemplo, centros de ancianos, centros juveniles, bancos de alimentos)	1	2	3	4	5	Crear más puestos de trabajo disponibles para residentes de bajos ingresos	1	2	3	4	5
Otro	1	2	3	4	5						

NECESIDADES PARA EL DESARROLLO ECONOMÍCO

		Ne	cesida	ad				Necesidad				
Instalaciones Publicas	Baja.				Alta		Baja.				Alta	
Centros para Ancianos	1	2	3	4	5	Estaciones de bomberos	1	2	3	4	5	
Centros para Jóvenes	1	2	3	4	5	Bibliotecas	1	2	3	4	5	
Centros para Discapacitados Instalaciones para personas sin hogar (vivienda de transición y	1	2	3	4	5	Parques e instalaciones recreativas Instalaciones para niños maltratados, abandonados y	1	2	3	4	5	
refugios de emergencia)	1	2	3	4	5	descuidados	1	2	3	4	5	

Otro	1	2	3	4	5	Facilidades de estacionamiento	1	2	3	4	5
Instalaciones de salud mental	1	2	3	4	5	Centros para cuidado de niños	1	2	3	4	5
Centros médicos	1	2	3	4	5	Estaciones de policía	1	2	3	4	5
Instalaciones para personas con VIH/SIDA	1	2	3	4	5	Instalaciones educativas	1	2	3	4	5

Mejoras a la infraestructura		Ne	cesida	ad				Ne	cesida	ad	
pública y vecindarios	Baja				Alta		Baja.			E	Alta
Mejoras al servicio de agua/alcantarillas	1	2	3	4	5	Mejoras en las aceras/banquetas	1	2	3	4	5
Mejorar las calles	1	2	3	4	5	Mejoras de iluminación pública	1	2	3	4	5
Mejorar el drenaje público	1	2	3	4	5	Mejora paisajística	1	2	3	4	5
ADA accesibilidad a las instalaciones públicas	1	2	3	4	5	Parques infantiles nuevos o renovados	1	2	3	4	5
Otro	1	2	3	4	5						

Servicios públicos	Baja.	10000	cesida	7	Alta		Baja		cesida		Alta
Servicios para personas mayores	1	2	3	4	5	Servicios para personas con VIH/SIDA	1	2	3	4	5
Servicios para personas con discapacidades	1	2	3	4	5	Servicios para la prevención del crimen	1	2	3	4	5
Servicios jurídicos	1	2	3	4	5	Servicios para inquilinos y propietarios	1	2	3	4	5
Servicios para jóvenes	1	2	3	4	5	Servicios de cuidado infantil	1	2	3	4	5
Servicios de transporte	1	2	3	4	5	Servicios para la salud	1	2	3	4	5
Servicios para el abuso de sustancias	1	2	3	4	5	Servicios para niños abusados, abandonados y descuidados	1	2	3	4	5
Servicios de violencia doméstica	1	2	3	4	5	Servicios de salud mental	1	2	3	4	5
Servicios de empleo	1	2	3	4	5	Detección de plomo en pinturas	1	2	3	4	5
Servicios para personas sin hogar	1	2	3	4	5	Consejeria de viviendas	1	2	3	4	5
Bancos de comida	1	2	3	4	5	Limpieza de la comunidad (basura, grafiti, etc.)	1	2	3	4	5
Otro	1	2	3	4	5						

		Necesidad										
Desarrollo Economico	Baja.				Alta		Baja	BajaA				
Asistencia financiera para los residentes de bajos ingresos para la expansión empresarial y la creación de empleo	1	2	3	4	5	Asistencia financiera a las personas de bajos ingresos para crear una pequeña empresa	1	2	3	4	5	
Mejoras públicas a sitios comerciales/industriales	1	2	3	4	5	Mej oras de escaparate en comunidades de bajos recursos	1	2	3	4	5	
Otro	1	2	3	4	5							

VIVIENDA

Vivienda	Baja.	Ne	cesida		Alta		Necesidad BajaAlta					
Rehabilitación de viviendas ocupadas por los dueños	1	2	3	4	5	Rehabilitación de viviendas rentadas	1	2	3	4	5	
Asistencia financiera para la compra de vivienda	1	2	3	4	5	Divulgación de vivienda justa	1	2	3	4	5	
Aumentar el inventario de viviendas asequibles para rentar	1	2	3	4	5	Mejoras de accesibilidad en la vivienda	1	2	3	4	5	
Asistencia financiera para inquilinos	1	2	3	4	5	Mejoras de eficiencia energética y en la sostenibilidad	1	2	3	4	5	
Actividades de aplicación de código en comunidades de bajos recursos	1	2	3	4	5	Viviendas permanentes para personas sin hogar	1	2	3	4	5	
Vivienda para necesidades especiales (tales como personas mayores y personas con discapacidad): Lista	1	2	3	4	5	Otro	1	2	3	4	5	

	á familiarizado con los servicios sociales relacionados con la vivienda o proporcionados por su unidad?
	Sí
	No
10. Pero	ibe el desarrollo económico/creación de empleo sea un tema crítico en la Ciudad?
	Sí
	No
	No está seguro/no aplicable
	30.7 (~4.4) (3.5.0) (4.7) (3.7) (3.7) (3.7) (3.7) (3.7) (3.7) (3.7) (3.7) (3.7) (3.7) (3.7) (3.7) (3.7) (3.7)

	información ha visto/oído en relación de los programas de vivienda justa, leyes, o la ejecución dentro comunidad?
	Manual de vivienda justa.
	Volantes o panfletos de vivienda justa.
	Anuncio de los servicios públicos de vivienda justa en la radio.
	Anuncio en la televisión sobre servicios públicos de vivienda justa.
	Información de igualdad en la vivienda en un evento público.
	Información de igualdad en la vivienda en la página web de la Ciudad.
	Enlaces en la página web de la Ciudad a otras agencias de vivienda justa.
	Ninguna
	No, otra razón:
12. Desc	riba su hogar? (Marque todo lo que corresponda)
	Persona soltera
	Hogar pequeño (2-4 personas)
	Hogar grande (más de 4 personas)
	Padre o madre soltero
	Hogar con niños menores de 6 años de edad
	Hogar de ancianos
13. Es H	ispano or Latino?
	Hispano
	Latino
	No aplica
14. ¿Cuá	ll es su raza? (Si usted es multirracial, por favor marque lo que corresponda)
	Asiático
	Afro-Americano
	Indio Nativo o Nativo de Alaska
	De las islas pacificas
	Caucásico
	Nativo Americano
	Hawaiano nativo u otro
	No aplica

Stakeholder Questionnaire

Disabled and Senior Services

Over the past five years, how have your mission/goals changed in providing services to your clientele?
What are the key challenges people with disabilities face when looking for employment in the High Desert?
What are the key challenges for people with disabilities or seniors in terms of housing?
Are there public policy obstacles at the local government level that impede fair housing choices for persons with disabilities or seniors?
Based on your experience and research, what have you identified as possible program or activities your organization may undertake in the next five years?

Consolidated Plan VICTORVILLE 143

OMB Control No: 2506-0117 (exp. 06/30/2018)

6.	What programs or activities do you see other communities offering that you would like to see in the City of Victorville or the Town of Apple Valley?
7.	What changes would you like to see in the community in the next five years (i.e. more parks, better transportation system, youth services, senior activities, affordable housing, etc.)?

Stakeholder Meetings Summary

Monday, December 5, 2016 - Homeless Service and Food Banks

- There is a lack of mental health facilities. Many chronic homeless would benefit from services to be evaluated and obtain medication.
- Need for collaborative efforts of homeless providers which, includes the County of San Bernardino Department of Behavioral Health.
- · Need of affordable housing for very low and low income families.
- · There is a lack of facilities that only provide nightly shelter.
- · There is a need for a one stop shop for supportive services.
- · Overcrowded households with many members being unemployed.

Monday, December 5, 2016 - Education and Youth Services

- There is a 14% increase in reported child abuse cases from last year.
- There is a lack of support services for emancipated foster youth that are between 18 25 years of age.
- · Lack of housing for college students.
- There is a need for more youth activities such as life skill classes, music and art programs, job training and low to no cost sports programs.
- Lack of reliable transportation in order to get to school or other support services/activities.
- · Community college is overcrowded. Difficult to register and get classes.
- · There is a need for support services for young victims of domestic violence and foster youth.
- Develop a mentoring program with volunteers.
- Lack of qualified, experienced workforce due to overcrowded schools, high drop-out rate and generational government assisted families.

Tuesday, December 6, 2016 - Disabled and Senior Services

- There is no rent control in the High Desert. Seniors paying too much for apartment and space rents.
- · There is a need for a better transportation system for senior and disabled consumers.
- Insufficient housing for seniors and disabled that is habitable and accessible.
- Better outreach and support services for seniors and the shut in population.
- Fair housing education for renters.

Tuesday, December 6, 2016 - Other Public Services

- · Expand support services to include employment needs and training.
- · Lack of transitional housing and temporary housing.
- · Develop program to assist renters clean their rental history record such as evictions.

- Collaborate with other agencies to assist the homeless population and not duplicate services such as soup kitchens and food banks.
- · Better transportation. It takes too many transfers to get to support services or schools.
- Incentive programs for landlords to take a chance on high risk renters (people with evictions).
- · Expand services to men that are victims of sexual assault, domestic violence and battery.
- · Lack of mental health facilities and support groups.
- · Develop programs for people reentering from incarceration.

Thursday, December 8, 2016 - Faith Based Organizations

- There is a need for collaboration between non-profit organizations and faith based organizations that
 provide the same or similar services including a database of services and quarterly meetings.
- · High need for housing for homeless, transitional and permanent.
- · Collaborate with local jurisdictions for housing and policy changes.
- Assist HOPE team with homeless awareness and services. Promote positive change not spare change.
- · Expand transportation services for clients.

Thursday, December 8, 2016 - Department Meeting

- Homeless are more visible. The city has groups of homeless hanging out around empty buildings. They
 are destroying the bathroom facilities in the parks. Residents visiting the parks have declined because of
 the homeless population.
- · Assistance needed in maintaining city parks, facilities and streets.
- · City has 30 year plan for ADA improvements.
- Develop subsidy program for low income youth to participate in sports.

11-28-2016 Community Forum Comments

- Assist and work with cities housing and economic development departments, volunteer organizations, nonprofit agencies to seek collaborative efforts to assist homeless, low to moderate income people and special needs population.
- To provide supportive services including mental health other health and social services, counseling, employment training, education, child care, parenting education, substance abuse treatment, domestic violence intervention, self sufficiency skills, and transportation assistance to homeless, special needs population and low and moderate income persons.
- Provide transitional housing with supportive services to persons leaving homeless, transitional and domestic violence shelters, or to persons living on the streets.
- To increase the housing stock that is affordable, accessible, and available to extremely low, low and moderate income residents including special needs populations.
- Provide loans or incentives to non-profit organizations to acquire and or rehabilitate multi-family
 housing to extremely low, low and moderate income households and special needs population
- Provide direct fair housing education and mediation services to renter households and to provide general fair housing information and education to rental property owners, managers, affordable housing professionals and others.
- Undertake a systematic and concentrated program of code enforcement to ensure life safety standards are met, and to prevent blighting influences on neighborhoods.
- Develop a strategy and or a program to address and alleviate crime caused by the chronic homeless
 population by collaborating with law enforcement, code enforcement, local and regional agencies.
 This would also include a "ticket home" voucher program for the homeless and very low or extremely
 low income persons
- Services, activity or program for "at risk" youths, including after school programs, recreational activities, and job training
- Maintain and/or introduce crime prevention programs and activities to preserve existing parks and recreation areas
- Continue affordable housing programs/activities for low income persons such as down payment, rehabilitation, and utility assistance

PROOF OF PUBLICATION

(2015.5 C.C.P.)

STATE OF CALIFORNIA, County of San Bernardino

I am a citizen of the United States and a resident of the County aforesaid; I am over the age of eighteen years, and not a party to or interested in the above entitled matter. I am the principal clerk of the publisher of the DAILY newspaper of general PRESS, a of general circulation, published in the City of Victorville, County of San Bernardino, and which newspaper has been adjudicated a newspaper of general circulation by the Superior Court of the County of San Bernardino, State of California, under the date of November 21, 1938, Case number 43096, that the notice, of which the annexed is a printed copy (set in type not smaller than nonpareil), has been published in each regular and entire issue of said newspaper and not in any supplement thereof on the following dates, to-wit:

October 8

All in the year 2016.

I certify (or declare) under penalty of perjury that the foregoing is true and correct.

Dated this: 10th day of October, 2016.

Signature Leslie Jacobs

This space is the County Clerk's Filing Stamp

Proof of Publication of

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APPLE VALLEY/
VICTORVILLE HOME
CONSORTIUM

APPLE MALLEY / FICTORPOLE HOME

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PROOF OF PUBLICATION

(2015.5 C.C.P.)

STATE OF CALIFORNIA, County of San Bernardino

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July 30

All in the year 2016.

I certify (or declare) under penalty of perjury that the foregoing is true and correct.

Signature

Betad this: 1st day of August

Leske Jacobs

This space is the County Clerk's Filling Stamp

Proof of Publication of

CITY OF VICTORVILLE
NOTICE OF PUBLIC
HEARING AND PUBLIC
COMMENT PERIOD
AMENDMENT OF
THE CITIZEN
PARTICIPATION PLAN

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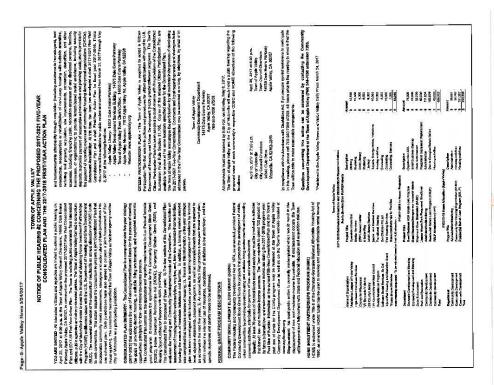
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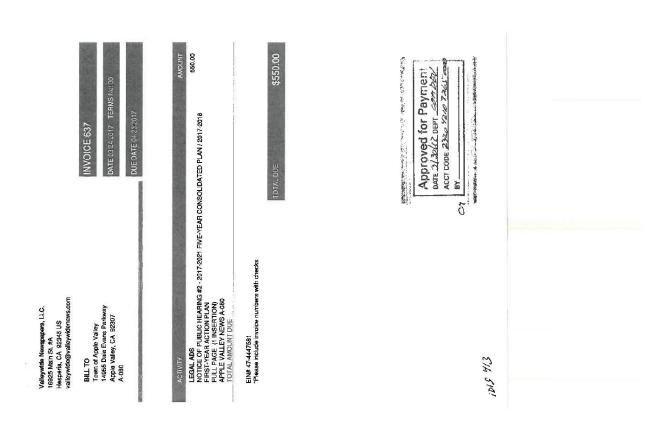
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Grantee SF-424's and Certification(s)

View Burden Statement			OMB Number: 4040-000 Expiration Date: 10/31/201
Application for Federal Assista	ance SF-424		
Type of Submission: Preapplication Application Changed/Corrected Application	*2. Type of Application: New Continuation Revision	' If Revision, solod appropriate letter(s) ' Other (Specify)	
	4. Applicant Identifier: BC-17-KC-03-0593	(8122	
sa Federal Entity Identifier:		5b. Federal Award Identifier;	
State Use Only:		J	
5. Date Received by State:	7, Stale Applicati	an dentifier	
B. APPLICANT INFORMATION:			-244
a. Legal Name: Cuty of Victor	ville		
b. Employer/Taxpayer Identification Nu 95-293591 a	mber (EIN/TIN):	*c. Organizational DUNS: 0932406530000	
d. Address:			- 1,00 - 200
Street1 14343 civic : Stroet2: City: Viotorville County/Parish:	Drive		417.1
State:		CR: Ca_ilornia	~
Country: Zip / Postal Code: 92392	auto M	USA: UNITED STATES	~
e. Organizational Unit:			
Department Name:		Division Name:	
f. Name and contact information of p	person to be contacted on	matters involving this application:	0.000
Prefix: Mr. Middle Name: *Last Name: Borchert	First Na	ame: Chris	
P	V		
THUC: Director of Development	to		100 1000
Organizational Affiliation:			
*Telephone Number: (760:955-51		Fax Number: (760)269-9071	

9. Type of Applicant 12. Select Applicant Type: City on Township Coverment ge of Applicant 2. Gelect Applicant Type: Other (specify): 10. Name of Federal Agency: .5. Department of Renaine and Urban Development 1. Catalog of Federal Demestic Assistance Number: 4-215 FEDA Title: Consorting Opportunity Number: 12. Funding Opportunity Number: Title: 4. Areas Affected by Project (Cities, Counties, States, etc.): Add Attachment Coloria Attachment View Attachment View Attachment 15. Descriptive Title of Applicant's Project: Consorting Consorting Add Attachment Coloria Attachment View Attachment View Attachment 15. Descriptive Title of Applicant's Project: Consorting Consorting Add Attachment Coloria Attachment View Attachment Coloria Attachment Coloria Attachment View Attachment Coloria Attachment	_
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Other (specify): 10. Name of Federal Agency: 13. Descriptive Title of Applicant's Project:	
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16. Congressional Distr	ricts Of:						
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Attach an additional list of	Program/Project Congress	ional Districts il need	ed				
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17. Proposed Project:							
* a. Start Date: 07/01/	72017			* b. End Da	le: 06/30/2	018	
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CERTIFICATIONS

In accordance with the applicable statutes and the regulations governing the consolidated plan regulations, the jurisdiction certifies that:

Affirmatively Further Fair Housing -- The jurisdiction will affirmatively further fair housing.

Uniform Relocation Act and Anti-displacement and Relocation Plan -- It will comply with the acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended, (42 U.S.C. 4601-4655) and implementing regulations at 49 CFR Part 24. It has in effect and is following a residential anti-displacement and relocation assistance plan required under 24 CFR Part 42 in connection with any activity assisted with funding under the Community Development Block Grant or HOME programs.

Anti-Lobbying -- To the best of the jurisdiction's knowledge and belief:

- 1. No Federal appropriated funds have been paid or will be paid, by or on behalf of it, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement;
- 2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, it will complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions; and
- 3. It will require that the language of paragraph 1 and 2 of this anti-lobbying certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

Authority of Jurisdiction -- The consolidated plan is authorized under State and local law (as applicable) and the jurisdiction possesses the legal authority to carry out the programs for which it is seeking funding, in accordance with applicable HUD regulations.

Consistency with plan —The housing activities to be undertaken with Community Development Block Grant, HOME, Emergency Solutions Grant, and Housing Opportunities for Persons With AIDS funds are consistent with the strategic plan in the jurisdiction's consolidated plan.

Section 3 -- It will comply with section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u) and implementing regulations at 24 CFR Part 135.

A3/-	
Signature of Authorized Official	Date
Title	

Specific Community Development Block Grant Certifications

The Entitlement Community certifies that:

Citizen Participation — It is in full compliance and following a detailed citizen participation plan that satisfies the requirements of 24 CFR 91.105.

Community Development Plan -- Its consolidated plan identifies community development and housing needs and specifies both short-term and long-term community development objectives that that have been developed in accordance with the primary objective of the CDBG program (i.e., the development of viable urban communities, by providing decent housing and expanding economic opportunities, primarily for persons of low and moderate income) and requirements of 24 CFR Parts 91 and 570.

Following a Plan -- It is following a current consolidated plan that has been approved by HUD.

Use of Funds -- It has complied with the following criteria:

- 1. Maximum Feasible Priority. With respect to activities expected to be assisted with CDBG funds, it has developed its Action Plan so as to give maximum feasible priority to activities which benefit low- and moderate-income families or aid in the prevention or elimination of slums or blight. The Action Plan may also include CDBG-assisted activities which the grantee certifies are designed to meet other community development needs having particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community, and other financial resources are not available (see Optional CDBG Certification).
- 2. Overall Benefit. The aggregate use of CDBG funds, including Section 108 guaranteed loans, during program year(s) 3077 [a period specified by the grantee of one, two, or three specific consecutive program years], shall principally benefit persons of low and moderate income in a manner that ensures that at least 70 percent of the amount is expended for activities that benefit such persons during the designated period.
- 3. Special Assessments. It will not attempt to recover any capital costs of public improvements assisted with CDBG funds, including Section 108 loan guaranteed funds, by assessing any amount against properties owned and occupied by persons of low and moderate income, including any fee charged or assessment made as a condition of obtaining access to such public improvements.

However, if CDBG funds are used to pay the proportion of a fee or assessment that relates to the capital costs of public improvements (assisted in part with CDBG funds) financed from other revenue sources, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds.

In addition, in the case of properties owned and occupied by moderate-income (not low-income) families, an assessment or charge may be made against the property for public improvements financed by a source other than CDBG funds if the jurisdiction certifies that it lacks CDBG funds to cover the assessment.

Excessive Force -- It has adopted and is enforcing:

- A policy prohibiting the use of excessive force by law enforcement agencies within its jurisdiction against any individuals engaged in non-violent civil rights demonstrations; and
- 2. A policy of enforcing applicable State and local laws against physically barring entrance to or exit from a facility or location which is the subject of such non-violent civil rights demonstrations within its jurisdiction.

Compliance with Anti-discrimination laws -- The grant will be conducted and administered in conformity with title VI of the Civil Rights Act of 1964 (42 U.S.C. 2000d) and the Fair Housing Act (42 U.S.C. 3601-3619) and implementing regulations.

Lead-Based Paint -- Its activities concerning lead-based paint will comply with the requirements of 24 CFR Part 35, Subparts A, B, J, K and R.

Compliance with Laws -- It will comply with applicable laws.

	8
Signature of Authorized Official	Date

Title

Specific HOME Certifications

The HOME participating jurisdiction certifies that:

Tenant Based Rental Assistance -- If it plans to provide tenant-based rental assistance, the tenant-based rental assistance is an essential element of its consolidated plan.

Eligible Activities and Costs — It is using and will use HOME funds for eligible activities and costs, as described in 24 CFR §§92.205 through 92.209 and that it is not using and will not use HOME funds for prohibited activities, as described in §92.214.

Subsidy layering -- Before committing any funds to a project, it will evaluate the project in accordance with the guidelines that it adopts for this purpose and will not invest any more HOME funds in combination with other Federal assistance than is necessary to provide affordable housing;

Signature of Authorized Official	Date	
Title		

Appendix - Alternate/Local Data Sources