

# City of Victorville



## **ACTION PLAN WITH SUBSTANTIAL AMENDMENT FISCAL YEAR 2023-2024**



**CITY OF VICTORVILLE  
PLANNING DEPARTMENT  
14343 CIVIC DRIVE  
P.O. BOX 5001  
VICTORVILLE, CA 92393-5001**

## TABLE OF CONTENTS

SECTION	PAGE
<b>Executive Summary</b>	
AP-05 Executive Summary .....	3
• Substantial Amendment # 1 .....	3
• Substantial Amendment # 1 - Summary from citizen participation .....	6
PR-05 Lead and Responsible Agencies .....	8
AP-10 Consultation .....	9
AP-12 Participation .....	29
<b>Expected Resources.....</b>	<b>32</b>
AP-15 Expected Resources.....	32
• Substantial Amendment # 1 – Expected Resources .....	32
<b>Annual Goals and Objectives .....</b>	<b>34</b>
AP-20 Annual Goals and Objectives .....	34
AP-35 Projects .....	37
AP-38 Project Summary .....	38
• Substantial Amendment # 1 – Proposed Project Summary .....	48
AP-50 Geographic Distribution .....	49
AP-75 Barriers to affordable housing .....	50
AP-85 Other Actions .....	52
<b>Program Specific Requirements .....</b>	<b>55</b>
AP-90 Program Specific Requirements .....	55
<b>TABLES</b>	
Table 1 - Responsible Agencies .....	8
Table 2 – Agencies, groups, organizations who participated .....	10
Table 3 – Other local/regional/federal planning efforts .....	27
Table 4 – Citizen Participation Outreach .....	30
Table 5 – Expected Resources – Priority Table .....	32
Table 6 – Goals Summary .....	34
Table 7 – Project Information .....	37
Table 8 – Geographic Distribution .....	49

# Executive Summary

## AP-05 Executive Summary - 91.200(c), 91.220(b)

### 1. Introduction

The City of Victorville’s Community Development Block Grant (CDBG) program is authorized by the Housing and Community Development Act of 1974, which provides eligible entitlement communities with annual grant allocations that can be used to provide decent housing, suitable living environments, and expanded economic opportunities, principally for low- and moderate-income persons. The City became an entitlement community in 1997.

The City’s Home Investment Partnership (HOME) grant is authorized under Title II of the Cranston-Gonzales National Affordable Housing Act of 1990. HOME funds are required to be used for affordable housing activities. In 2003, the City formed a HOME consortium with the Town of Apple Valley (the “HOME Consortium”) in order to meet the threshold of obtaining HOME entitlement status with the Department of Housing and Urban Development (HUD), which results in an annual allocation of funds to both communities.

Pursuant to Section 24 CFR Part 91, HUD has established regulations that set forth the Consolidated Plan process. The Consolidated Plan (ConPlan) is designed to help states and local jurisdictions to assess their affordable housing and community development needs, market conditions, and to make data-driven, place-based investment decisions. The Consolidated Plan, which may have a duration of between 3 and 5 years, describes the jurisdiction’s community development priorities and multiyear goals based on an assessment of housing and community development needs, an analysis of current housing and economic market conditions and available resources. Subpart E of Section 24 CFR Part 91 requires local governments that participate in a consortium to include said consortium in the ConPlan. Pursuant to this regulation, on April 19, 2022, the City of Victorville adopted the 2022-2026 Consolidated Plan, including the required consortium component.

The Consolidated Plan is carried out through Annual Action Plans, which provide a concise summary of the actions, activities and the specific federal and non-federal resources that will be used each year to address the priority needs and specific goals identified by the Consolidated Plan. Each year, grantees must submit an updated Action Plan describing the specific planned uses for the HUD entitlement funds. This FY 23-24 Annual Action Plan represents the Second Program Year of the 2022-2026 Consortium Consolidated Plan and will be presented to the Victorville City Council on April 18, 2023.

### Substantial Amendment # 1

On April 18, 2023, the City of Victorville City Council approved the submittal of the 2023-2024 Annual Action Plan. Included in the plan was the approval of the National Community Renaissance of California’s (National Core) Northgate Village Rehabilitation Project. National Core has been approved as a Community Housing Development Organization (CHDO). For 2023-2024 the project was allocated \$90,878, which was Victorville’s portion of the Apple Valley/Victorville Consortium’s CHDO allocation. The Consortium has agreed to fully fund the project in the amount of \$1,165,623. The funds are CHDO set aside, CHDO funds that were converted to entitlement funds or entitlement funds. The following is a breakdown of the proposed allocation:

- FY 17 Annual Action Plan to allocate \$50,648 in entitlement funds (based on the CHDO waiver);
- FY 18 Annual Action Plan to allocate \$74,303 in entitlement funds (based on the CHDO waiver);
- FY 19 Annual Action Plan to reprogram \$70,244 in entitlement funds (based on the CHDO waiver);
- FY 21 Annual Action Plan to allocate \$80,845 in CHDO funds (Victorville’s percentage share) and \$39,756 in CHDO funds (Apple Valley’s percentage share);
- FY 22-26 Consolidated Plan and as incorporated in the Consolidated Plan, the FY 22-23 Annual Action Plan to allocate \$87,255 in CHDO funds (Victorville’s percentage share) and \$39,756 in CHDO funds (Apple Valley’s percentage share);
- FY 23-24 Annual Action Plan to allocate \$90,878 in CHDO funds (Victorville’s percentage share) and \$45,801 in CHDO funds (Apple Valley’s percentage share)
- Reprogram \$446,307 in entitlement funds that were previously allocated to Northgate Village Apartments Rehabilitation Project Phase II.

## 2. Summarize the objectives and outcomes identified in the Plan

**This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.**

The Consolidated Plan addresses the needs, priorities, goals, and allocation strategies for CDBG and HOME funding for program years July 1, 2022 to June 30, 2027.

The priority needs and goals identified in the Plan are based on analysis of information including the results of the City’s Resident and Stakeholder Surveys and the housing and community development data elements required by HUD in the online Consolidated Plan system (eCon Planning Suite). Data supplied by HUD includes the 2013-2017 American Community Survey (ACS) 5-Year Estimates and the Comprehensive Housing Affordability Strategy (CHAS) covering the same period. Other sources of information used to identify needs and establish priorities were obtained through consultation with local nonprofit agencies and cited publicly available data.

In consideration of community input and available data, the five priority needs listed below are established as part of this Plan:

- Supportive services for the homeless and those at risk of homelessness
- Human services
- Housing programs
- Accessibility and mobility
- Economic development inclusive of employment opportunities

Consistent with HUD’s national goals for the CDBG and HOME programs to provide decent housing opportunities, maintain a suitable living environment and expand economic opportunities for low- and moderate-income residents, the priority needs listed above will be addressed over the next five years

through the implementation of activities aligned with the following measurable goals included in the Strategic Plan section of this Plan.

### **3. Evaluation of past performance**

**This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.**

The City is responsible for ensuring compliance with all rules and regulations associated with the CDBG and HOME entitlement grant programs. The City's annual Action Plan and Consolidated Annual Performance Evaluation Report (CAPER) provide details about the goals, projects and programs completed by the City. The City critical to ensure the City and its subrecipients are implementing activities effectively and that those activities align with the City's overall strategies and goals.

The City evaluates the performance of subrecipients providing public services on a quarterly basis. Subrecipients are required to submit quarterly progress reports, which include participant data, outputs/activities as well as data on outcome measures specific to each project. Prior to the start of the program year, outcome measures are developed collaboratively by the subrecipient and the City, ensuring that they are aligned with the City's overall goals and strategies. The City utilizes the quarterly reports to review progress towards annual goals and works with subrecipients to adjust annual goals as needed.

In addition to the quarterly review of progress reports, the City typically conducts annual monitoring of all subrecipients to ensure compliance with program-specific and crosscutting federal regulations (e.g. non-discrimination, equal access, employment, contracting, environmental review, etc.). Subrecipient monitoring provides another opportunity to review progress towards overall goals and strategies and to ensure that the programs implemented by subrecipients are compliant with both federal regulations and City requirements. During the COVID-19 State of Emergency, the City did not perform on-site monitoring for all subrecipients as City Hall was intermittently closed to the public and staff members were working from home in split shifts. Staff made itself available for additional guidance and technical support through Zoom, email and phone calls. Staff conducted two on-site monitoring visits during FY 22-23. With the state of emergency lifted concerning COVID-19, staff will return to its normal monitoring schedule.

The City's CAPER is presented to City Council for review each year. The plan presents successes and challenges during the year and highlights specific outcomes and achievements. This review process also provides an opportunity for the public to provide feedback on the City's performance. recognizes that the evaluation of past performance is

### **4. Summary of Citizen Participation Process and consultation process**

**Summary from citizen participation section of plan.**

As part of the Action Plan preparation and adoption process, citizens of the City of Victorville are afforded an opportunity to provide input on housing and community development needs; issues and problems affecting very-low and low income persons; to learn about various programs available and the expected amount of assistance provided; to assist in the development of local project proposals by giving input to project selections and funding distributions; and to participate in the implementation of funded activities.

Through implementation of the Citizen Participation Plan, and pursuant to HUD rules and regulations (Section 104(a)(3) of the Housing and Community Development Act of 1974, as amended, and further augmented by program regulations under 24 CFR Part 91, Subpart B), a 30-day comment period is provided prior to the adoption of the Action Plan.

The 30-day public comment period, for review of the FY 2023-2024 draft Action Plan, commenced on March 10, 2023 and will end on April 10, 2023. A public notice was published in the Valleywide Newspaper on March 10, 2023 announcing the review period, as well as the notices being posted at the City library and various City buildings. The Action Plan was made available for public review on the City's website:

<https://www.victorvilleca.gov/government/city-departments/development/planning/housing-programs-425>.

It was also available for review by requesting copies by telephone, fax, or e-mail.

To broaden public participation in the development of the Action Plan, including outreach to minorities and non-English speaking persons, statements regarding the availability of special accommodations for non-English speaking persons and those with disabilities were printed on all written materials pertaining to development of the Annual Action Plan. Notices were published in both English and Spanish.

The City of Victorville encourages citizen participation, with an emphasis on participation by persons of very low and low income, as well as residents of target neighborhoods and/or neighborhoods which are eligible by definition under the Housing and Community Development Act of 1974, as amended. In order to reach as many participants as possible, the City notifies community organizations and agencies which advocate for persons of very low and low income, concerning participation and needs assessment opportunities and the availability of funds and programs. The City also contacted its local homeless shelter and other non-profit agencies, and entities representing the disabled population to encourage participation from their clients.

### **Substantial Amendment # 1**

The City of Victorville published a 30 day comment period notice on Friday, April 5, 2024. The 30 day comment period begins April 5, 2024 and ends May 5, 2024. The City will hold a public hearing on Tuesday, May 7, 2024 before the City Council. The purpose of the public hearing is to receive comments from residents and to approve the proposed allocations.

## **5. Summary of public comments**

**This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.**

At the February 21, 2023 public hearing, public service agencies provided testimony to the need of additional programs for at risk youth, specifically foster youth, transitional aged youth (TAY) and children with disabilities. Additionally, the need for programs that provide support services to homeless individuals, residents at risk of homelessness with rental/mortgage/utility assistance and those facing domestic and dating violence. Mental health services and facilities are of great need in the High Desert as well.

## **6. Summary of comments or views not accepted and the reasons for not accepting them**

The needs mentioned during the formal public hearings and City Council meetings throughout the year were taken into consideration when selecting programs to be funded in FY 2023-2024. All public comments and views received were accepted and taken into consideration in making funding recommendations.

## **7. Summary**

The City of Victorville recognizes the need for coordination and collaboration between local governments, non-profits, and provider agencies in dealing with the challenges facing low- and moderate-income families. The City, its elected officials and community stakeholders work diligently to provide Victorville residents the resources in order to live healthy, safe and productive lives. By partnering with agencies that offer a diverse type of services, the City can meet the needs of its residents and its overall Consolidated Plan goals.

**PR-05 Lead & Responsible Agencies - 91.200(b)**

**1. Agency/entity responsible for preparing/administering the Consolidated Plan**

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	VICTORVILLE	Planning Department
HOME Administrator – Lead Agency	Apple Valley	Housing and Community Development
HOME Administrator – Participating Jurisdiction	Victorville	Planning Department

**Table 1 – Responsible Agencies**

**Narrative**

The City of Victorville is in a Consortium with the Town of Apple Valley for its HOME funds. The Town of Apple Valley serves as the lead agency for coordinating the Consolidated Planning and submission process and administers the HOME program for both jurisdictions. The City of Victorville is a participating jurisdiction in the Consortium. The City’s Planning Department is the lead agency responsible for administering its CDBG program and shall be responsible for all grants planning, management, and monitoring duties necessary to comply with HUD regulations and City policy throughout the implementation of the Consolidated Plan and each of the five Annual Action Plans and Consolidated Annual Performance and Evaluation Reports (CAPER).The Town of Apple Valley acts as the lead agency and is responsible for the preparation of the five-year Consolidated Plan. Each jurisdiction is responsible for preparing its own CDBG Action Plans.

**Consolidated Plan Public Contact Information**

Scott Webb, City Planner  
 City of Victorville  
 Planning Department  
 14343 Civic Drive  
 Victorville, CA 92392  
 (760) 955-5132

Silvia Urenda, Housing and Community Development Supervisor  
 Town of Apple Valley  
 14955 Dale Evans Parkway  
 Apple Valley, CA 92307  
 (760) 240-7000



## **AP-10 Consultation - 91.100, 91.200(b), 91.215(l)**

### **1. Introduction**

In the preparation of the Consolidated Plan, the City consulted with public and private departments and agencies and social service and non-profit organizations to understand the community's needs and available resources. The City met with several department representatives to provide information about the Consolidated Plan and its processes. Department staff provided input on how CDBG resources could be used and leveraged to provide services. Focus group participants highlighted the priority needs in general terms and specific to the population. Funding recommendations for FY 2023-2024 were based on the needs identified during the Consolidated Plan process.

The City of Victorville recognizes Victorville residents are the center of and partners in the development of the Consolidated Plan. The Citizen Participation Plan establishes a means by which citizens, public agencies and other interested parties can actively participate in the development of the Consolidated Plan, Annual Action Plan and the Consolidated Annual Performance and Evaluation Report.

Opportunities to participate in the planning process were provided throughout. Special effort was made to engage low-income persons. City efforts to make opportunities for engagement known include:

- Public notices printed in the local newspaper in English and Spanish.
- Public notices posted on the City's website in English and Spanish.
- Public notices posted at community facilities including library in English and Spanish

### **Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).**

The City recognizes the importance of careful coordination and alignment among various service providers to maximize the effectiveness of the CDBG program. As a result, during the development of the 2022-2026 Consolidated Plan, the City consulted with organizations that provide assisted housing, health services and other community-focused programs. Outreach efforts included surveys, invitations to community meetings, and follow-up in-person interviews where appropriate.

The City will reinforce these partnerships through the implementation of the Notice of Funding Availability (NOFA) process for CDBG funds each year and through technical assistance provided to subrecipients. Funding recommendations for 2023-2024 include providers of mental health services, homeless services, senior and youth services.

### **Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

To help prevent homelessness and protect at-risk populations the City supports and participates in the San Bernardino County Homeless Partnership's Interagency Council on Homelessness (ICH). The ICH is the policy making body for the Homeless Provider Network (HPN). The goal of the network is to advocate

for the homeless and those at-risk of becoming homeless residing in the County of San Bernardino. The HPN provides a forum and environment where collaborative public and private programs can work to improve the current delivery of services and fill identified gaps in services for the homeless and those at risk of becoming homeless.

The City plans to fund CoC member, High Desert Homeless Services, over the 5-year planning period to assist in efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness. Until the City’s Wellness Center is completed later this year High Desert Homeless Services is the only recognized homeless shelter in the High Desert serving individuals and families with children.

The City also participates in the coordination of the yearly Homeless Point in Time Count (PITC) with the San Bernardino County Office of Homeless Services. The Point in Time Count occurred on January 26, 2023. Results from the count have not been published or announced as of the submission of this document.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction’s area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

The City is not a direct recipient of ESG funding. However, it is a participating jurisdiction in the CoC and works closely with the homeless provider system to create funding policies and procedures for ESG.

**2. Agencies, groups, organizations and others who participated in the process and consultations**

1	<b>Agency/Group/Organization</b>	Rock’n Our Disabilities
	<b>Agency/Group/Organization Type</b>	Services - Disabilities
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
2	<b>Agency/Group/Organization</b>	Orenda Foundation's Veterans Project
	<b>Agency/Group/Organization Type</b>	Services - Homeless Veterans
	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Needs - Veterans Economic Development
	<b>How was the Agency/Group/Organization</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included

	<b>consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
3	<b>Agency/Group/Organization</b>	Victor Valley Family Resource Center
	<b>Agency/Group/Organization Type</b>	Assisted Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs Market Analysis Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
4	<b>Agency/Group/Organization</b>	City of Victorville
	<b>Agency/Group/Organization Type</b>	Services-Homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
5	<b>Agency/Group/Organization</b>	High Desert Second Chance Food Bank
	<b>Agency/Group/Organization Type</b>	Services-Homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
6	<b>Agency/Group/Organization</b>	A Better Way
	<b>Agency/Group/Organization Type</b>	Services-Victims of Domestic Violence
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
7	<b>Agency/Group/Organization</b>	City of Victorville
	<b>Agency/Group/Organization Type</b>	Planning Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Lead-based Paint Strategy Public Housing Needs Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Economic Development Market Analysis Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.

8	<b>Agency/Group/Organization</b>	Inland SoCal 211+ (United Way)
	<b>Agency/Group/Organization Type</b>	Services-Homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
10	<b>Agency/Group/Organization</b>	Apple Valley PAL
	<b>Agency/Group/Organization Type</b>	Services-Children
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
11	<b>Agency/Group/Organization</b>	Catholic Charities - San Bernardino
	<b>Agency/Group/Organization Type</b>	Services-Housing, Homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Anti-poverty Strategy

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
12	<b>Agency/Group/Organization</b>	Legal Aid of San Bernardino
	<b>Agency/Group/Organization Type</b>	Services-Fair Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs Market Analysis Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
13	<b>Agency/Group/Organization</b>	Western University
	<b>Agency/Group/Organization Type</b>	Mental Health Agency/Facility
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
14	<b>Agency/Group/Organization</b>	No Drugs America
	<b>Agency/Group/Organization Type</b>	Services-Children
	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included

	<b>consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
15	<b>Agency/Group/Organization</b>	Assistance League of Victor Valley
	<b>Agency/Group/Organization Type</b>	Services-Children
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
17	<b>Agency/Group/Organization</b>	Inland SoCal United Way
	<b>Agency/Group/Organization Type</b>	Services-Elderly
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Non-Homeless Special Needs Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
18	<b>Agency/Group/Organization</b>	A Greater Hope
	<b>Agency/Group/Organization Type</b>	Foster Care Agency/Facility; Child welfare agency; Children's services
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
19	<b>Agency/Group/Organization</b>	Combat Veteran Motorcycle Association
	<b>Agency/Group/Organization Type</b>	Services - Homeless Veterans
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Needs - Veterans Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
20	<b>Agency/Group/Organization</b>	Inland SoCal United Way
	<b>Agency/Group/Organization Type</b>	Services-Children
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
21	<b>Agency/Group/Organization</b>	APPLE VALLEY
	<b>Agency/Group/Organization Type</b>	Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Lead-based Paint Strategy Public Housing Needs Homelessness Strategy



		<p>Homeless Needs - Chronically homeless</p> <p>Homeless Needs - Families with children</p> <p>Homelessness Needs - Veterans</p> <p>Homelessness Needs - Unaccompanied youth</p> <p>Non-Homeless Special Needs</p> <p>Economic Development</p> <p>Market Analysis</p> <p>Anti-poverty Strategy</p>
	<p><b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.</p>
22	<b>Agency/Group/Organization</b>	A Core Solution
	<b>Agency/Group/Organization Type</b>	Services-Housing
	<b>What section of the Plan was addressed by Consultation?</b>	<p>Housing Need Assessment</p> <p>Market Analysis</p> <p>Anti-poverty Strategy</p>
	<p><b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.</p>
24	<b>Agency/Group/Organization</b>	High Desert Community Foundation
	<b>Agency/Group/Organization Type</b>	Business Leader, Financial backer
	<b>What section of the Plan was addressed by Consultation?</b>	<p>Non-Homeless Special Needs</p> <p>Economic Development</p> <p>Market Analysis</p> <p>Anti-poverty Strategy</p>
	<p><b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.</p>

25	<b>Agency/Group/Organization</b>	Set Free Church
	<b>Agency/Group/Organization Type</b>	Faith-based Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans  Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
26	<b>Agency/Group/Organization</b>	Lutheran Social Services of So Cal
	<b>Agency/Group/Organization Type</b>	Services-Homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
27	<b>Agency/Group/Organization</b>	Inland Housing & Mediation Board
	<b>Agency/Group/Organization Type</b>	Services-Fair Housing Landlord/Tenant Mediation
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included

	<b>consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
28	<b>Agency/Group/Organization</b>	Family Assistance Program
	<b>Agency/Group/Organization Type</b>	Services-Disabilities; Services-Homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
29	<b>Agency/Group/Organization</b>	Moses House Ministries
	<b>Agency/Group/Organization Type</b>	Services-Employment; Services-children under 5
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
30	<b>Agency/Group/Organization</b>	Victor Valley Community Services Council
	<b>Agency/Group/Organization Type</b>	Services-Elderly; Services-Disabilities
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
31	<b>Agency/Group/Organization</b>	TOAV Park and Recreation
	<b>Agency/Group/Organization Type</b>	Services-Children
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
32	<b>Agency/Group/Organization</b>	St. John of God Health Care Services
	<b>Agency/Group/Organization Type</b>	Services-Homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
33	<b>Agency/Group/Organization</b>	Feed My Sheep
	<b>Agency/Group/Organization Type</b>	Services-Homeless; Other: Food Bank

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Lead-based Paint Strategy Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
34	<b>Agency/Group/Organization</b>	High Desert Homeless Services
	<b>Agency/Group/Organization Type</b>	Hmls/Formerly Hmls Resident (ESG Grantees); Services - Homeless Veterans
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
36	<b>Agency/Group/Organization</b>	Greater Hope Foundation for Children
	<b>Agency/Group/Organization Type</b>	Child Welfare Agency
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and

	<b>anticipated outcomes of the consultation or areas for improved coordination?</b>	selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
37	<b>Agency/Group/Organization</b>	Spectrum/ Charter Communications
	<b>Agency/Group/Organization Type</b>	Broadband ISP
	<b>What section of the Plan was addressed by Consultation?</b>	Economic Development Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
38	<b>Agency/Group/Organization</b>	San Bernardino County Homeless Partnership
	<b>Agency/Group/Organization Type</b>	Continuum of Care; Regional Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
39	<b>Agency/Group/Organization</b>	City of Victorville
	<b>Agency/Group/Organization Type</b>	Emergency Management Agency; Local Government
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis Anti-poverty Strategy
	<b>How was the Agency/Group/Organization</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included

	<b>consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
40	<b>Agency/Group/Organization</b>	Department of Housing and Urban Development
	<b>Agency/Group/Organization Type</b>	Federal Government
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Lead-based Paint Strategy Public Housing Needs Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Economic Development Market Analysis Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
41	<b>Agency/Group/Organization</b>	City of Victorville
	<b>Agency/Group/Organization Type</b>	Floodplain Management Agency; Water District/Agency
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.

42	<b>Agency/Group/Organization</b>	Housing Authority County of San Bernardino
	<b>Agency/Group/Organization Type</b>	Public Housing Authority
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Economic Development Market Analysis Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
43	<b>Agency/Group/Organization</b>	Victor Valley Global Medical Center
	<b>Agency/Group/Organization Type</b>	Services-Health; Health Agency
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
44	<b>Agency/Group/Organization</b>	Foothill AIDS Project
	<b>Agency/Group/Organization Type</b>	Services-HIV/AIDS
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.



45	<b>Agency/Group/Organization</b>	High Desert Detention Center
	<b>Agency/Group/Organization Type</b>	Public Funded Institution
	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Strategy Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
46	<b>Agency/Group/Organization</b>	BLM, Barstow Field Office
	<b>Agency/Group/Organization Type</b>	Public Land Agency
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Economic Development Market Analysis Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
47	<b>Agency/Group/Organization</b>	Coachella Valley Housing Coalition
	<b>Agency/Group/Organization Type</b>	Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement

	<b>consultation or areas for improved coordination?</b>	was conducted through surveys, community meetings and focus group interviews.
48	<b>Agency/Group/Organization</b>	CA HCD
	<b>Agency/Group/Organization Type</b>	State Government
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.

**Table 2 – Agencies, groups, organizations who participated**

**Identify any Agency Types not consulted and provide rationale for not consulting**

Every effort was made to consult a variety of service providers through various outreach techniques including virtual meetings and email blast to solicit input and participation through the planning process. Staff believes that all critical agency types were consulted during the participation and consultation process and has not intentionally failed to consult with any particular agency.

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	County of San Bernardino	The County of San Bernardino is a Continuum of Care applicant and conducts homeless counts, surveys of the homeless population, and strategic planning to end homelessness. Consistent with the goals of the CoC, the City of Victorville’s Strategic Plan will provide support to nonprofits that meet the social services needs of the City residents with an emphasis on the homeless.
Housing Elements	City of Victorville / Town of Apple Valley	Based on the Regional Housing Needs Allocation (RHNA) set forth by the State of California, The Housing Element is the City's chief policy document for the development of affordable and market rate housing. Consistent with this policy document, the City will maintain and enhance the quality of existing residential neighborhoods and promote and encourage fair housing opportunities for all economic segments of the community, regardless of age, sex, ethnic background, physical condition, or family size.

**Table 3 - Other local / regional / federal planning efforts**

## **Narrative**

As a Consortium, the Town of Apple Valley and the City of Victorville coordinate housing and community development strategies among the jurisdictions. The Consortium and City collaborate with State and local agencies such as jurisdictions in the San Bernardino County Homeless Partnership (SBCHP); the California Department of Housing and Community Development regarding the periodic update of the Housing Elements; and neighboring jurisdictions and the County for any partnering opportunities to address housing and community development needs in the region.

The City's collaborative and cooperative planning partnerships with governmental, nonprofit, and private entities strategically ensure the needs of low- and moderate-income needs are met, issues are comprehensively evaluated and thoroughly addressed. Aside from these partnerships, other departments within the City are involved in collaborating and cooperating with state and federal entities in planning efforts.

## **AP-12 Participation - 91.401, 91.105, 91.200(c)**

### **1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting**

The City of Victorville recognizes that Victorville residents are partners in the development and execution of the Action Plan. The Citizen Participation Plan (CPP) establishes a means by which citizens, public agencies and other interested parties can actively participate in the development of consolidated planning documents, including the Action Plan.

Using the CPP as a guide, Victorville sought community involvement and provided residents with opportunities to become involved in the development of the Annual Action Plan. Opportunities for citizen input were provided during the entire planning process, from the development of the Action Plan to reviewing the draft document, through publications, postings and public hearings. Outreach efforts were developed to reach diverse populations including to persons with disabilities, special needs populations and limited English-speaking persons. Notices were printed in both English and Spanish.

**Citizen Participation Outreach**

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public hearing notice # 1	Community stakeholders  Community residents, including limited English-speaking residents, specifically Spanish speaking residents	A public hearing notice for February 21, 2023 was published in the Daily Press Newspaper on February 10, 2023 in English and Spanish.  The public hearing notice was posted on the City's website, the Victorville library and Hook Community Center.	No comments were received	No comments were received	<a href="https://www.victorvilleca.gov/government/city-departments/development/planning/housing-programs-425">https://www.victorvilleca.gov/government/city-departments/development/planning/housing-programs-425</a> .

2	Public Hearing # 1	Community stakeholders  Community residents, including limited English-speaking residents, specifically Spanish speaking residents	A public hearing was held on February 21, 2023 during the regular City Council Meeting.	Nineteen public comments were received which included request to support programs that promote fair housing services, youth services including foster/homeless youth programs, programs that assist homeless, residents that are food insecure, domestic violence and sexual assault programs.	All comments were considered. Victorville did not reject any comments received.	
3	Public Hearing # 2 notice and 30-day comment period for Action Plan	Community stakeholders  Community residents, including limited English-speaking residents, specifically Spanish speaking residents	A public hearing notice and 30-day comment period for 2023-2024 Action Plan was published in the Valleywide Newspaper on March 10, 2023 in English and Spanish.  The public hearing notice was posted on the City's website, the Victorville library, and Hook Community Center.	To date, no comments have been received.	No comments were received	<a href="https://www.victorvilleca.gov/government/city-departments/development/planning/housing-programs-425">https://www.victorvilleca.gov/government/city-departments/development/planning/housing-programs-425</a> .
4	Public Hearing # 2	Community stakeholders  Community residents, including limited English-speaking residents, specifically Spanish speaking residents	A public hearing was held on April 18, 2023 during the regular City Council Meeting.	No public participation was made.	No comments were received	

**Table 4 – Citizen Participation Outreach**

## Expected Resources

### AP-15 Expected Resources - 91.420(b), 91.220(c)(1,2)

#### Introduction

During the five-year period of the Consolidated Plan from July 1, 2022, to June 30, 2027, the City of Victorville anticipates investing an estimated \$7.2 million of CDBG funds to support the goals of this Strategic Plan. The annual allocation of CDBG, is subject to federal appropriations and changes in demographic data used in HUD's formulas for each respective program.

For the 2023-2024 Program Year, the City expects to receive \$1,381,396 of CDBG funds. When combined with available prior year resources of \$606,230.09, the 2023-2024 Action Plan allocates \$1,987,626.09 of CDBG funds to program activities that will be implemented from July 1, 2023, to June 30, 2024.

#### Substantial Amendment # 1

The funds for the proposed Northgate Village Apartments Rehabilitation Project are CHDO set aside, CHDO funds that were converted to entitlement funds or entitlement funds. The following is a breakdown of the proposed allocation:

- FY 17 Annual Action Plan to allocate \$50,648 in entitlement funds (based on the CHDO waiver);
- FY 18 Annual Action Plan to allocate \$74,303 in entitlement funds (based on the CHDO waiver);
- FY 19 Annual Action Plan to reprogram \$70,244 in entitlement funds (based on the CHDO waiver);
- FY 21 Annual Action Plan to allocate \$80,845 in CHDO funds (Victorville's percentage share) and \$39,756 in CHDO funds (Apple Valley's percentage share);
- FY 22-26 Consolidated Plan and as incorporated in the Consolidated Plan, the FY 22-23 Annual Action Plan to allocate \$87,255 in CHDO funds (Victorville's percentage share) and \$39,756 in CHDO funds (Apple Valley's percentage share);
- FY 23-24 Annual Action Plan to allocate \$90,878 in CHDO funds (Victorville's percentage share) and \$45,801 in CHDO funds (Apple Valley's percentage share)
- Reprogram \$446,307 in entitlement funds that were previously allocated to Northgate Village Apartments Rehabilitation Project Phase II.



**Anticipated Resources**

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 2				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Community Development Block Grant	Federal	Public Service Construction Administration	\$1,381,396	0.00	\$606,230.09	\$1,987,626.09	0.00	Entitlement Allocation Reallocation
HOME Investment Partnership Program	Federal	CHDO				\$1,165,623		CHDO Set aside Entitlement

Table 5 - Expected Resources – Priority Table

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

The City does not require that funded projects/programs provide matching funds. However, it is common for CDBG funded construction projects to include the use of non-federal funds.

**If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

The City of Victorville is undertaking several initiatives to address homelessness and housing instability. In December 2021, the City announced it was awarded a \$28 million Homekey award from the California Department of Housing and Community Development for the construction and operational support of its Wellness Center Campus. The campus is a critical component of the City’s strategy to reduce homelessness. Combining a low-barrier emergency shelter, recuperative care facility, medical clinic, interim housing, and wraparound support services that will be available to both occupants of the center and community residents. The Wellness Center will be developed on City owned property located in the north side of the City. Construction is expected to be completed in summer 2023.

## Discussion

The City of Victorville shares overall responsibility for meeting the priority needs identified in the Strategic Plan with many other organizations. The City is responsible for using CPD entitlement funds to address the needs of low- and moderate-income residents. Other City departments and organizations provide services to low- and moderate-income residents by utilizing funding from federal, state, local and private resources.

Although the final annual allocations for CDBG and HOME funds have been released by HUD, in previous years funding has been subject to increases and/or decreases based upon updated allocations by HUD, typically in amounts less than \$100,000. In order to ensure a contingency plan is included in the 2023-2024 Annual Action Plan and reduce the need for unnecessary substantial amendments to the Annual Action Plan, the following contingency measures shall apply to CDBG/HOME annual allocations.

CDBG Contingency Measures	
Funding Increase	<ul style="list-style-type: none"> <li>• Fund Administration to the Maximum 20% of total allocation.</li> <li>• Fund Public Service to the Maximum 15% of total allocation.                             <ul style="list-style-type: none"> <li>○ Disperse evenly among awarded projects, not to exceed grant request.</li> </ul> </li> <li>• Fund Construction to the Minimum 65% of total allocation.                             <ul style="list-style-type: none"> <li>○ Disperse in full to Wellness Center Solar Panels and Carport Project.</li> </ul> </li> </ul>
Funding Decrease	<ul style="list-style-type: none"> <li>• Fund Administration to the Maximum 20% of total allocation.</li> <li>• Fund Public Service to the Maximum 15% of total allocation.                             <ul style="list-style-type: none"> <li>○ Reduce evenly among awarded projects.</li> </ul> </li> <li>• Fund Construction to the Minimum 65% of total allocation.                             <ul style="list-style-type: none"> <li>○ Reduce evenly among awarded projects.</li> </ul> </li> </ul>

HOME Contingency Measures	
Funding Increase	<ul style="list-style-type: none"> <li>• Fund Administration to the Maximum 10% of total allocation.</li> <li>• Fund CHDO to the required 15% of total allocation.</li> <li>• Fund Housing Activities to the Minimum 75% of total allocation.                             <ul style="list-style-type: none"> <li>○ Disperse in full to Senior Home Repair Program.</li> </ul> </li> </ul>
Funding Decrease	<ul style="list-style-type: none"> <li>• Fund Administration to the Maximum 10% of total allocation.</li> <li>• Fund CHDO to the required 15% of total allocation.</li> <li>• Fund Housing Activities to the Minimum 75% of total allocation.                             <ul style="list-style-type: none"> <li>○ Reduce evenly among awarded projects.</li> </ul> </li> </ul>

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

#### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Provide suitable living environments for residents	2022	2026	Affordable Housing Homeless Non-Homeless Special Needs Non-Housing Community Development	Citywide	Supportive services for the homeless and those at risk of homelessness Human services	CDBG: \$197,209	Public service activities other than low/ moderate income housing benefit: 500 people, 10 households, 1 structure
2	Decent and affordable housing for consortia residents	2022	2026	Affordable Housing	Citywide	Housing Programs	CDBG: \$675,000	Homeowner housing rehabilitation: 60 household housing units (five-year goal); 12 housing units annually
3	Expand access to essential services and amenities	2022	2026	Non-housing community development	Citywide	Accessibility and mobility Economic Development	CDBG: \$839,138.09	Public Facility or Infrastructure other than Low / Moderate-Income Housing Benefit: 10 people; Businesses: 10 business
4	Administration	2022	2026	All	Citywide	All	CDBG: \$276,279	

Table 6 – Goals Summary

#### Goal Descriptions

<b>1</b>	<b>Goal Name</b>	<b>Provide suitable living environments for residents</b>
	<b>Goal Description</b>	Support the development of “one stop” resource centers to assist homeless persons to acquire the necessary documentation and consultation (mental and physical health, nutrition, job skills training, identification, social security and disability benefits, etc.) to achieve reentry into employment and housing; food and nutrition services; utility assistance; support for the Homeless Outreach Proactive Enforcement (HOPE) program; support public safety efforts; provide resource directories for all available services; and encourage collaboration between agencies, faith-based organizations and other stakeholder to unify services, and ; code enforcement activity to improve neighborhood aesthetics and values.
<b>2</b>	<b>Goal Name</b>	<b>Decent and affordable housing for consortia residents</b>
	<b>Goal Description</b>	Transitional shelters; affordable housing for multi-family, single family, veterans; rehabilitation- owner occupied and rental; down payment assistance; code enforcement activity to improve neighborhood aesthetics and values; reduce overcrowding in occupied properties; consider establishing rent control for affordability; encourage collaboration between public agencies, developers, investors and other stakeholders to develop a wide range of housing development.
<b>3</b>	<b>Goal Name</b>	<b>Expand access to essential services and amenities</b>
	<b>Goal Description</b>	Develop and support efforts to improve mobility within the community and to points outside of the community, from expansion of paved sidewalks and streets to partnerships with public and privately-owned shared transportation services from buses to cars, to bikes and scooters.  Economic Development activities will include commercial rehabilitation, which includes exterior improvements and code compliance; micro-enterprise development to include training and technical assistance and other support services to increase the capacity of grantees to carry out microenterprise activities; water and sewer projects.
<b>4</b>	<b>Goal Name</b>	<b>Administration</b>
	<b>Goal Description</b>	Provide for the timely and compliant administration of the CDBG and HOME programs in accordance with HUD policy and federal regulations. HUD requires the City to represent Administration funds as a “goal” within the Strategic Plan so that the sources of funds are fully allocated to goals.

## AP-35 Projects - 91.420, 91.220(d)

### Introduction

#	Project Name	Allocation
	A Core Solution	\$ 20,000.00
	Assistance League of Victor Valley	\$ 12,346.00
	Child Advocates of San Bernardino County	\$ 12,500.00
	Family Assistance Program	\$ 15,000.00
	Greater Hope Foundation for Children	\$ 15,000.00
	High Desert Second Chance - Food Collaborative	\$ 20,000.00
	High Desert Second Chance - Senior and Veteran Program	\$ 13,363.00
	Inland Fair Housing and Mediation Board	\$ 24,000.00
	Moses House Ministries	\$ 20,000.00
	Partners Against Violence	\$ 15,000.00
	Somos una Voz Grupo de Apoyo	\$ 10,000.00
	Victor Valley Domestic Violence	\$ 20,000.00
	City of Victorville - Public Works – Graffiti Abatement	\$ 10,000.00
	St. Joan of Arc	\$ 80,000.00
	Victor Valley Community Services Council	\$ 30,000.00
	City of Victorville - Economic Development	\$ 300,000.00
	City of Victorville - Code Enforcement - Abatement	\$ 75,000.00
	City of Victorville - Code Enforcement	\$ 250,000.00
	City of Victorville - Code Enforcement - Demolition	\$ 120,000.00
	City of Victorville – Planning – Residential Rehabilitation Program	\$ 200,000.00
	City of Victorville – Planning – Wellness Center Solar Project	\$ 356,081.09
	City of Victorville - Public Works – Landscape Beautification	\$ 93,057.00
	CDBG Administration	\$ 276,279.00

**Table 7 – Project Information**

### **Describe the reasons for allocation priorities and any obstacles to addressing underserved needs**

The primary obstacle to meeting the needs of the most underserved groups in Victorville, primarily low-income families, seniors, youth, and the homeless, is the general lack of funding resources available to the public and private agencies providing the services to meet those needs.

At the federal level, entitlement grants have not kept up with inflation, further decreasing funds available to provide services to meet needs within the City. With inflation, lower incomes, and the growing needs of low-income persons and special needs groups, the limited funding resources is a significant obstacle to meeting the underserved needs of the residents of Victorville.

## AP-38 Project Summary

### Project Summary Information

1	<b>Project Name</b>	A CORE Solution – Code Assistance Fund
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Provide suitable living environments for residents
	<b>Needs Addressed</b>	Human services
	<b>Funding</b>	CDBG: \$20,000
	<b>Description</b>	The Code Assistance Fund will provide emergency funding to participants referred by Victorville Code Enforcement and the Homeless Outreach Team.
	<b>Target Date</b>	7/1/2023 - 6/30/2024
	<b>Estimate the number and type of families that will benefit</b>	25 - 30 people will be assisted
	<b>Location Description</b>	14318 California Ave., Ste. 106, Victorville, CA 92392
	<b>Planned Activities</b>	Assistance with transportation, lodging, vehicle maintenance, registration, towing and storage.
2	<b>Project Name</b>	Assistance League of Victor Valley - Operation School Bell
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Provide suitable living environments for residents
	<b>Needs Addressed</b>	Human services
	<b>Funding</b>	CDBG: \$12,346
	<b>Description</b>	The program provides new school clothes to underprivileged children from Victorville. Students from pre-kindergarten through 12th grade are invited to shopping events where the children can pick out clothes and shoes. Each participant is given a hygiene kit. Food baskets are also provided to eligible families.
	<b>Target Date</b>	7/1/2023 - 6/30/2024
	<b>Estimate the number and type of families that will benefit</b>	250 people will be assisted
	<b>Location Description</b>	22021 Outer Highway 18, Apple Valley, CA 92308
	<b>Planned Activities</b>	Clothing for school aged children
3	<b>Project Name</b>	Child Advocates of San Bernardino County - Improving the Education Outcomes of Victorville Foster Youth

	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Provide suitable living environments for residents
	<b>Needs Addressed</b>	Human services
	<b>Funding</b>	CDBG: \$12,500
	<b>Description</b>	The program trains adult volunteers to become advocates for high-risk foster youth. The C.A.S.A. advocates have legal authority to advocate for services, education, academic support, in the courtroom and healthcare systems. Advocates are assigned to a youth and commit to an eighteen-month period.
	<b>Target Date</b>	7/1/2023 - 6/30/2024
	<b>Estimate the number and type of families that will benefit</b>	33 people will be assisted
	<b>Location Description</b>	20601 CA Hwy. 18 Ste. 193, Apple Valley, CA 92307
	<b>Planned Activities</b>	Advocate representation for foster youth and wards of the state
<b>4</b>	<b>Project Name</b>	Family Assistance Program - Youth Drop in Center - Fam Spot
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Provide suitable living environments for residents
	<b>Needs Addressed</b>	Human services
	<b>Funding</b>	CDBG: \$15,000
	<b>Description</b>	The Drop-in center is open from 10:00 a.m. to 6:00 p.m. Monday through Saturday. Youth receive help with school work, job searches, and other helpful resources for youth development. Weekly classes include anger management, healthy relationships, substance use diversion and financial literacy. Other services include resume writing, mock interviews, applying for financial aid for college and enrolling in college.
	<b>Target Date</b>	7/1/2023 - 6/30/2024
	<b>Estimate the number and type of families that will benefit</b>	50 people will be assisted
	<b>Location Description</b>	16857 C Street, Victorville, CA 92395
	<b>Planned Activities</b>	After school youth program for 12- to 21-year-olds
<b>5</b>	<b>Project Name</b>	Greater Hope Foundation for Children, Inc. - Behavioral Health Care
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Provide suitable living environments for residents

	<b>Needs Addressed</b>	Human services
	<b>Funding</b>	CDBG: \$15,000
	<b>Description</b>	Behavioral health care will be provided to foster youth ages 0-24 and their foster parents. Therapy is trauma focused with treatment plans developed to address mental health disorders, learning disabilities and behavioral problems.
	<b>Target Date</b>	7/1/2023 - 6/30/2024
	<b>Estimate the number and type of families that will benefit</b>	100 people will be assisted
	<b>Location Description</b>	14344 Cajon Ave., Ste. 102, Victorville, CA 92392
	<b>Planned Activities</b>	Provide behavioral health for foster youth and their foster families
<b>6</b>	<b>Project Name</b>	High Desert Second Chance - High Desert Food Collaborative
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Provide suitable living environments for residents
	<b>Needs Addressed</b>	Supportive services for the homeless and those at risk of homelessness
	<b>Funding</b>	CDBG: \$20,000
	<b>Description</b>	Centralized food bank providing support to over 90 feeding agencies. Provide 70% fresh produce, 20% shelf stable food and 10% refrigerated products.
	<b>Target Date</b>	7/1/2023 - 6/30/2024
	<b>Estimate the number and type of families that will benefit</b>	35,000 people will be assisted
	<b>Location Description</b>	16666 Smoke Tree Street, Ste. B-4, Hesperia, CA 92345
	<b>Planned Activities</b>	Food bank
<b>7</b>	<b>Project Name</b>	High Desert Second Chance - Senior and Veterans Program
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Provide suitable living environments for residents
	<b>Needs Addressed</b>	Human Services
	<b>Funding</b>	CDBG: \$13,363
	<b>Description</b>	Participants will receive healthy foods to meet dietary restrictions. Funds will cover cost of transportation to deliver food to homebound and bedbound seniors and veterans.
	<b>Target Date</b>	7/1/2023 - 6/30/2024



	<b>Estimate the number and type of families that will benefit</b>	1,000 people will be assisted
	<b>Location Description</b>	16666 Smoke Tree Street, Ste. B-4, Hesperia, CA 92345
	<b>Planned Activities</b>	Food delivery for home bound seniors and veterans
8	<b>Project Name</b>	Inland Fair Housing and Mediation Board
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Provide suitable living environments for residents
	<b>Needs Addressed</b>	Human services
	<b>Funding</b>	CDBG: \$24,000
	<b>Description</b>	Inland Fair Housing and Mediation Board (IFHMB) will intake and process fair housing and landlord tenant complaints for Victorville residents. Victorville residents will receive fair housing and landlord-tenant information, education, and mediation to assist in resolving complaints. Complaints of housing discrimination will be analyzed and investigated to determine if fair housing violations have occurred. In addition, IFHMB will provide technical assistance including training in fair housing to City officials and staff to bring awareness of HUD's Affirmatively Furthering Fair Housing requirements.
	<b>Target Date</b>	7/1/2023 - 6/30/2024
	<b>Estimate the number and type of families that will benefit</b>	185 people will be assisted
	<b>Location Description</b>	1500 S. Haven Ave., Ste. 100, Ontario, CA 91761
	<b>Planned Activities</b>	Fair Housing services and landlord/tenant mediation
9	<b>Project Name</b>	Moses House Ministries - Resources and Referrals for Families
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Provide suitable living environments for residents
	<b>Needs Addressed</b>	Human services
	<b>Funding</b>	CDBG: \$20,000
	<b>Description</b>	Moses House Ministries provides emergency and/or program intake resources and referrals to Victorville residents that are pregnant or low-income families with children under the age of five in need of resources to make sure basic needs are met. Services include case management, transportation, employment development and life skills classes.
	<b>Target Date</b>	7/1/2023 - 6/30/2024

	<b>Estimate the number and type of families that will benefit</b>	600 people will be assisted
	<b>Location Description</b>	15180 Anacapa Road, Victorville, CA 92392
	<b>Planned Activities</b>	Emergency resources and ongoing services to families with small children
10	<b>Project Name</b>	Partners Against Violence - Victims of Violence Program
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Provide suitable living environments for residents
	<b>Needs Addressed</b>	Human services
	<b>Funding</b>	CDBG: \$15,000
	<b>Description</b>	Victims of sexual violence will be given access to crisis intervention services and community members will receive prevention education and safety information. Support and counseling are provided to children and youth victims.
	<b>Target Date</b>	7/1/2023 - 6/30/2024
	<b>Estimate the number and type of families that will benefit</b>	1,400 people will be assisted
	<b>Location Description</b>	15437 Anacapa Road, Ste. 8, Victorville, CA 92392
	<b>Planned Activities</b>	Provide crisis intervention, education and safety information for victims of sexual assault
11	<b>Project Name</b>	Somos Una Voz Grupo de Apoyo
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Provide suitable living environments for residents
	<b>Needs Addressed</b>	Human services
	<b>Funding</b>	CDBG: \$10,000
	<b>Description</b>	Program connects Spanish speaking families of people with disabilities to local resources and services. Program also provides families with educational workshops, social events and seminars.
	<b>Target Date</b>	7/1/2023 - 6/30/2024
	<b>Estimate the number and type of families that will benefit</b>	300 people will be assisted
	<b>Location Description</b>	12021 Jacaranda Ave., Ste. 200L, Hesperia, CA 92345
	<b>Planned Activities</b>	Resources and services for disabled individuals and their families

12	<b>Project Name</b>	Victor Valley Domestic Violence - A Better Way
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Provide suitable living environments for residents
	<b>Needs Addressed</b>	Human services
	<b>Funding</b>	CDBG: \$20,000
	<b>Description</b>	Victor Valley Domestic Violence will provide services to victims of domestic violence and their children. Services include emergency shelter, transitional housing, mental health services, life skill classes, transportation, childcare and counseling.
	<b>Target Date</b>	7/1/2023 - 6/30/2024
	<b>Estimate the number and type of families that will benefit</b>	200 people will be assisted
	<b>Location Description</b>	14114 Hesperia Road, Victorville, CA 92395
	<b>Planned Activities</b>	Support services for victims of domestic violence
13	<b>Project Name</b>	Public Works – Graffiti Abatement
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Prevention and elimination of slum and blight
	<b>Needs Addressed</b>	Housing Programs
	<b>Funding</b>	CDBG: \$10,000
	<b>Description</b>	Provide removal of graffiti from private and public property within the CDBG target area.
	<b>Target Date</b>	7/1/2023 - 6/30/2024
	<b>Estimate the number and type of families that will benefit</b>	CDBG Target Areas residents
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	Eliminate slum and blight by removing graffiti
14	<b>Project Name</b>	St. Joan of Arc - Unity Hall Rehabilitation Phase IV
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Expand access to essential services and amenities
	<b>Needs Addressed</b>	Accessibility and mobility
	<b>Funding</b>	CDBG: \$80,000

	<b>Description</b>	This would be phase four of the rehabilitation of Unity Hall. This phase would construct an ADA bathroom(s) on the first floor and possibly A/C unit replacement.
	<b>Target Date</b>	7/1/2023 - 6/30/2024
	<b>Estimate the number and type of families that will benefit</b>	1 community center
	<b>Location Description</b>	15500 7 <sup>th</sup> Street, Victorville, CA 92395
	<b>Planned Activities</b>	Installation of ADA bathrooms
15	<b>Project Name</b>	Victor Valley Community Services Council - Senior and Disabled Adult Home Repairs
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Decent and affordable housing for consortia residents
	<b>Needs Addressed</b>	Housing programs
	<b>Funding</b>	CDBG: \$30,000
	<b>Description</b>	The program performs repairs of health and welfare issues for senior citizens and disabled residents.
	<b>Target Date</b>	7/1/2023 - 6/30/2024
	<b>Estimate the number and type of families that will benefit</b>	50 households
	<b>Location Description</b>	16692 Mojave Drive, Victorville, CA 92395
	<b>Planned Activities</b>	Minor home repair program to address health and safety issues
16	<b>Project Name</b>	Economic Development – Façade Improvement Program
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Expand economic opportunities
	<b>Needs Addressed</b>	Human services
	<b>Funding</b>	CDBG: \$300,000
	<b>Description</b>	Program provides a forgivable grant to commercial property business owners to make façade improvements, correct certain code violations and make ADA improvements to commercial buildings in Old Town Victorville.
	<b>Target Date</b>	7/1/2023 - 6/30/2024
	<b>Estimate the number and type of families that will benefit</b>	20 structures

	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	Façade improvement in Old Town Victorville
17	<b>Project Name</b>	Blight Abatement
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Provide suitable living environments for residents
	<b>Needs Addressed</b>	Housing programs
	<b>Funding</b>	CDBG: \$75,000
	<b>Description</b>	The program abates illegal dumping, secures vacant and open structures, utilizes temporary fencing options and property clean-ups.
	<b>Target Date</b>	7/1/2023 - 6/30/2024
	<b>Estimate the number and type of families that will benefit</b>	40 properties
	<b>Location Description</b>	CDBG Target Areas
	<b>Planned Activities</b>	Abatement of illegal dumping, secure vacant structures
18	<b>Project Name</b>	Code Enforcement
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Provide suitable living environments for residents
	<b>Needs Addressed</b>	Housing programs
	<b>Funding</b>	CDBG: \$250,000
	<b>Description</b>	The program is designed to proactively implement municipal and State codes to maintain suitable living environments for the residents. Address blighted conditions, nuisance properties, and substandard vacant properties.
	<b>Target Date</b>	7/1/2023 - 6/30/2024
	<b>Estimate the number and type of families that will benefit</b>	60 households
	<b>Location Description</b>	CDBG Target Areas
	<b>Planned Activities</b>	Implementation of municipal and state housing codes
19	<b>Project Name</b>	Demolition
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Provide suitable living environments for residents
	<b>Needs Addressed</b>	Housing programs

	<b>Funding</b>	CDBG: \$120,000
	<b>Description</b>	The demolition program removes dangerous structures and hazardous conditions along with abating illegally dumped trash and securing vacant/nuisance structures.
	<b>Target Date</b>	7/1/2023 - 6/30/2024
	<b>Estimate the number and type of families that will benefit</b>	7 structures
	<b>Location Description</b>	Multiple throughout the city
	<b>Planned Activities</b>	Demolition of unsafe structures
<b>20</b>	<b>Project Name</b>	Residential Rehabilitation Program
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Decent and affordable housing for consortia residents
	<b>Needs Addressed</b>	Housing programs
	<b>Funding</b>	CDBG: \$200,000; Additionally, any Rehabilitation Curb Appeal Program (RCAP), Rehabilitation Code Compliance Program (RCCP), Residential Rehabilitation Program (RRP) payoffs made during the program year will be reallocated to this project, if available.
	<b>Description</b>	This program provides Victorville low-income homeowners with a loan of up to \$20,000 to correct code violations and address health and safety issues.
	<b>Target Date</b>	7/1/2023 - 6/30/2024
	<b>Estimate the number and type of families that will benefit</b>	10 households
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	Rehabilitation of residential units to address health and safety issues and curb appeal
<b>21</b>	<b>Project Name</b>	Victorville Wellness Center Solar Panels and Carports
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Decent and affordable housing for consortia residents
	<b>Needs Addressed</b>	Supportive services for the homeless and those at risk of homelessness
	<b>Funding</b>	CDBG: \$356,081.09
	<b>Description</b>	Installation of solar panels and carports at the Wellness Center.
	<b>Target Date</b>	7/1/2023 - 6/30/2024

	<b>Estimate the number and type of families that will benefit</b>	1 building
	<b>Location Description</b>	16902 First Street, Victorville, CA 92395
	<b>Planned Activities</b>	Installation of solar panels to assist with electrical cost.
22	<b>Project Name</b>	Public Works - Landscape Beautification Project
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Decent and affordable housing for consortia residents
	<b>Needs Addressed</b>	Housing programs
	<b>Funding</b>	CDBG: \$98,057
	<b>Description</b>	Removal of dying plants and deteriorated landscape and install zeroscape within CDBG target area. Project will save existing trees and install boulders, decomposed granite, different sized rocks and retrofitting the existing irrigation for the trees.
	<b>Target Date</b>	7/1/2023 - 6/30/2024
	<b>Estimate the number and type of families that will benefit</b>	Target area population
	<b>Location Description</b>	CDBG Target Areas
	<b>Planned Activities</b>	Installation of zeroscape.
23	<b>Project Name</b>	Administration
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Administration
	<b>Needs Addressed</b>	
	<b>Funding</b>	CDBG: \$276,279
	<b>Description</b>	Provide timely and compliant administration of the CDBG program in accordance with HUD policy and federal regulations.
	<b>Target Date</b>	6/30/2023
	<b>Estimate the number and type of families that will benefit</b>	
	<b>Location Description</b>	14343 Civic Drive, Victorville, CA 92392
	<b>Planned Activities</b>	Administration of CDBG program

**Substantial Amendment # 1**

Proposed project

<b>4</b>	<b>Project Name</b>	Northgate Village Apartments Rehabilitation Program
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Provide suitable living environments for residents
	<b>Needs Addressed</b>	Housing Programs
	<b>Funding</b>	HOME: \$1,165,623
	<b>Description</b>	Replacement of roofs, water heaters, balcony beam replacement, sliding glass doors.
	<b>Target Date</b>	7/1/2024- 12/31/2024
	<b>Estimate the number and type of families that will benefit</b>	140 Units
	<b>Location Description</b>	17251 Dante Street, Victorville, CA 92394
	<b>Planned Activities</b>	Rehabilitation of apartment units



## **AP-50 Geographic Distribution - 91.420, 91.220(f)**

### **Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

The City of Victorville’s 2022-2026 Consolidated Plan did not identify specific areas of low-income and minority concentration. All CDBG funds will be directed toward activities benefitting low- and moderate-income residents citywide.

### **Geographic Distribution**

<b>Target Area</b>	<b>Percentage of Funds</b>
Citywide	<b>100%</b>

**Table 8 - Geographic Distribution**

### **Rationale for the priorities for allocating investments geographically**

The City is not following a limited geographic investment plan, but certain programs and projects located in CDBG Target Areas, which are areas with high percentage of low and moderate income residents, will continue to be given priority for program funding. For this Annual Action Plan, the City is focusing on providing economic development activities and public facility improvements in Old Town Victorville.

### **Discussion**

Based on the Strategic Plan, the City is allocating 100 percent of its non-administrative CDBG investments for program year 2023-2024 to projects and activities that benefit low- and moderate-income people citywide.

## **AP-75 Barriers to affordable housing -91.420, 91.220(j)**

### **Introduction**

Although housing cost has been generally lower in the High Desert, lower incomes and higher poverty rates make housing options simply unaffordable for many residents. The City of Victorville will address some of the following problems by offering programs to preserve the current housing stock or make the homeownership obtainable to lower income households.

#### Deterioration of housing stock

Victorville's housing stock is aging. Many properties built before 1978 may have environmental hazards such as lead based paint or asbestos. Due to remediation and other rehabilitation work required to bring units to current code standards, repairs and rehabilitation work may be prohibitively expensive for homeowners.

The City of Victorville will continue to fund its Senior Home Repair Program that will assist homeowners that are 62 years of age or older, permanently disabled or handicapped with a grant of up to \$20,000 to make eligible repairs to correct code violations and make health and safety improvements.

Additionally, the City will continue to fund the Residential Rehabilitation Loan Program for low- and moderate-income homeowners to correct code violations, address health and safety issues and improve their home's curb appeal.

#### Cost Burden Housing

The current availability of housing units in the Apple Valley-Victorville Consortium does not meet the needs of the population. There is a significant need for additional rental housing units — particularly zero, one-bedroom units, and those affordable to households earning less than 50 percent of AMI. According to the data discussed in the Needs Assessment of the ConPlan, the most common housing problems in the Consortium are cost burden and overcrowding. There are 6,255 renter households who earn less than 50 percent of AMI that are severely cost burdened paying more than 50 percent of their income for housing costs. Overcrowding, having more than 1.01 people per room, excluding bathrooms, porches, foyers, halls, or half-rooms, impacts 2,148 low- and moderate-income households in the Apple Valley-Victorville Consortium, almost 76 percent of whom are renters.

**Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

The proposed actions to address barriers in FY 2023-2024 are described below:

- Expand housing repair activities, using multiple funding sources to lower the cost of

home maintenance and improve housing stock.

- Invest in code enforcement activities to abate deterioration of housing stock.
- Reduce lead-based paint hazards in low- and moderate-income housing units by partnering with the County.
- Engage in code enforcement activities to address code violations.
- Continue to refer fair housing complaints to fair housing agencies.
- Educate city officials and staff about fair housing issues to improve the understanding and impact of municipal laws and regulations on affordable housing through presentations and meetings facilitated by Inland Fair Housing and Mediation Board.
- Implementation of the City's HCD approved 6<sup>th</sup> Cycle Housing Element, which includes land designations to accommodate the City Regional Housing Needs Allocations as well as requirements to ensure compliance with all of California affordable housing laws and mandates.
- Implement the City's development impact fee (DIF) policy, which includes the waiver of DIF fees within the Old Town area, as well as the City's Community Revitalization Authority (CRIA) in order to provide funding opportunities for affordable housing.
- Adjust land use development standards to reduce housing construction cost.

### **Discussion**

The City of Victorville will continue to pursue innovative partnerships, locate additional funding sources, and engage in comprehensive planning efforts with regional entities to reduce and remove barriers to affordable housing and fair housing choice.

## **AP-85 Other Actions - 91.420, 91.220(k)**

### **Introduction**

The City's planned investment of CDBG, funds through the 2022-2023 Action Plan will address obstacles to fostering development of and maintaining existing affordable housing; evaluating and reducing lead-based paint hazards; reducing the number of families living in at or below the poverty line; developing institutional structure; and enhanced coordination among collaborative agencies and organizations. Additionally, this section will identify obstacles to meeting underserved populations needs and propose action to overcome those obstacles.

### **Actions planned to address obstacles to meeting underserved needs**

The primary obstacles to meeting the underserved needs of low- and moderate-income people include lack of funding from federal, state and other local sources, and the high cost of housing that is not affordable to low-income people. To address this obstacle, at least in part, the City is investing CDBG funds in local nonprofit organizations to address the public service needs of those who are homeless, at risk of homelessness, or have incomes that are extremely low-, low-, or moderate.

The City will continue offering low-interest loans or emergency grants to low- and moderate-income Victorville homeowners using CDBG funds. The Residential Rehabilitation Program provides financing for home improvements necessary to ensure that residents can continue to live in quality housing that is already affordable to the occupants.

To address underserved needs, the City is allocating 100 percent of its non-administrative CDBG funds in Program Year 2023-2024 to projects and activities that benefit low- and moderate-income people or people presumed under HUD regulations to be low- and moderate-income.

The City will invest over \$200,000 in Program Year 2023-2024 in support of twelve (12) unique local nonprofit organizations providing services to low- and moderate-income households.

### **Actions planned to foster and maintain affordable housing**

During the 2023-2024 Program Year, the City will use CDBG funds to continue preserving and maintaining existing affordable housing through the Residential Rehabilitation and the Senior and Disabled Adult Home Repairs Programs. The City will continue to participate in the Apple Valley-Victorville HOME Consortium, an effective way of providing more housing resources to residents. Specifically, the Consortium will support the City's Senior Housing Repair Program with HOME funds in FY 2023-2024.

### **Actions planned to reduce lead-based paint hazards**

The Residential Lead Based Paint Hazard Reduction Act of 1992 (Title X) emphasizes prevention of childhood lead poisoning through housing-based approaches. To reduce lead-based paint hazards, the City of Victorville Residential Rehabilitation Program will conduct lead-based paint

testing and risk assessments for each property assisted that was built prior to January 1, 1978, and will incorporate safe work practices or abatement into the scope of work as required to reduce lead-based paint hazards in accordance with 24 CFR Part 35.

### **Actions planned to reduce the number of poverty-level families**

The implementation of CDBG activities meeting the goals established in the Consolidated Plan Strategic Plan and this Action Plan will help to reduce the number of poverty-level families by:

- Supporting activities that increase the supply of housing that is affordable to low- and moderate-income households;
- Supporting a continuum of housing and public service programs to prevent and eliminate homelessness;
- Supporting housing preservation programs that ensure low-income households have a safe, decent and appropriate place to live; and
- Supporting public services through various nonprofits funded by CDBG that serve the community's youth, seniors, families, veterans and residents with special needs.

The City will invest CDBG and HOME funds during the 2023-2024 Program Year to address high priority needs identified in the Consolidated Plan including supportive services of the homeless and those at risk of homelessness, human services, and housing programs. The City will also invest CDBG funds to address individuals and families with special needs.

To address incidences of homelessness City will use Consortium HOME funds will finance the development of additional transitional housing beds through Hughes Training and Development. To address the needs of those with special needs the City will direct CDBG funds to Somos Una Voy de Apoyo's resources and family centered activity programming targeted toward those with disabilities. To address the housing needs of the elderly and those with disabilities the City and the HOME Consortium will fund housing rehab program targeted to these populations.

### **Actions planned to develop institutional structure**

The institutional delivery system in Victorville is best represented through the collaboration between local government and an outstanding set of nonprofit organizations that carry out a diverse array of human service programs to enrich the lives of residents. These relationships are collaborative—each organization partnering with the next to ensure that all Victorville residents have the support necessary to lead fulfilling lives. Affordable housing development and preservation activities will be carried out by the City in partnership with housing developers and contractors. Guided by the Strategic Plan, public service activities will be carried out by nonprofit organizations and City departments to serve low- and moderate-income residents. The City will collaborate across departments on city-owned public facilities improvements and will partner closely with nonprofit organizations receiving capital improvement funds to ensure their projects are delivered on time, within budget, and in compliance with all federal, state, and local

regulations.

Through technical assistance and the annual Notice of Funding Availability process commencing each November, the City continues to develop and expand local institutional structure by strengthening existing partnerships and leveraging the experience of organizations that previously have not participated in locally administered federal programs to expand the number of program offerings available to residents. The City consistently funds a variety of high-quality services that address underserved needs in Victorville.

### **Actions planned to enhance coordination between public and private housing and social service agencies**

To enhance coordination between public and private housing and social service agencies, the City will welcome and encourage the participation of a wide variety of agencies and organizations that deliver housing and supportive services that add value to the lives of low- and moderate-income residents in Victorville.

### **Discussion**

In the implementation of the 2022-2023 Action Plan, the City will invest CDBG and HOME resources to address obstacles to meeting underserved needs, foster and maintain affordable housing, reduce lead-based paint hazards, reduce the number of poverty-level families, develop institutional structure, and enhance coordination between public and private housing and social service agencies.

## Program Specific Requirements

### AP-90 Program Specific Requirements - 91.420, 91.220(I)(1,2,4)

#### Introduction

#### Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

- |   |                     |
|---|---------------------|
| 1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed   |                     |
| 2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan |                     |
| 3. The amount of surplus funds from urban renewal settlements   |                     |
| 4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan.   | \$606,230.09        |
| 5. The amount of income from float-funded activities  |                     |
| <b>Total Program Income</b>   | <b>\$606,230.09</b> |

#### Other CDBG Requirements

- |   |        |
|---|--------|
| 1. The amount of urgent need activities | \$0.00 |
|---|--------|

#### Discussion

During fiscal years 19-20, 20-21 and 21-22 ten activities did not spend their entire allocation making \$606,230.09 available to reallocate to eligible projects during FY 23-24.

Project No.	IDIS #	Activity Name (Description)	Awarded Amount	Total Expenditures	Grant balance for reallocation
19-20	536	19 Victor Valley Community Services Council	\$ 50,000.00	\$ 43,934.67	\$ 6,065.33
19-23	540	19 Victorville Library ADA Doors	\$ 6,985.00	\$ 5,400.84	\$ 1,584.16
19-28	545	19 Graffiti Abatement	\$ 5,500.00	\$ 5,461.45	\$ 38.55
20-01	547	20 Assistance League of Victor Valley	\$ 15,000.00	\$ 5,801.09	\$ 9,198.91
20-22	568	20 Mobile Recreation Program	\$ 15,000.00	\$ 0.00	\$ 15,000.00
20-27	573	20 St. Joan of Arc	\$ 50,000.00	\$ 21,392.33	\$ 28,607.67
20-35	581	20 Façade Improvement Program	\$ 50,000.00	\$ 0.00	\$ 50,000.00
20-37	583	20 Graffiti Abatement	\$ 10,000.00	\$ 9,984.53	\$ 15.47

21-13	629	21 Housing for All Corp	\$ 50,000.00	\$ 0.00	\$ 50,000.00
21-15	631	21 Westwinds Fire Suppression	\$ 450,000.00	\$ 4,280.00	\$ 445,720.00
			Total		<b>\$ 606,230.09</b>