



**Consolidated Plan
2022-2026
Annual Action Plan
FY 2022–2026**



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VICTORVILLE CITY COUNCIL

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Executive Summary

ES-05 EXECUTIVE SUMMARY

Introduction

The City of Victorville is a growing and vibrant community conveniently located between Los Angeles and Las Vegas. Incorporated in 1962, the City has grown from 8,110 residents in an area of 9.7 acres to over 128,000 residents in 74.16 acres. The City has long been part of essential transportation corridors, including Route 66 and Interstate 15. Pride of place is evident in the clean air, mountain vistas and big skies, and pride of people is evident in the strong entrepreneurial spirit, and commitment to neighbors through volunteerism. Victorville has evolved and experienced significant growth in population and economic activity in the last 60 years.

The City of Victorville prepared the 2022-2026 Consolidated Plan, with select analyses required to receive federal Community Development Block Grant (CDBG) funds. The Consolidated Plan provides the United States Department of Housing and Urban Development (HUD) with a comprehensive assessment of the City's housing and community development needs and outlines the City's priorities, objectives, and strategies for the investment of CDBG and HOME Investment Partnership (HOME) Consortium funds to address these needs over the next five years, beginning July 1, 2022, and ending June 30, 2027.

The City of Victorville and the Town of Apple have formed the Apple Valley-Victorville Consortium. This strategy enables the City and Town to access HOME Investment Partnership (HOME) funds and make more affordable housing resources available to residents. Apple Valley serves as the lead agency for coordinating the Consortium's Consolidated Planning process and submission. Each jurisdiction is responsible for administering its own CDBG program, while the Town of Apple Valley administers the HOME program for both jurisdictions. HOME objectives and goals are determined by both jurisdictions through an extensive analysis of housing needs for lower income residents, as specified by the program regulations. Each jurisdiction is also responsible for preparing its own Annual Action Plan and Consolidated Annual Performance Evaluation Report (CAPER).

The City and Consortium receive CDBG and HOME funds from HUD on a formula basis each year, and in turn, awards grants and loans to nonprofit, for-profit, public organizations, and residents for programs and projects in furtherance of this Plan. These programs provide for a wide range of eligible activities to address the needs of Victorville residents.

Community Development Block Grant (CDBG)

The Housing and Community Development Act of 1974 created the CDBG Program with three primary objectives against which HUD evaluates the Consolidated Plan and the City's performance. Those primary objectives are decent housing, suitable living environments, and expanded economic opportunities for low- and moderate-income persons. The CDBG regulations require each activity meet one of the following national objectives:

- Benefit low- and moderate-income persons; or
- Aid in the prevention or elimination of slums and blight; or
- Meet other community development needs having a particular urgency (usually the result of a natural disaster).

HOME Investment Partnerships (HOME)

The Cranston-Gonzalez National Affordable Housing Act of 1990 created the HOME program to expand the supply of affordable housing for low- and moderate-income households. Often used in partnership with local nonprofit housing development organizations, the HOME program can support a wide range of affordable housing activities, including building, buying, and/or rehabilitating rental and housing ownership to low- and moderate-income people. Additionally, HOME funds are used to fund the City's Senior Home Repair Program.

For the 2022-2023 Program Year, it is estimated the City will receive \$1,447,740 of CDBG funds and it is estimated the Consortium will receive \$783,168 in HOME funds. When combined with available prior year resources, the 2022-2023 Action Plan allocates \$1,683,386 of CDBG funds, and \$538,967 of HOME funds to program activities listed below that will be implemented from July 1, 2022, to June 30, 2023.

2022-2023 CDBG Public Service Activities

Assistance League of Victor Valley: Operation School Bell	\$21,985
Child Advocates of San Bernardino County	\$10,000
Family Assistance Program	\$10,996
Greater Hope Foundation for Children	\$18,320
High Desert Homeless Services	\$29,315
Inland Fair Housing and Mediation Board	\$26,500
Millionaire Mind Kids	\$10,000
Moses House Ministries	\$18,945
Partners Against Violence	\$14,660
Rock'n Our Disabilities Foundation	\$21,135
Victor Valley Domestic Violence	\$21,990

2022-2023 CDBG & HOME Capital Activities

High Desert Homeless Services	\$300,000
Route 66 Victor Valley Revitalization	\$140,000
Victor Valley Community Services Council	\$30,300
City of Victorville – Blight Abatement	\$100,000
City of Victorville – Code Enforcement	\$232,000
City of Victorville – Demolition	\$160,690
City of Victorville – Planning: Residential Rehabilitation Program	\$190,000
City of Victorville – Public Works – Graffiti Abatement	*\$0.00
City of Victorville – Planning – Senior Home Repair Program (HOME)	\$158,182
Hughes Training and Development (HOME)	\$272,665

* Program will be funded up to requested \$12,500 in surplus allocation of funds

2022-2023 Program Administration Activities

CDBG Program Administration	\$271,794
HOME Program Administration	\$28,723

Summary of the objectives and outcomes identified in the Plan needs assessment Overview

The priority needs and goals identified in the Plan are based on analysis of information including the results of the City’s Resident and Stakeholder Surveys and the housing and community development data elements required by HUD in the online Consolidated Plan system (eCon Planning Suite). Data supplied by HUD includes the 2013-2017 American Community Survey (ACS) 5-Year Estimates and the Comprehensive Housing Affordability Strategy (CHAS) covering the same period. Other sources of information used to identify needs and establish priorities were obtained through consultation with local nonprofit agencies and cited publicly available data.

In consideration of community input and available data, the five priority needs listed below are established as part of this Plan:

- Supportive services for the homeless and those at risk of homelessness
- Human services
- Housing programs
- Accessibility and mobility
- Economic Development

Consistent with HUD’s national goals for the CDBG and HOME programs to provide decent housing opportunities, maintain a suitable living environment and expand economic opportunities for low- and moderate-income residents, the priority needs listed above will be addressed over the next five years through the implementation of

activities aligned with the following measurable goals included in the Strategic Plan section of this Plan:

	Goal Name	Category	Need(s) Addressed	Goal Outcome Indicator
1.	Provide suitable living environments for residents	- Affordable Housing Homeless - Non-Homeless Special Needs - Non-Housing Community Development	- Supportive services for the homeless and those at risk of homelessness - Human services	Public service activities for low/moderate income housing benefit: 17,490 people, 2,500 households, 135 structures
2.	Decent and affordable housing for consortia residents	Affordable Housing	Housing programs	Homeowner housing rehabilitation: 300 household housing units
3.	Expand access to essential services and amenities	Non-housing community development	Accessibility and mobility Economic Development	Public Facility of Infrastructure other than Low / Moderate-Income Housing Benefit: 500 people Businesses – 10 business

Table 1 - Strategic Plan Summary

Evaluation of past performance

The investment of HUD resources during the 2017-2021 Program Years resulted in measurable accomplishments that contributed to positive outcomes for Victorville residents. Together with other federal, state and local investments, HUD resources allowed the City of Victorville and its partners to:

- Preserve and improve the existing housing stock.
- Provide fair housing services.
- Provide quality supportive services to elderly residents and those with disabilities.
- Provide support services such as battered and abused spousal programs and referral and case management services to people with special needs.
- Contribute to the well-being of individuals, families, and neighborhoods by providing a wide array of public services to Victorville residents; and
- Support a continuum of services in support of City and County efforts to end homelessness.

There were some delays to construction projects toward the end of the five-year cycle due to the coronavirus pandemic (COVID-19). To limit spread of COVID-19 and protect City staff and residents from the virus in person interactions were suspended limiting the City's ability to conduct job walks or enter construction contracts. Construction projects resumed in 2021-2022.

Summary of citizen participation process and consultation process

The Consolidated Plan regulations at 24 CFR Part 91 provide the citizen participation and consultation requirements for the development of the Consolidated Plan. Chief among those requirements is the need to consult with the Continuum of Care (CoC) to address homelessness, Public Housing Authorities (PHA), business leaders, civic leaders and public or private agencies that address housing, health, social service, victim services, employment, or education needs of low-income individuals and families, homeless individuals and families, youth and/or other persons with special needs. Information supplied by these community stakeholders, together with the data supplied by HUD resulted in a well-informed planning document that reflects the housing, community and economic development needs and priorities for the City of Victorville over the next five years.

From October 2021 through April 2022, the City's Planning Department held a community meeting, two public hearings, a public meeting, focus groups and surveys to afford citizens and local and regional organizations representing low- and moderate-income residents the maximum feasible opportunity to provide input on the housing and community development needs of the City. The resident and stakeholder surveys solicited input from residents and employees working in Victorville. The questionnaire polled respondents about the level of need in their experience for various types of improvements that could potentially be addressed with CDBG and HOME resources. The focus groups were organized by interest group: food banks and homeless services; youth and education services; public servicers; veterans, elderly and disables services; and faith-based organizations. The community meetings and were publicly noticed.

Summary of public comments

A community meeting and two public hearing were held to receive comments on the housing and community development needs. The community meeting was held on November 17, 2021, at 10 am and 6 pm. The public hearings were held on February 15, 2022, and April 19, 2022 at 6 pm Participants were encouraged to join remotely via the video conferencing application Zoom.

A public meeting to discuss applications received in response to the City's Notice of Funding Availability (NOFA) for 2022-2023 CDBG funds was held before the Victorville Community Development and Planning Grants Subcommittee on March 3, 2022.

The City of Victorville received two written comments and 12 participants spoke at the February 15 public hearing. All comments were accepted and entered into the record. A summary of these comments may be found in Appendix B.

Summary of comments or views not accepted and the reasons for not accepting them

All comments and views received by the City in the development of the Consolidated Plan were accepted and taken into consideration in the development of the Consolidated Plan.

Summary

Examination of 2013-2017 American Community Survey (ACS) 5-Year Estimates and the 2013-2017 Comprehensive Housing Affordability Strategy (CHAS) data, in addition to local data, as well as consultation with citizens and stakeholders revealed five high priority needs to be addressed through the investment of an anticipated \$7.1 million of CDBG and \$3.9 million HOME Consortium funds over the five-year period of the Consolidated Plan. The investment of CDBG and HOME funds in eligible activities shall be guided principally by the three goals of the Strategic Plan. Activities submitted for consideration in response to any solicitation or Notice of Funding Availability (NOFA) process must conform with one of the four Strategic Plan strategies and the associated action-oriented, measurable goals to receive consideration for CDBG or HOME Consortium funding.

The Process

PR-05 LEAD & RESPONSIBLE AGENCIES

1. Describe agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	VICTORVILLE	Planning Development
HOME Administration – Lead Agency	Apple Valley	Housing & Community Development
HOME Administration – Participating Jurisdiction	Victorville	Planning Department

Table 2– Responsible Agencies

Narrative

The 2022-2026 Consolidate Plan for the Apple Valley-Victorville Consortium and the City of Victorville was prepared by MDG Associates, Inc. under contract to the respective jurisdictions. The Town of Apple Valley serves as the lead agency for coordinating the Consolidated Planning and submission process and administers the HOME program for both jurisdictions. The City of Victorville is a participating jurisdiction in the Consortium. The City’s Planning Department is the lead agency responsible for administering its CDBG program and shall be responsible for all grants planning, management, and monitoring duties necessary to comply with HUD regulations and City policy throughout the implementation of the Consolidated Plan and each of the five Annual Action Plans and Consolidated Annual Performance and Evaluation Reports (CAPER).

In the development of this Consolidated Plan, the City implemented a comprehensive citizen participation and consultation process and conducted a needs assessment and market analysis to identify levels of relative need regarding affordable housing, homelessness, special needs, and community development. This information was gathered through consultation with public officials and local agencies, public outreach and community meetings, review of demographic and economic data, and housing market analysis.

Consolidated Plan Public Contact Information

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PR-10 Consultation - 91.100, 91.110, 91.200(b), 91.300(b), 91.215(l) and 91.315(l)

1. Introduction

In the preparation of the Consolidated Plan, the City consulted with public and private departments and agencies and social service and non-profit organizations to understand the community's needs and available resources. The City met with several department representatives to provide information about the Consolidated Plan and its processes. Department staff provided input on how CDBG resources could be used and leveraged to provide services. Focus group participants highlighted the priority needs in general terms and specific to the population.

Other jurisdictions within the region were contacted and consulted, including the Town of Apple Valley. As the HOME Consortium lead agency, the Town of Apple Valley held joint community meetings as well as strategy sessions to determine priority use of HOME funding over the next 5 years. During the joint consultation process, the Consortium provided detailed information about the Consolidate Plan and HOME program, the Consortiums distribution of funds and current projects using HOME funds.

The City of Victorville recognizes Victorville residents are the center of and partners in the development of the Consolidated Plan. The Citizen Participation Plan establishes a means by which citizens, public agencies and other interested parties can actively participate in the development of the Consolidated Plan, Annual Action Plan and the Consolidated Annual Performance and Evaluation Report.

Opportunities to participate in the planning process were provided throughout. Special effort was made to engage low-income persons. City efforts to make opportunities for engagement known include:

- Public notices printed in the local newspaper in English and Spanish.
- Public notices posted on the City's website in English and Spanish.
- Public notices posted at community facilities including library in English and Spanish.
- Web-based surveys links were shared widely through the City's social media accounts and blast and direct email and hard copies were available at the City Planning Department.
- Stakeholder meetings were targeted to specific groups; especially those of people with disabilities, disadvantaged youths, homeless people.

Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I)).

The City recognizes the importance of careful coordination and alignment among various service providers to maximize the effectiveness of the CDBG program. As a result, during the development of this Consolidated Plan, the City consulted with organizations that provide assisted housing, health services and other community-focused programs. Outreach efforts included surveys, invitations to community meetings, and follow-up in-person interviews where appropriate.

The City further recognizes the importance of continued coordination and alignment during the upcoming five-year planning period with these organizations and agencies. The City will reinforce these partnerships through the implementation of the NOFA process for CDBG funds each year and through technical assistance provided to subrecipients.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness

To help prevent homelessness and protect at-risk populations the City supports and participates in the San Bernardino County Continuum of Care System and the San Bernardino County Homeless Partnership. The City plans to fund CoC member, High Desert Homeless Services, over the 5-year planning period to assist in efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards and evaluate outcomes, and develop funding, policies and procedures for the administration of HMIS

The City is not a direct recipient of ESG funding. However, it is a participating jurisdiction in the CoC and works closely with the homeless provider system to create funding policies and procedures for ESG.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdictions consultations with housing, social service agencies and other entities

1	Agency/Group/Organization	Rock'n Our Disabilities
	Agency/Group/Organization Type	Services - Disabilities
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
2	Agency/Group/Organization	Orenda Foundation's Veterans Project
	Agency/Group/Organization Type	Services - Homeless Veterans
	What section of the Plan was addressed by Consultation?	Homelessness Needs - Veterans Economic Development
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
3	Agency/Group/Organization	Victor Valley Family Resource Center
	Agency/Group/Organization Type	Assisted Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Market Analysis Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member

	consultation or areas for improved coordination?	jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
4	Agency/Group/Organization	City of Victorville
	Agency/Group/Organization Type	Services-Homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
5	Agency/Group/Organization	High Desert Second Chance Food Bank
	Agency/Group/Organization Type	Services-Homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
6	Agency/Group/Organization	A Better Way
	Agency/Group/Organization Type	Services-Victims of Domestic Violence
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
7	Agency/Group/Organization	City of Victorville
	Agency/Group/Organization Type	Planning Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Lead-based Paint Strategy Public Housing Needs Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Economic Development Market Analysis Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and

	consultation or areas for improved coordination?	selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
8	Agency/Group/Organization	Inland SoCal 211+ (United Way)
	Agency/Group/Organization Type	Services-Homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
10	Agency/Group/Organization	Apple Valley PAL
	Agency/Group/Organization Type	Services-Children
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
11	Agency/Group/Organization	Catholic Charities - San Bernardino
	Agency/Group/Organization Type	Services-Housing, Homeless

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
12	Agency/Group/Organization	Legal Aid of San Bernardino
	Agency/Group/Organization Type	Services-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Market Analysis Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
13	Agency/Group/Organization	Western University
	Agency/Group/Organization Type	Mental Health Agency/Facility
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through

	consultation or areas for improved coordination?	surveys, community meetings and focus group interviews.
14	Agency/Group/Organization	No Drugs America
	Agency/Group/Organization Type	Services-Children
	What section of the Plan was addressed by Consultation?	Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
15	Agency/Group/Organization	Assistance League of Victor Valley
	Agency/Group/Organization Type	Services-Children
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
17	Agency/Group/Organization	Inland SoCal United Way
	Agency/Group/Organization Type	Services-Elderly
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Non-Homeless Special Needs Anti-poverty Strategy

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
18	Agency/Group/Organization	A Greater Hope
	Agency/Group/Organization Type	Foster Care Agency/Facility; Child welfare agency; Children's services
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
19	Agency/Group/Organization	Combat Veteran Motorcycle Association
	Agency/Group/Organization Type	Services - Homeless Veterans
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Needs - Veterans Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
20	Agency/Group/Organization	Inland SoCal United Way
	Agency/Group/Organization Type	Services-Children

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
21	Agency/Group/Organization	APPLE VALLEY
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Lead-based Paint Strategy Public Housing Needs Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Economic Development Market Analysis Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
22	Agency/Group/Organization	A Core Solution
	Agency/Group/Organization Type	Services-Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Anti-poverty Strategy

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
24	Agency/Group/Organization	High Desert Community Foundation
	Agency/Group/Organization Type	Business Leader, Financial backer
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development Market Analysis Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
25	Agency/Group/Organization	Set Free Church
	Agency/Group/Organization Type	Faith-based Organization
	What section of the Plan was addressed by Consultation?	Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.

26	Agency/Group/Organization	Lutheran Social Services of So Cal
	Agency/Group/Organization Type	Services-Homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
27	Agency/Group/Organization	Inland Housing & Mediation Board
	Agency/Group/Organization Type	Services-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
28	Agency/Group/Organization	Family Assistance Program
	Agency/Group/Organization Type	Services-Disabilities; Services-Homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans

		Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
29	Agency/Group/Organization	Moses House Ministries
	Agency/Group/Organization Type	Services-Employment; Services-children under 5
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
30	Agency/Group/Organization	Victor Valley Community Services Council
	Agency/Group/Organization Type	Services-Elderly; Services-Disabilities
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.

31	Agency/Group/Organization	TOAV Park and Recreation
	Agency/Group/Organization Type	Services-Children
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
32	Agency/Group/Organization	St. John of God Health Care Services
	Agency/Group/Organization Type	Services-Homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
33	Agency/Group/Organization	Feed My Sheep
	Agency/Group/Organization Type	Services-Homeless; Other: Food Bank
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Lead-based Paint Strategy Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children

		Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
34	Agency/Group/Organization	High Desert Homeless Services
	Agency/Group/Organization Type	Hmls/Formerly Hmls Resident (ESG Grantees); Services - Homeless Veterans
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
36	Agency/Group/Organization	Greater Hope Foundation for Children
	Agency/Group/Organization Type	Child Welfare Agency
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through

		surveys, community meetings and focus group interviews.
37	Agency/Group/Organization	Spectrum/ Charter Communications
	Agency/Group/Organization Type	Broadband ISP
	What section of the Plan was addressed by Consultation?	Economic Development Market Analysis
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
38	Agency/Group/Organization	San Bernardino County Homeless Partnership
	Agency/Group/Organization Type	Continuum of Care; Regional Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
39	Agency/Group/Organization	City of Victorville
	Agency/Group/Organization Type	Emergency Management Agency; Local Government
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Anti-poverty Strategy

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
40	Agency/Group/Organization	Department of Housing and Urban Development
	Agency/Group/Organization Type	Federal Government
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Lead-based Paint Strategy Public Housing Needs Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Economic Development Market Analysis Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
41	Agency/Group/Organization	City of Victorville
	Agency/Group/Organization Type	Floodplain Management Agency; Water District/Agency
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis
	How was the Agency/Group/Organization consulted and what are the	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included

	anticipated outcomes of the consultation or areas for improved coordination?	consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
42	Agency/Group/Organization	Housing Authority County of San Bernardino
	Agency/Group/Organization Type	Public Housing Authority
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Economic Development Market Analysis Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
43	Agency/Group/Organization	Victor Valley Global Medical Center
	Agency/Group/Organization Type	Services-Health; Health Agency
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
44	Agency/Group/Organization	Foothill AIDS Project
	Agency/Group/Organization Type	Services-HIV/AIDS

	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
45	Agency/Group/Organization	High Desert Detention Center
	Agency/Group/Organization Type	Public Funded Institution
	What section of the Plan was addressed by Consultation?	Homelessness Strategy Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
46	Agency/Group/Organization	BLM, Barstow Field Office
	Agency/Group/Organization Type	Public Land Agency
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development Market Analysis Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.

47	Agency/Group/Organization	Coachella Valley Housing Coalition
	Agency/Group/Organization Type	Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.
48	Agency/Group/Organization	CA HCD
	Agency/Group/Organization Type	State Government
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Market Analysis
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	To obtain a comprehensive assessment of the needs and priorities within the community, the Consolidated Plan process included consultation with Consortium residents, service providers and selected departments from each member jurisdiction. Engagement was conducted through surveys, community meetings and focus group interviews.

Table 3– Agencies, groups, organizations who participated

Identify any Agency Types not consulted and provide rationale for not consulting

No agency type was excluded from the final stakeholder list.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	County of San Bernardino	The County of San Bernardino is a Continuum of Care applicant and conducts homeless counts, surveys of the homeless population, and strategic planning to end homelessness. Consistent with the goals of the CoC, the City of Victorville’s Strategic Plan will provide support to nonprofits that meet the social services needs of the City residents with an emphasis on the homeless.
Housing Elements	City of Victorville / Town of Apple Valley	Based on the Regional Housing Needs Allocation (RHNA) set forth by the State of California, The Housing Element is the City's chief policy document for the development of affordable and market rate housing. Consistent with this policy document, the City will maintain and enhance the quality of existing residential neighborhoods and promote and encourage fair housing opportunities for all economic segments of the community, regardless of age, sex, ethnic background, physical condition, or family size.

Table 4– Other local / regional / federal planning efforts

Describe cooperation and coordination with other public entities, including the State and any adjacent units of general local government, in the implementation of the Consolidated Plan (91.215(I))

As a Consortium, the Town of Apple Valley and the City of Victorville coordinate housing and community development strategies among the jurisdictions. The Consortium and City collaborate with State and local agencies such as jurisdictions in the San Bernardino County Homeless Partnership (SBCHP); the California Department of Housing and Community Development regarding the periodic update of the Housing Elements; and neighboring jurisdictions and the County for any partnering opportunities to address housing and community development needs in the region.

The City’s collaborative and cooperative planning partnerships with governmental, nonprofit, and private entities strategically ensure the needs of low- and moderate-income needs are met, issues are comprehensively evaluated and thoroughly addressed. Aside from these partnerships, other departments within the City are involved in collaborating and cooperating with state and federal entities in planning efforts.

PR-15 Citizen Participation - 91.105, 91.115, 91.200(c) and 91.300(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation

Summarize citizen participation process and how it impacted goal setting

In preparation for the Consolidated Plan the City followed the established processes of the Citizen Participation Plan to ensure broad community engagement. At each step the City worked to ensure low- and moderate-income residents, members of minority groups, agencies involved in the provision of services to these populations, and others who are directly impacted by the programs and activities supported by the Consolidated Plan programs had the opportunity to be actively involved. The Citizen Participation Plan, Consolidated Plan, Action Plan, Consolidated Annual Performance and Evaluation Report (CAPER) and the Assessment of Fair Housing Choice are posted on the City website at: <https://www.victorvilleca.gov/government/city-departments/development/planning/grant-programs/2022-2027-consolidated-plan> and a hard copy will be available for review in the City Planning Department for 30 days from March 21 to April 19, 2022.

To assist in identification of priority needs citizens were engaged through community meetings, surveys, public hearings, and individual meetings. Citizens who participated in the process received extensive information about the Consolidated Plan, citizen participation process, HUD requirements for an entitlement City, the amount of funding the City anticipates receiving and how those funds can be used by the City. Residents were given the opportunity to provide City staff with their input on the prioritization of community needs. Each of these efforts, including review of HUD Data and relevant policy documents, assisted the City in its goal setting efforts.

Two publicly noticed meetings were held at different stages in the development of the Consolidated Plan. The community meeting on November 17, 2021, and the public hearing February 15, 2022. Twelve residents spoke at the February meeting and two written comments were received. All comments were accepted and entered into the record. A summary of these comments may be found in Appendix B.

In November 2021, the City opened surveys to afford citizens and local and regional organizations representing low-and-moderate income persons the maximum feasible opportunity to provide input on housing and community development needs of the City. The surveys solicited input from residents and employees working in Victorville. The questionnaire polled respondents about the level of need in their neighborhoods for various types of improvements which could potentially be addressed using federal funds, such as CDBG and HOME allocations. The electronic survey was made available on the City's website and across its social media platforms.

It was also made available in hard copy at the City's Planning Department. The survey was available in English and in Spanish, as recommended in the Citizen Participation Plan. The resident survey received 25 responses and the stakeholder survey received four responses.

Citizen Participation Outreach

	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of Comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Newspaper Ad	Non-targeted/ broad community English Speaking Non-English Speaking - Specify other language: Spanish	Newspaper ad published November 5, 2021, in the <i>Daily Press</i> announcing two Community Meetings to receive input on the preparation of the City's 2022-2026 Consolidated Plan and the 2022-2023 Action Plan.	No comments were received.	No comments were received.	Not applicable.

	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of Comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Public Meeting	Non-targeted/ broad community	Publicly noticed Community Meeting on November 15, 2021 at 10:00 a.m. and 6:00 p.m. at the Victorville Activity Center, 15075 Hesperia Road, Victorville, CA 92395	Residents in attendance received a presentation on the Consolidated Plan and discussed housing and community development needs with City Staff.	All comments were accepted.	Not applicable.

3	Internet Outreach	Non-targeted/broad community	The Resident Survey was available online and in paper format at the Planning Department from November 17 to January 14, 2022. The City advised residents and stakeholders of the availability of the survey via email to stakeholders, posting on the City website, Facebook, Twitter, announcements at City Council meetings, and during the Community Meetings.	The purpose of the survey was to allow all residents the opportunity to provide their assessment of the level of need in Victorville for a variety of housing, community, and economic development activities. In total, 25 residents completed the survey. A summary of all survey responses is provided in Appendix B.	All survey responses were accepted.	https://forms.office.com/r/x6XvJ4cldr
4	Newspaper Ad	Non-targeted/broad community	Newspaper ad published February 4, 2022 in the <i>Daily Press</i>	No public comments were received.	No comments were received.	https://www.victorvilleca.gov/government/agendas/-fsiteid-1

	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of Comments received	Summary of comments not accepted and reasons	URL (If applicable)
		<p>English Speaking</p> <p>Non-English Speaking - Specify other language: Spanish</p>	<p>announcing Public Hearing to receive input on the preparation of the City's 2022-2026 Consolidated Plan and the 2022-2023 Action Plan.</p>			

5	Public Hearing	Non-targeted/broad community	A public hearing was held before the Victorville City Council on February 15, 2022, in the Victorville City Council Chamber and live via Zoom to receive input on the highest priority housing, community and economic development needs in Victorville. This meeting took place prior to the publication of the draft 2022-2026 Consolidated Plan for public review and comment.	12 verbal and two written comments were delivered. 11 comments were in support of CDBG public services application submitted and one was identifying the need for affordable housing.	Not applicable. All comments were accepted.	Not applicable.
6	Newspaper Ad	Non-targeted/broad community	Newspaper ad published on March 21 2022 in the <i>Daily Press</i>			

	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of Comments received	Summary of comments not accepted and reasons	URL (If applicable)
		<p>English Speaking</p> <p>Non-English Speaking - Specify other language: Spanish</p>	<p>announcing the availability of the draft 2022-2026 Consolidated Plan, draft 2022-2023 Annual Action Plan, and draft Victorville Analysis of Impediments, of Fair Housing Choice for a 30-day public review and comment period to include a public hearing before the Victorville City Council on April 19, 2020.</p>			

	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of Comments received	Summary of comments not accepted and reasons	URL (If applicable)
7	Public Hearing	Non-targeted/broad community	Public hearing before the Victorville City Council on April 19, 2022, to receive comments on the draft 2022-2026 Consolidated Plan, draft 2022-2023 Annual Action Plan, and draft Victorville Analysis of Impediments to Fair Housing Choice prior to adoption and submission to HUD.	No comments were received,	NA	https://www.victorvilleca.gov/government/agendas/-fsiteid-1

Table 5- Citizen Participation Outreach

Needs Assessment

NA-05 OVERVIEW

Needs Assessment Overview

The Consolidated Plan Needs Assessment examines housing, homelessness, non-homeless special needs, and non-housing community development needs. The housing needs assessment section evaluates household income, tenure (renter or owner), housing cost as a function of household income, disproportionate need amongst racial and ethnic groups and public housing needs. The homeless needs assessment examines the sheltered and unsheltered homeless population in San Bernardino County to inform Apple Valley-Victorville's strategy to address homelessness during the next five years. The non-homeless special needs assessment section evaluates the needs of people who are not homeless, but due to various reasons need services. This population includes elderly, frail elderly, severe mentally ill, developmentally disabled, and physically disabled persons, persons with alcohol or other drug addictions, persons with HIV/AIDS, victims of human trafficking, persons with posttraumatic stress disorder (PTSD) and victims of domestic violence. The non-housing community development needs assessment section discusses the need for public facilities, public infrastructure improvements and public services to benefit low- and moderate-income residents.

Methodology

To assess community needs, the Town of Apple Valley and City of Victorville examined data, held community meetings and focus groups, conducted a survey of residents and stakeholders, and consulted with experts and local stakeholders. The Needs Assessment primarily relies on the following sources of data:

- American Community Survey (ACS), 2013-2017, 5-year estimates
- Comprehensive Housing Affordability Strategy (CHAS), 2013-2017, 5-year estimates
- 2020 Point-In-Time Homeless Count

The 2013-2017 ACS 5-year estimates and the 2013-2017, 5-year estimates were the most recent available complete datasets supplied through the United States Department of Housing and Urban Development's (HUD) Con Planning Suite planning framework.

Consolidated Plan Focus Groups and Surveys for Residents and Stakeholders

The Apple Valley- Victorville Consortium held five virtual focus groups over the period of three days in mid-December 2021. The focus groups were promoted by the cities and facilitated by MDG. The five groups were as follows:

1. Food Banks and Homeless Services,
2. Education and Youth Services,
3. Public Services,
4. Veterans, Elderly and Disabled Services, and
5. Faith Based Organizations.

Some organizations participated in multiple focus groups because they serve multiple constituencies. In total, 29 unique people participated in the focus groups, excluding the facilitator and organizers.

Apple Valley and Victorville residents and stakeholders had the opportunity to respond to the 2022-2026 Consolidated Plan survey to rate the need and/or to identify highest priority need for public facilities, infrastructure, and services, housing facilities and services, business services. The tabulation of survey results from the 111 Apple Valley and 25 Victorville residents and four community stakeholders who responded to the surveys are integrated throughout the Needs Assessment (NA) and Market Assessment (MA) of Consolidated Plan

NA-10 HOUSING NEEDS ASSESSMENT

Summary of Housing Needs

For the City of Victorville, the income levels are divided by different AMI levels corresponding with HUD income definitions as follows:

- 0-30 percent AMI: extremely low-income – just over 16 percent of all households;
- 30-50 percent AMI: low-income – almost 15 percent of all households;
- 50-80 percent AMI: moderate-income – just over 18 percent of all households;
- 80-100 percent AMI: medium-income – approximately 10 percent of all households; and
- Greater than 100 percent AMI: upper-income – about 40 percent of all households.

The most common household type in Victorville is small family. About 49 percent of specific household types earn less than 80 percent AMI, with the highest rates of occurrence among households with one or more children 6 years of age or younger or 62 years of age or older.



Figure 1

Data Source: 2013-2017 CHAS

According to ACS data in Table 6 - Housing Needs Assessment Demographics - Victorville, Victorville's population grew by 19 percent during the period between 2009 and 2017, increasing in number from 102,666 to 121,720 people. During this time, the number of households increased by 13 percent from 28,842 to 32,630 and the median

household income decreased from \$51,372 to \$47,895. According to the 2017 data, approximately 60 percent of all households in Victorville earn less than 100 percent of Area Median Income (AMI) and 49.3 percent of all households earn less than 80 percent of AMI.

Victorville			
Demographics	Base Year: 2009	Most Recent Year: 2017	% Change
Population	102,666	121,720	19%
Households	28,842	32,639	13%
Median Income	\$51,372.00	\$47,895.00	-7%

Table 6 - Housing Needs Assessment Demographics - Victorville

Data Source: 2005-2009 ACS (Base Year), 2013-2017 ACS (Most Recent Year)

Table 7 - Total Households Table - Victorville – presents the number of different household types in Victorville for different levels of income. Small family households consist of two-to-four family members, while large family households have five or more persons.

Number of Households Table

Victorville					
	0-30% AMI	>30-50% AMI	>50-80% AMI	>80-100% AMI	>100% AMI
Total Households	5,365	4,840	5,890	3,350	13,185
Small Family Households (2 – 4 people)	2,510	2,340	2,780	1,435	7,045
Large Family Households (5 or more people)	745	850	1,220	900	2,870
Household contains at least one person 62-74 years of age	765	1,185	1,240	595	2,825
Household contains at least one-person age 75 or older	515	565	640	215	790
Households with one or more children 6 years old or younger	1,740	1,430	1,720	779	3,335

Table 7 - Total Households Table - Victorville

Data Source: 2013-2017 CHAS

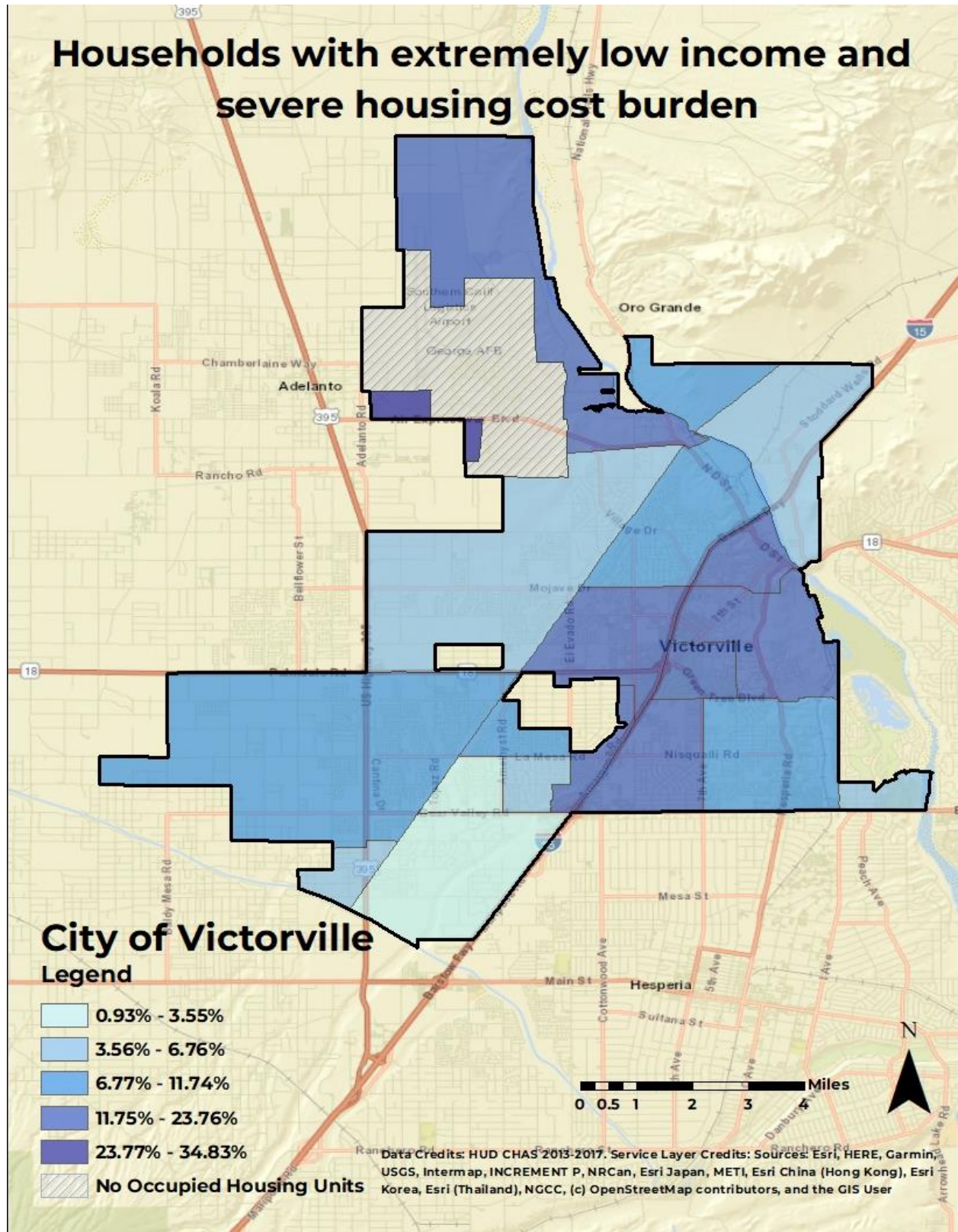


Figure 2: Households with extremely low-income and severe housing cost burden

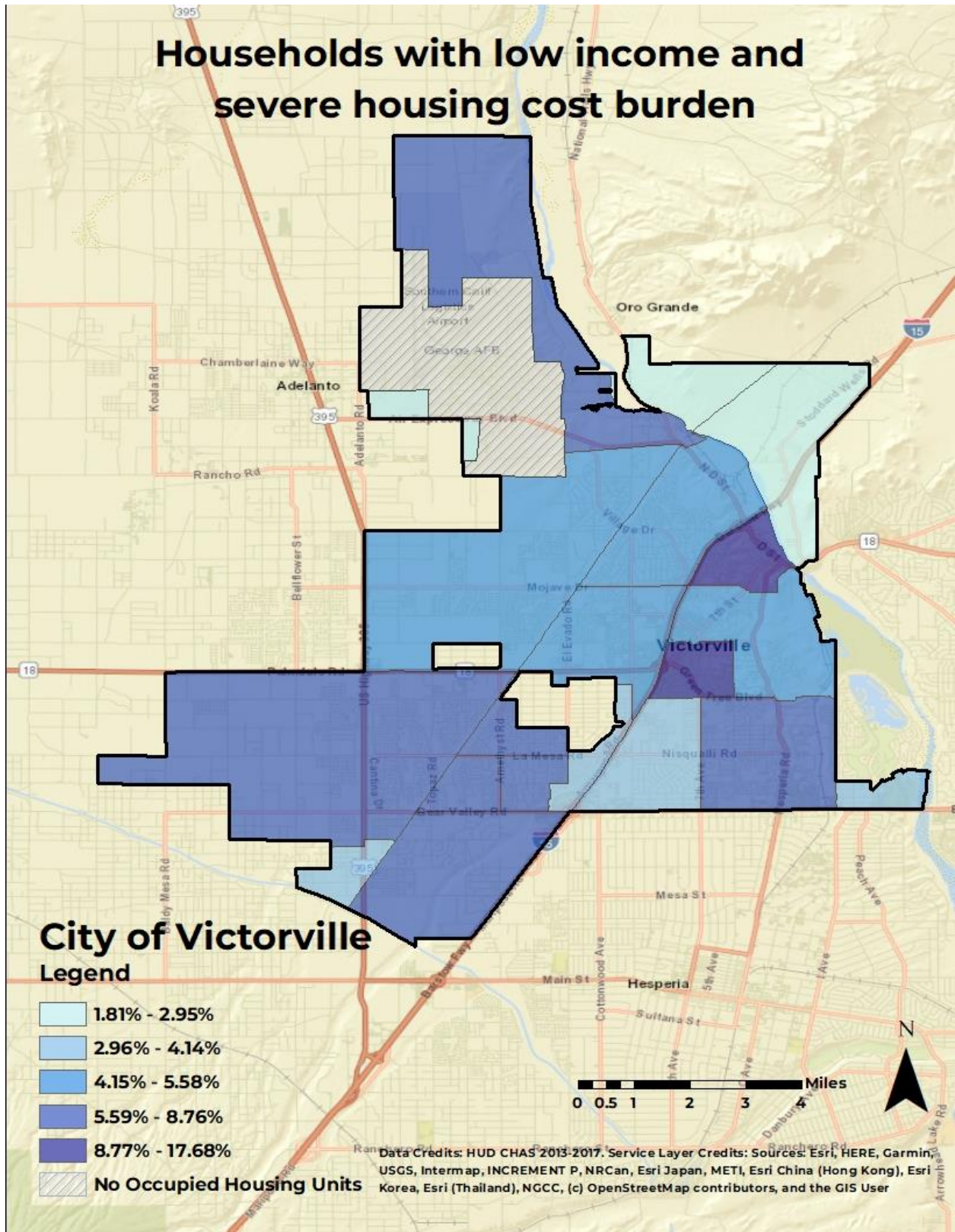


Figure 3: Households with low-income and severe housing cost burden

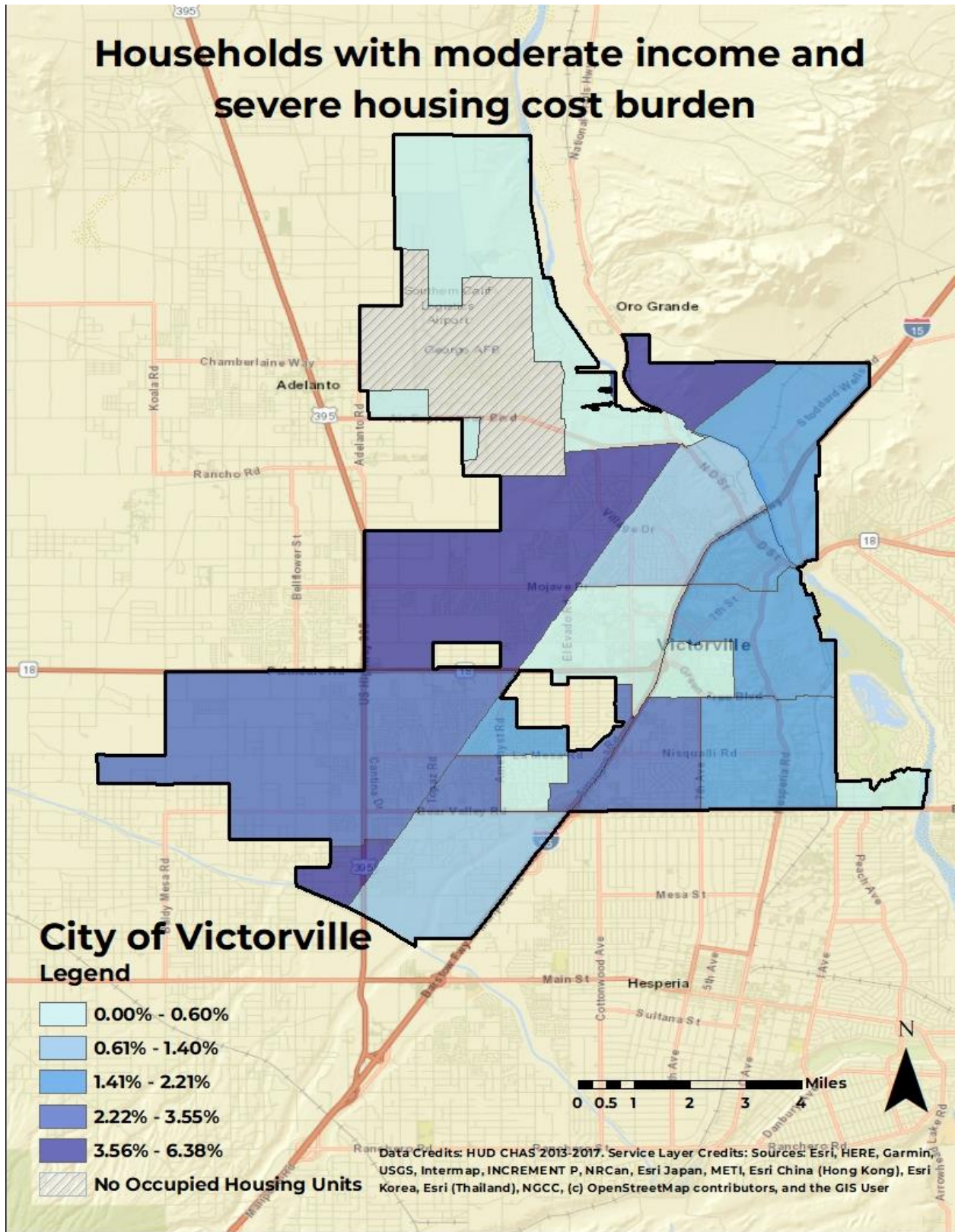


Figure 4: Households with moderate income and severe housing cost burden

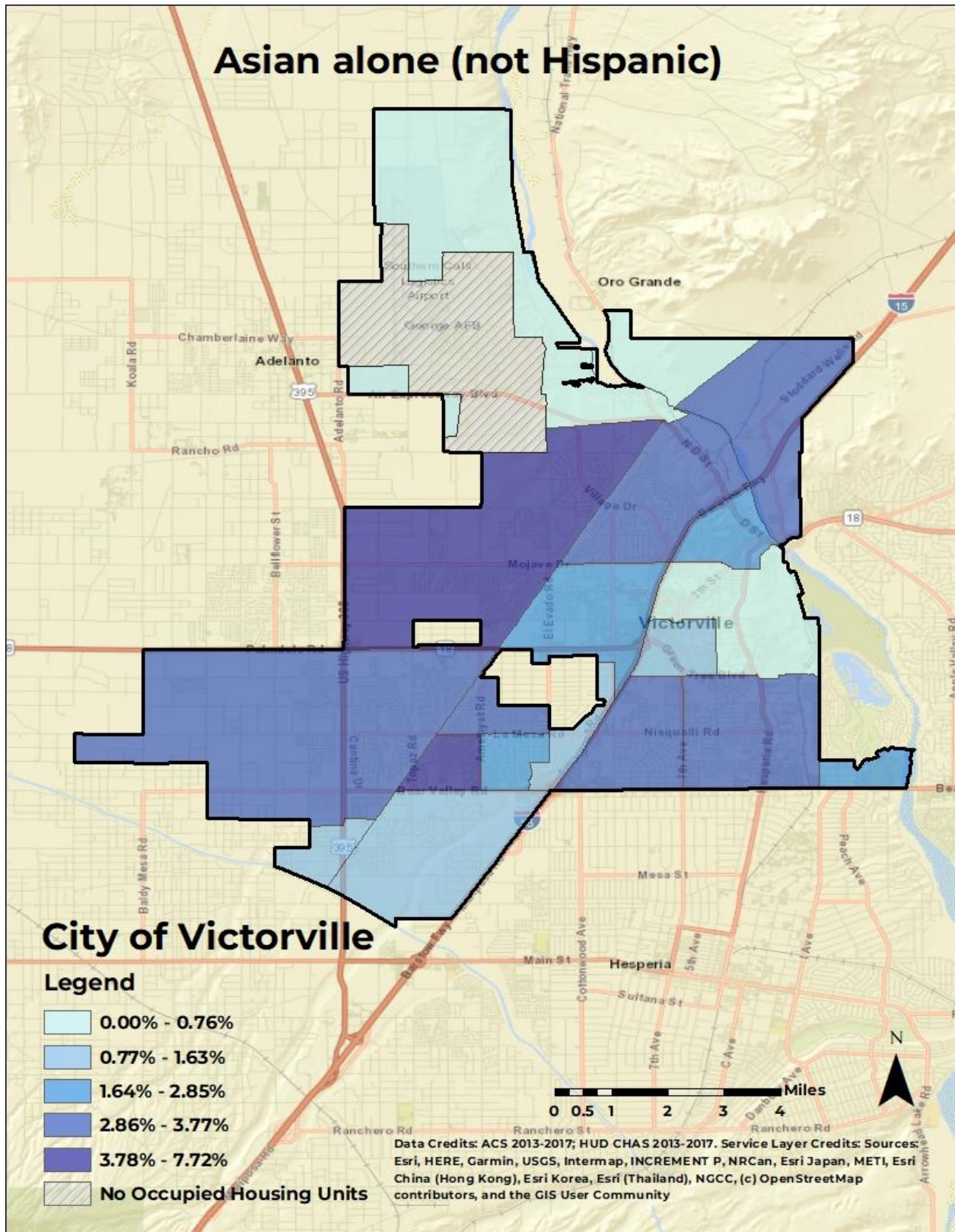


Figure 5: Population Asian alone (not Hispanic)

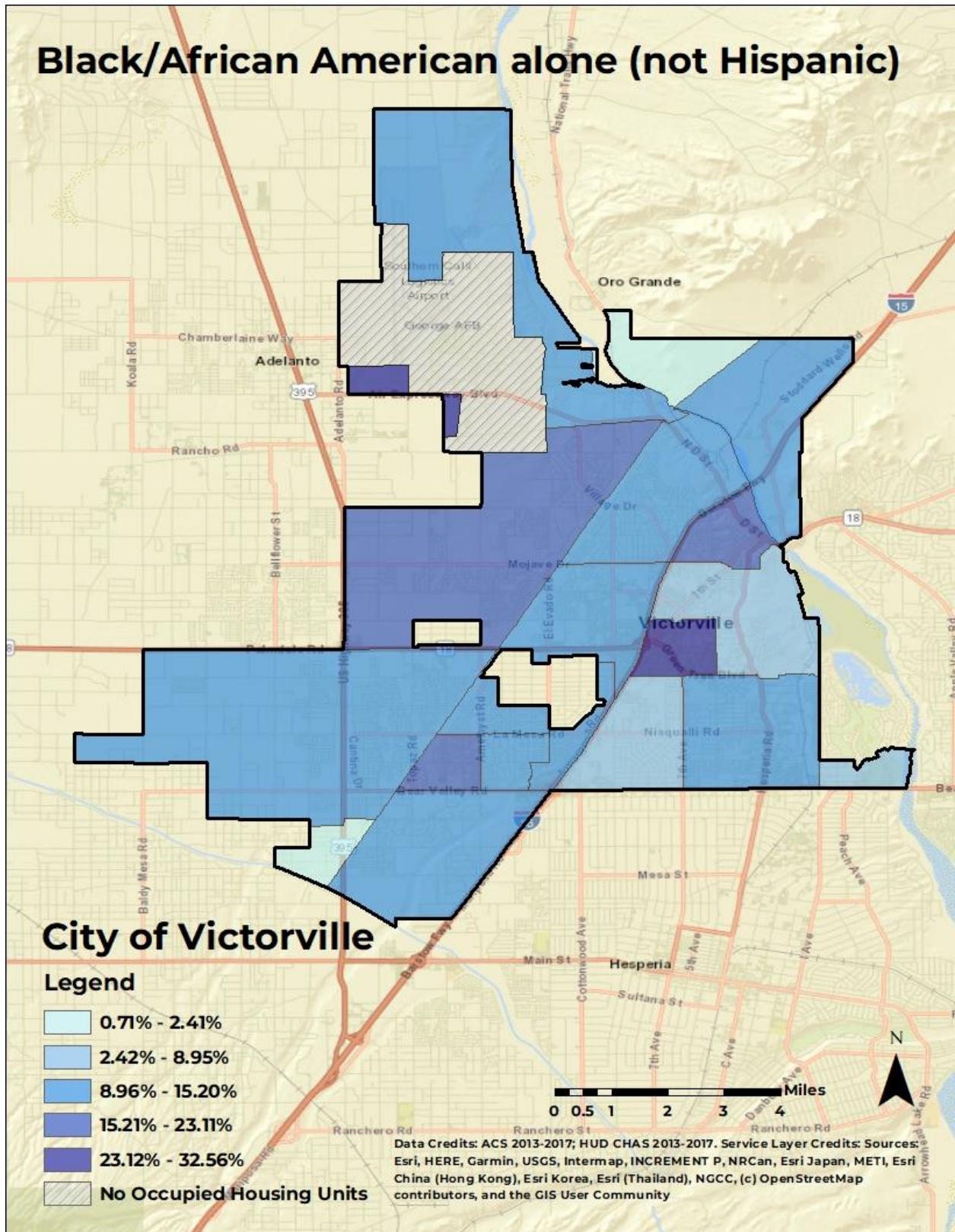


Figure 6: Population Black/ African American alone (not Hispanic)

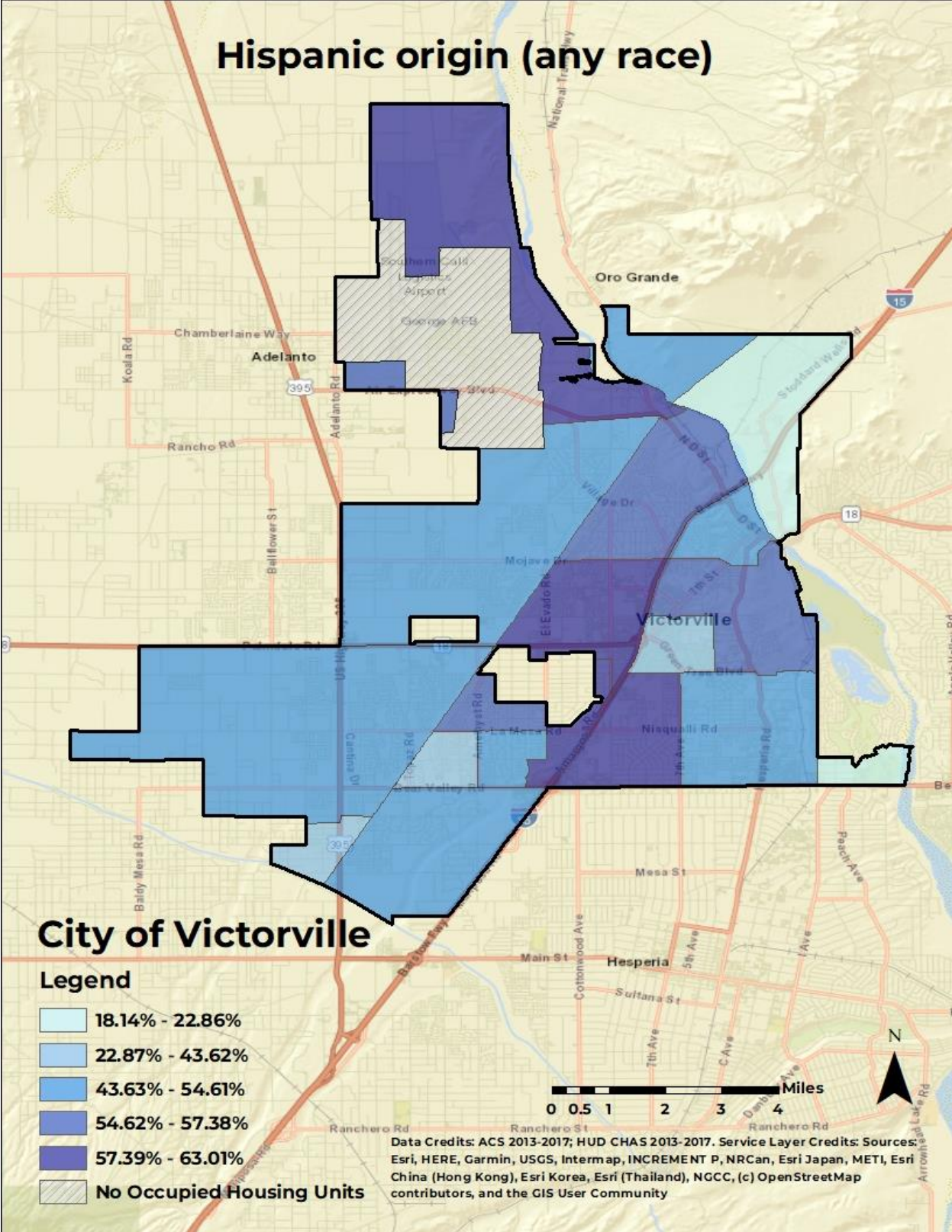


Figure 7: Population Hispanic origin (any race)

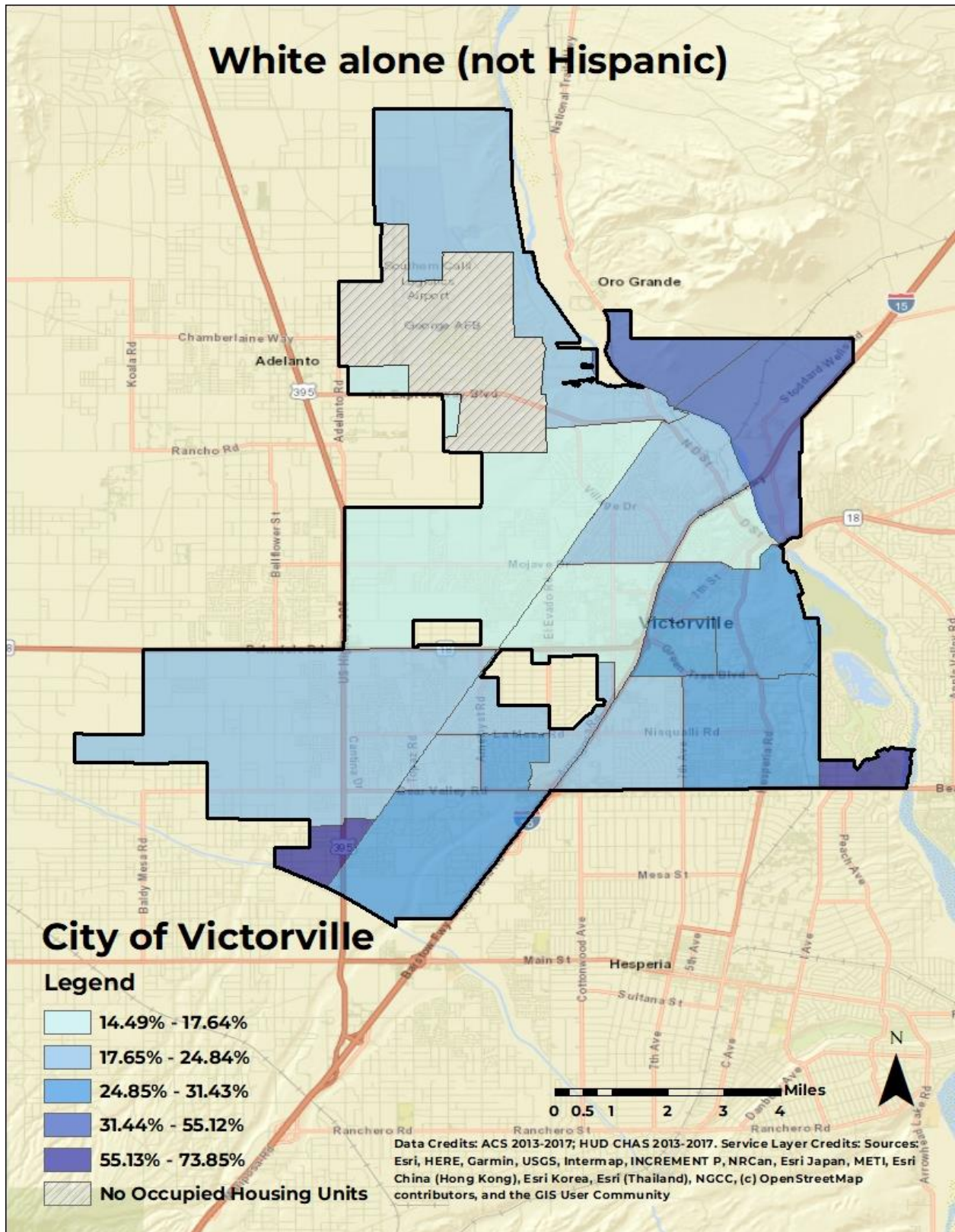


Figure 8: Population White alone (not Hispanic)

NA-50 NON-HOUSING COMMUNITY DEVELOPMENT NEEDS

Describe the jurisdiction's need for Public Facilities.

The City of Victorville was incorporated in 1962. It has grown from 8,110 residents in an area of 9.7 acres to over 128,000 residents in 74.16 acres. It has evolved and experienced significant growth in population and economic activity since incorporation. While new facilities and amenities continue to be added, older facilities require rehabilitation to address the changing needs of the community.

The City of Victorville has invested significantly in community facilities. According to the City's website, it provides a library, golf course, two activity, two community, and a sport center and 18 parks. Maintaining and expanding these amenities requires significant financial investment.

Responses to the Resident and Stakeholder Surveys and focus groups give insight into the needs and priorities of those who live and work in Victorville. Residents responded there is a high level of need and the highest priority for homeless facilities and youth centers. In focus groups private facilities offering youth and family programming, such as a YMCA, and a performing arts center were identified as needs.

CDBG public facility projects that meet CDBG eligibility requirements, align with a Strategic Plan goal and address a CDBG National Objective will be considered for funding in the five Annual Action Plans. The Strategic Plan includes a goal to improve public facilities and infrastructure to benefit low- and moderate-income people or those presumed under HUD regulations to be low- and moderate-income, such as elderly people and adults with disabilities. Some of the types of facilities and infrastructure that may require rehabilitation during the next five years include, but are not limited to community centers, senior centers, parks and recreational facilities.

How were these needs determined?

The needs identified for public facilities were determined through Community Meetings, responses from the Consolidated Plan Survey and consultation with City officials. Over the next five years Victorville’s Strategic Plan will continue to prioritize additional or improved public facilities to enhance or maintain the high level of services and amenities available to residents.

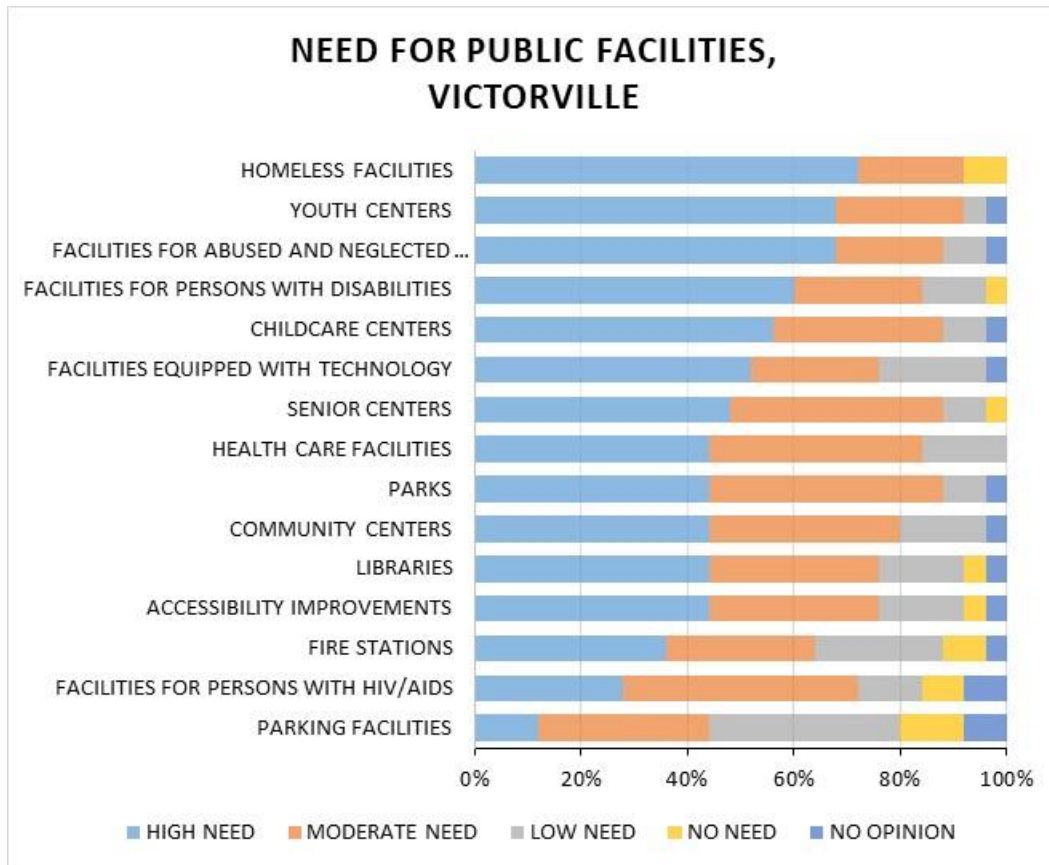


Figure 9: Resident Survey

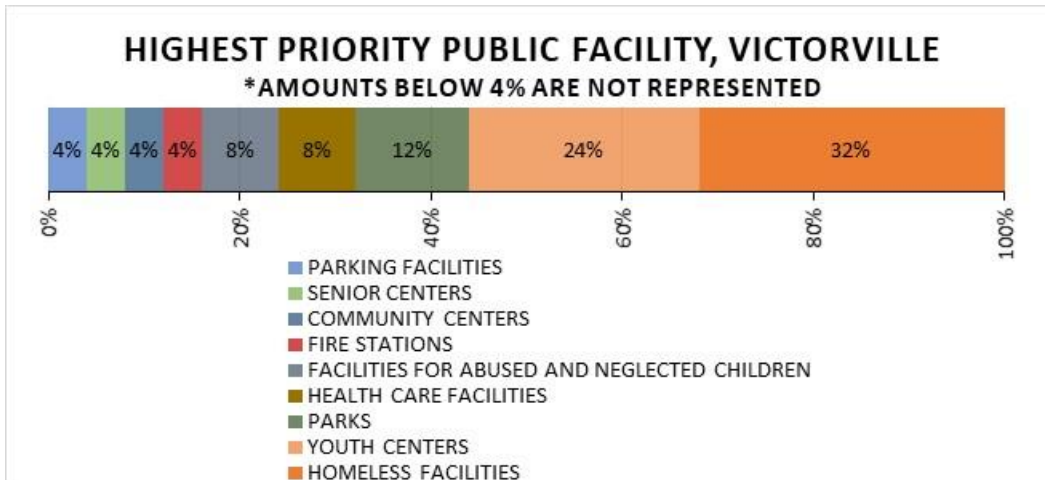


Figure 10: Resident Survey

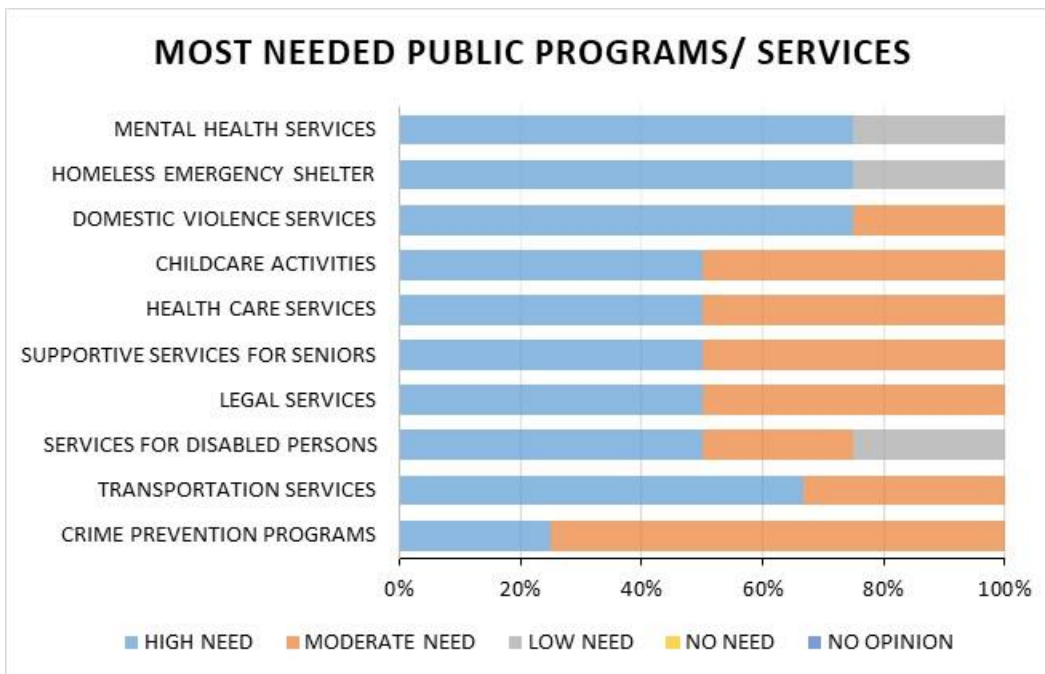


Figure 11: Stakeholder Survey

Describe the jurisdiction’s need for Public Improvements.

Infrastructure such as streets, sidewalks, curbs, gutters, storm drains, sewers, driveway approaches, pedestrian crossing, and streetlights in CDBD target areas or to support a project that benefits an identifiable segment of the population comprised of low- and moderate-income residents or residents presumed under HUD regulations to be low- and moderate-income must be developed and maintained. Infrastructure improvements are included as part of the Strategic Plan goal concerning City of Victorville Public Facilities Improvements should the need arise to modify existing infrastructure or install new infrastructure.

Responses to the Resident Survey show public infrastructure improvements to streets/alleys, drainage, and high-speed internet infrastructure represent the greatest combined high and moderate levels of need. The highest priority infrastructure improvements are high-speed internet, street lighting, street/ alley improvements and tree planting.

How were these needs determined?

The needs identified for public infrastructure improvements were determined in consultation with the City and Town residents, City of Victorville Public Works Departments, Community Services Departments, and affordable housing developers.

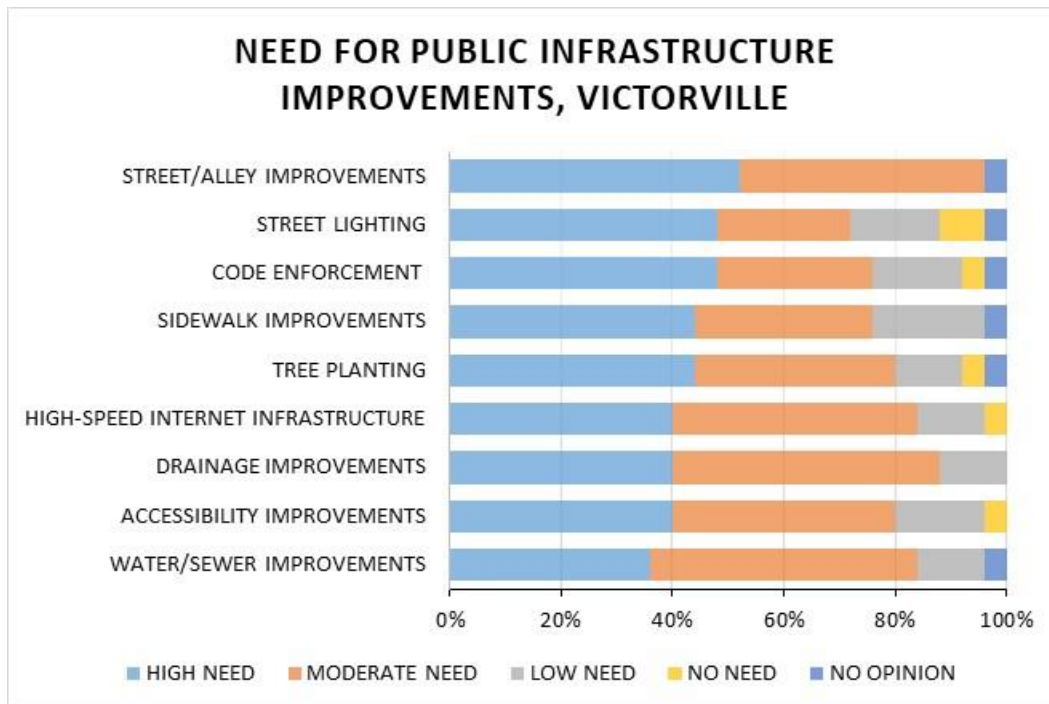


Figure 12: Resident Survey

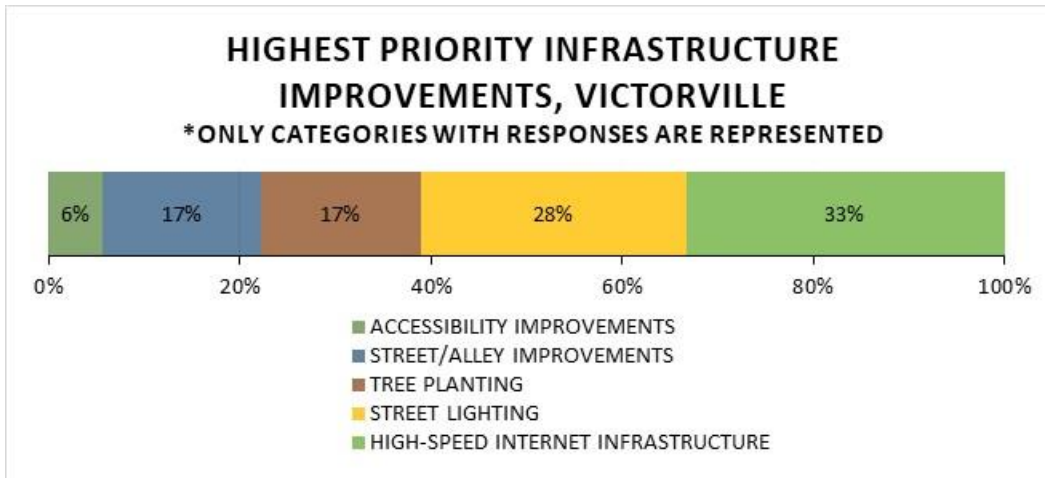


Figure 13: Resident Survey

Describe the jurisdiction’s need for Public Services.

Those in need of public services are diverse and numerous. The homeless and non-homeless special needs populations are described in the Consolidated Plan Needs Assessment sections 40 and 45. Focus groups with nonprofit service providers shed light on the current and daily challenges faced by homeless and non-homeless special needs populations in Apple Valley and Victorville. Most focus group participants believed the priority needs facing their community are as follows: Supportive services for the homeless and those at risk of homelessness,

1. Human services, and
2. Accessibility and mobility.

Participants shared the types of programming they believed would most effectively address those needs as well as the gaps in homeless and youth services delivery systems. A handful of programming areas were identified across the focus groups. Those areas are as follows:

1. Mental and behavioral health services, especially for children
2. Community support for youth and families in the form of youth programming, in the arts, the consequences of underage substance use, and positive attitudes and behaviors to prevent violence
3. Transportation, including paved roads and sidewalks and electric bike share
4. Education on public services and changing eligibility, service providers and resources available to service providers. Throughout the focus groups there was a recurring theme around the need for centralization and formalization of networks.

The input from the focus groups is supported by the resident and stakeholder survey results. The top three highly and moderately needed public services and highest priority public services as indicated in the Resident Survey are the same: homeless,

mental health, and youth services. Mental health services and homeless emergency shelter were identified as the top two highest needed public services by the stakeholder survey.

How were these needs determined?

Public service needs are driven by the City's desire to ensure high quality services are provided to maintain residents' quality of life and to promote the well-being of all residents — particularly low- and moderate-income residents including youth, seniors, and people with special needs. These needs were determined based on contributions from focus groups, and resident and stakeholder surveys.

The Apple Valley- Victorville Consortium held five virtual focus groups over the period of three days in mid-December 2021. The focus groups were promoted by the cities and facilitated by MDG. The five groups were as follows:

1. Food Banks and Homeless Services,
2. Education and Youth Services,
3. Public Services,
4. Veterans, Elderly and Disabled Services, and
5. Faith Based Organizations.

These groups spoke directly to the need for specific services and the needs of homeless and non-homeless special needs populations. Some organizations participated in multiple focus groups because they serve multiple constituencies. In total, 29 unique people participated in the focus groups, excluding the facilitator and organizers.

Responses to the Resident Survey are presented in Figures 7, 8 and 9. As a result of the citizen participation and consultation process and in consideration of the local nonprofits the City of Victorville considers public services benefitting low- and moderate-income residents a high priority in their respective Strategic Plans.

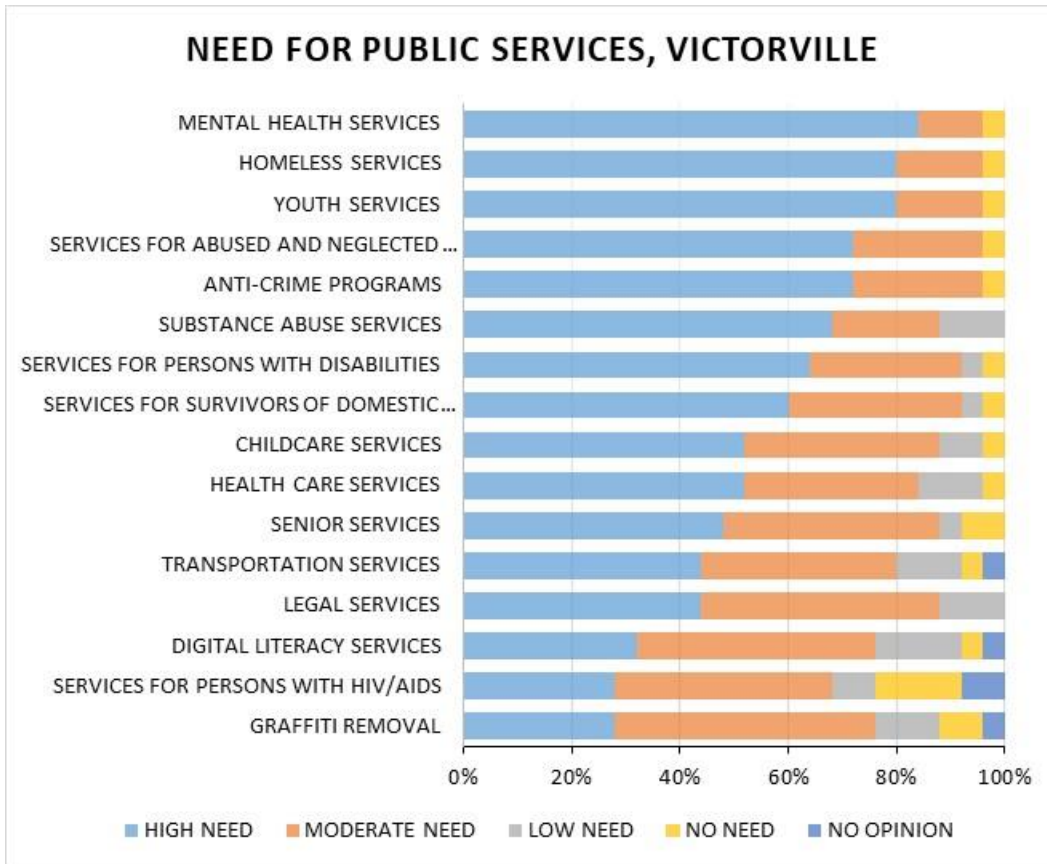


Figure 14: Resident Survey

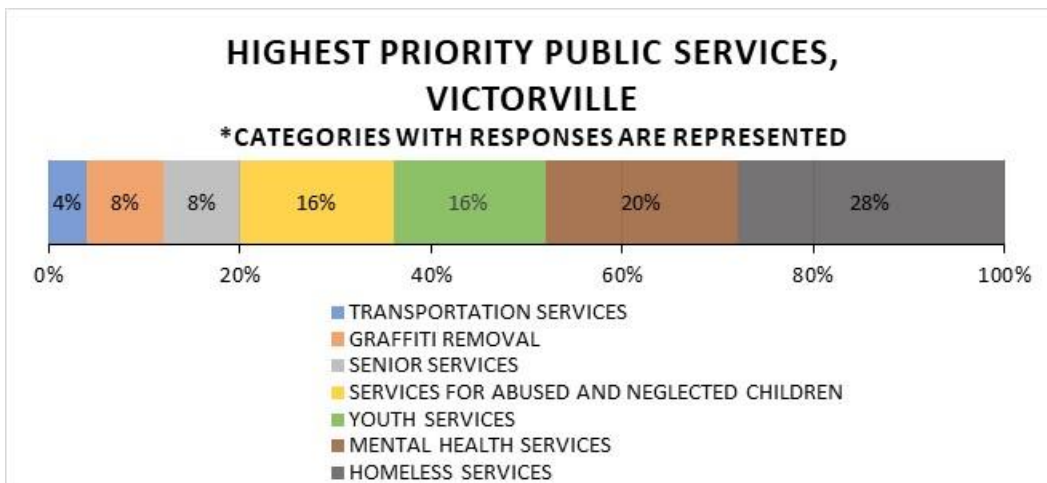


Figure 15: Resident Survey

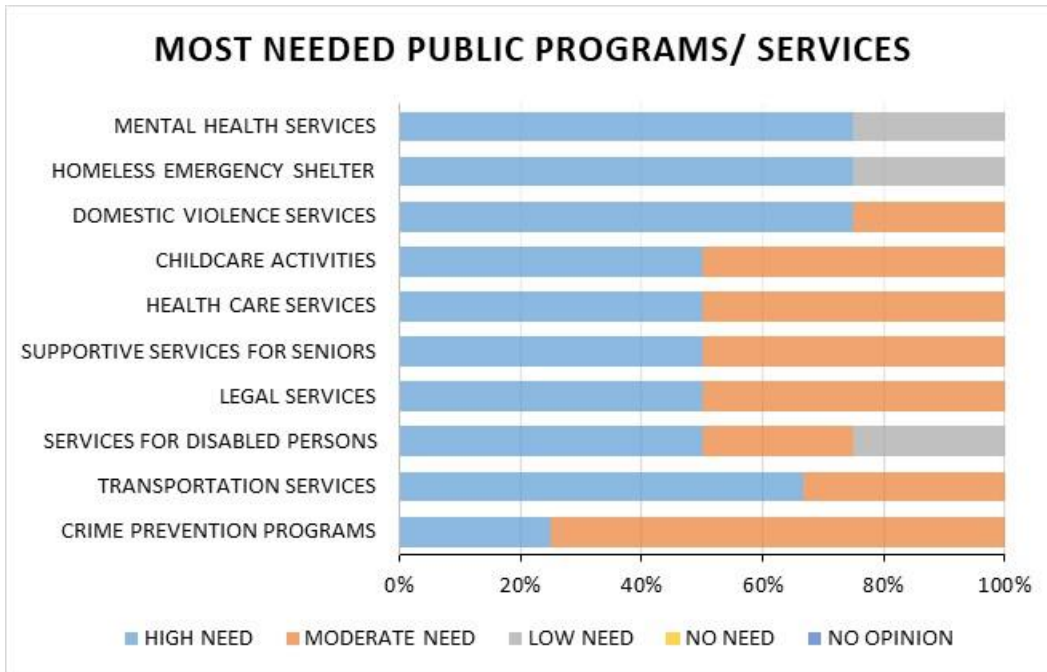


Figure 16: Stakeholder Survey

Housing Market Analysis

MA-05 OVERVIEW

Housing Market Analysis Overview

This section of the Consolidated Plan evaluates housing market conditions in the Town of Apple Valley and City of Victorville independently as well as the Apple Valley-Victorville Consortium as a whole. The analysis includes housing supply, demand, condition, and cost. Apple Valley's housing stock primarily consists of single-family detached residential dwellings (76 percent) and three-bedroom units (71 percent). Victorville's housing stock primarily consists of single-family detached residential dwellings (79 percent) and three-bedroom units (79 percent).

From December 2017 to December 2021, median home value in Apple Valley increased 53 percent from \$252,000 to \$386,000, and the median home value in Victorville increase 59 percent from \$246,000 to \$391,000, according to Zillow Home Value Index. As of 2017, the most common rental unit size in Apple Valley was two-bedrooms and in Victorville was three-bedrooms. During the December 2017 to December 2021 period, median monthly rent for a two-bedroom unit in Apple Valley increased 55 percent from \$896 to \$1,385, and the median monthly rent for three-bedroom unit in Victorville increased 42 percent from \$1,299 to \$1,850, as reported by Zumper, a rental listing aggregator. As a result, Apple Valley and Victorville households have become increasingly cost-burdened. Data from 2013-2017 shows an insufficient number of housing units affordable to people with incomes less than 80 percent of AMI.

Tables 10 and 11 of the Needs Assessment section of the Consolidated Plan show 74 percent of households (19,649 households) in the Apple Valley-Victorville Consortium earning 0-80 percent of AMI, are cost burdened— meaning households paying more than 30 percent of their income for housing — and 9,515 (41 percent) households are considered severely cost burdened, meaning they pay more than 50 percent of their income for housing. Of the severely cost burdened households earning 0-80 percent of AMI, more than two thirds are renters. Of those severely cost burdened renter households, 94 percent (6,255 households) earn less than 50 percent of AMI and are considered the most at risk of becoming homeless.

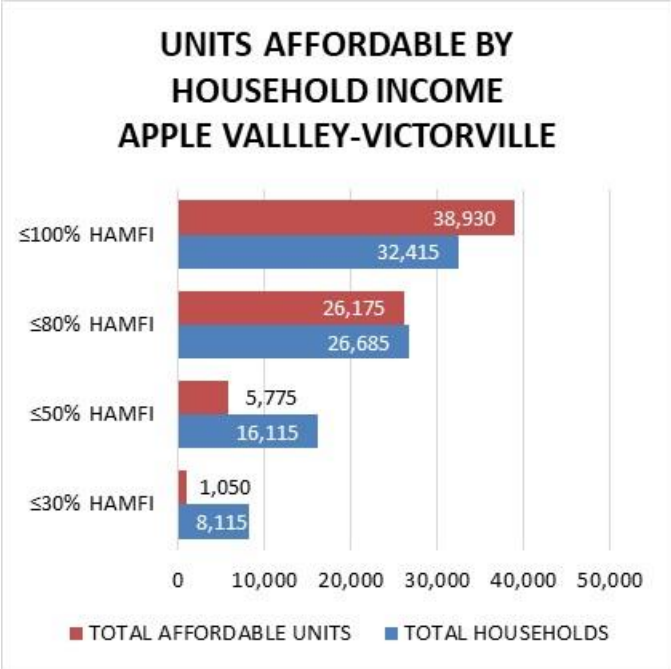


Figure 17

Data Source: 2013-2017 ACS

Five-year estimates from the ACS and CHAS were evaluated to determine if a geographic concentration of housing problems, racial and ethnic minorities, and low-income households exist in the Victorville. The spatial units under consideration are census tracts. A concentration is defined as ten percent over the rate at which any of the circumstances identified above occur throughout the City as a whole. The thresholds are as follows:

- Low-income households 59.7 percent,
- One or more housing problem 39.2 percent, and
- Racial and ethnic minorities 82.6 percent

As seen in the concentration maps in the section there are multiple census tracts which exceed the thresholds identified above. Notably there are two census tract which exceed all three thresholds.

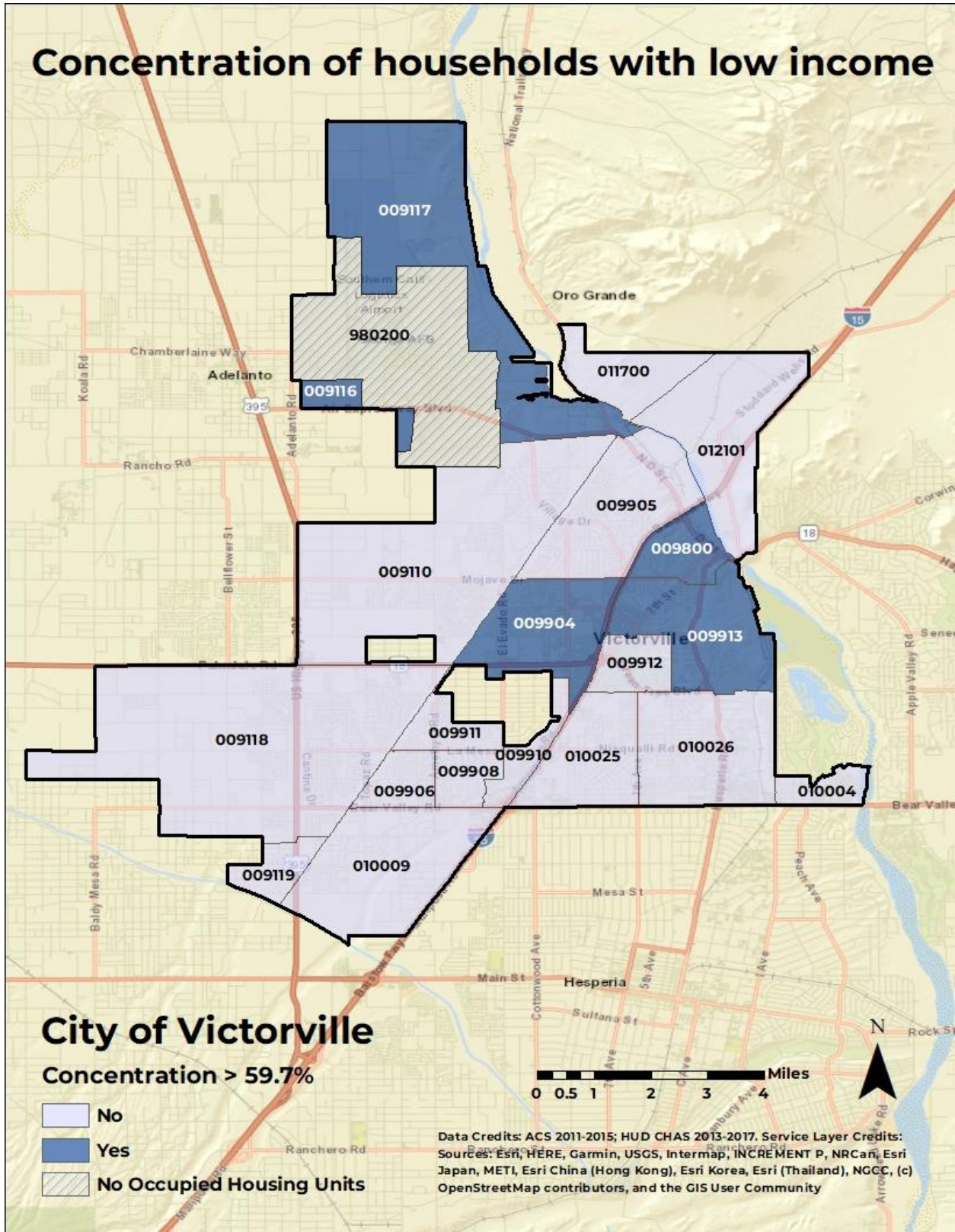


Figure 18: Concentration of households with low-income

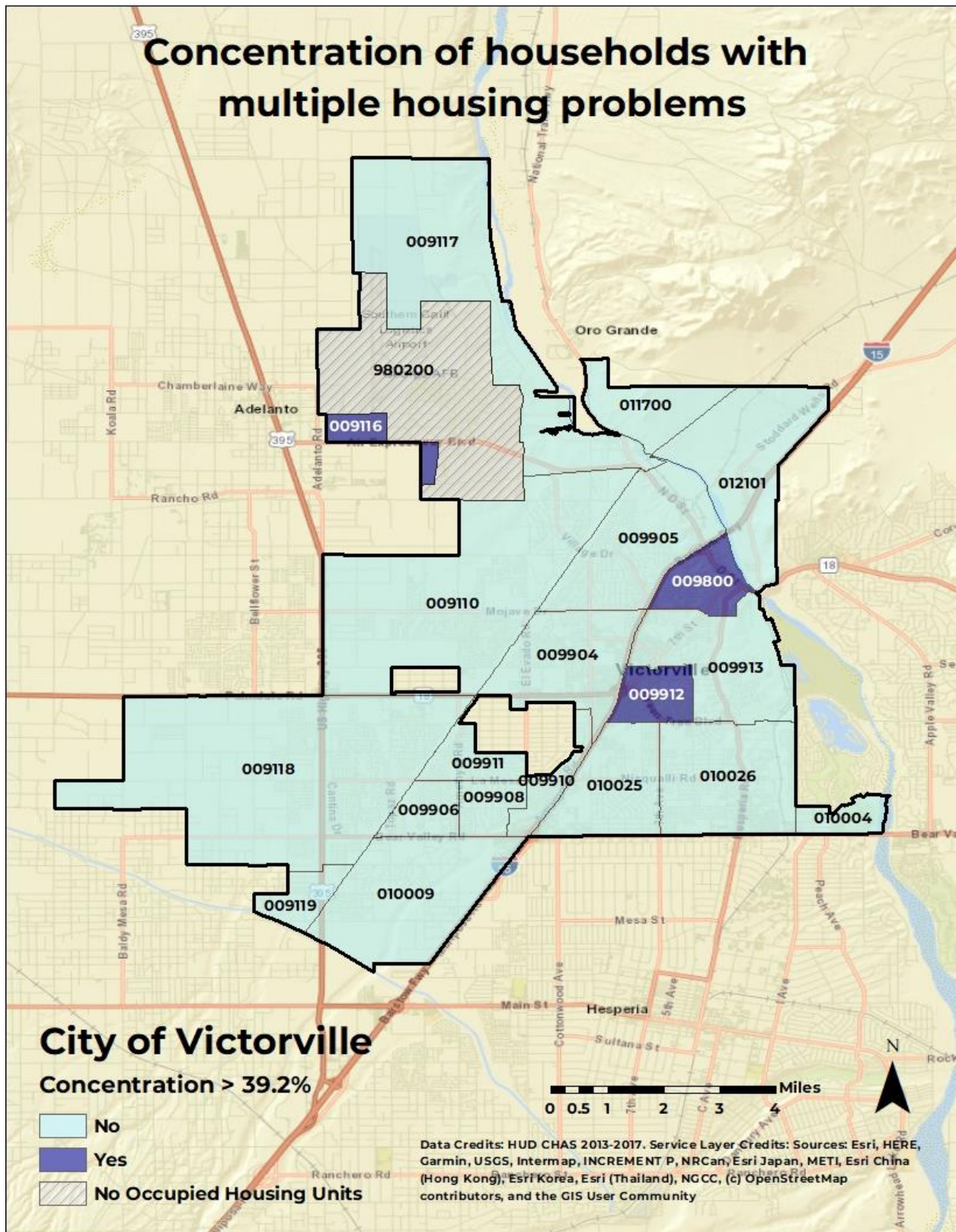


Figure 19: Concentration of households with multiple housing problems

Concentration of racial and ethnic minorities

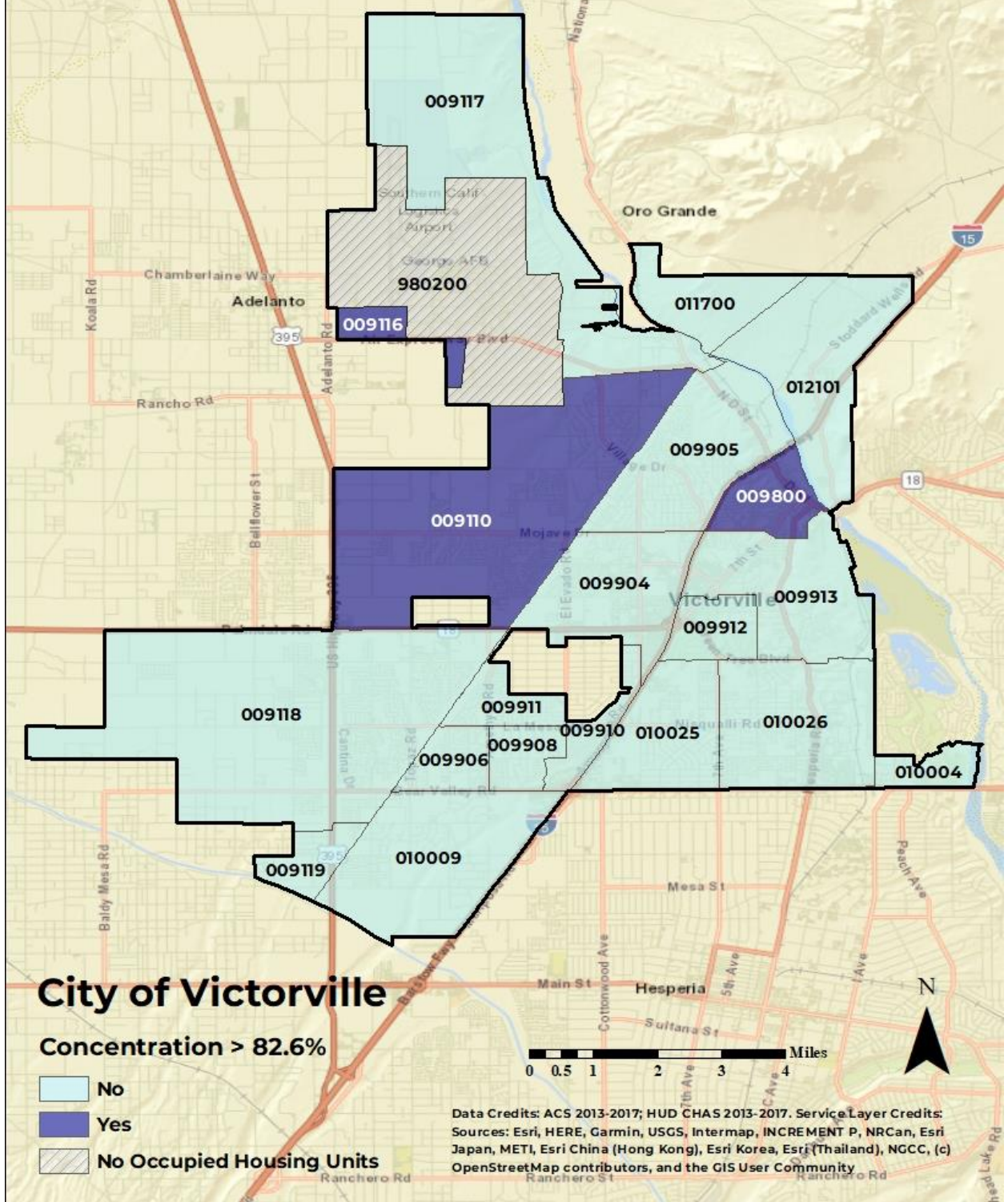


Figure 20: Concentration of racial and ethnic minorities

MA-10 NUMBER OF HOUSING UNITS

Introduction

According to 2013-2017 ACS data, Victorville 79 percent of the housing stock is comprised of single-family detached housing (one-four units). Multifamily housing (five or more units) accounts for only two percent and one percent of total housing units in Victorville. This is the smallest portion of housing stock for Victorville.

Most owner-occupied housing units in Victorville are comprised of larger units containing three or more bedrooms (85 percent and 91 percent, respectively). There is more diversity of unit size in rental housing stock between two- and three-bedroom units in Victorville. The tables below indicate the number of residential properties in the City by property type, unit size and tenure.

City of Victorville		
Property Type	Number	%
1-unit detached structure	27,950	79%
1-unit, attached structure	400	1%
2-4 units	1,935	5%
5-19 units	2,260	6%
20 or more units	1,545	4%
Mobile Home, boat, RV, van, etc.	1,485	4%
Total	35,757	100%

Table 8 – Residential Properties by Unit Number

Data Source: 2013-2017 ACS



Figure 21

City of Victorville				
	Owners		Renters	
	Number	%	Number	%
No bedroom	150	1%	250	2%
1 bedroom	90	1%	1,130	7%
2 bedrooms	1,365	8%	3,749	25%
3 or more bedrooms	15,865	91%	10,035	66%
Total	17,470	100%	15,155	100%

Table 9 – Unit Size by Tenure

Data Source: 2013-2017 ACS

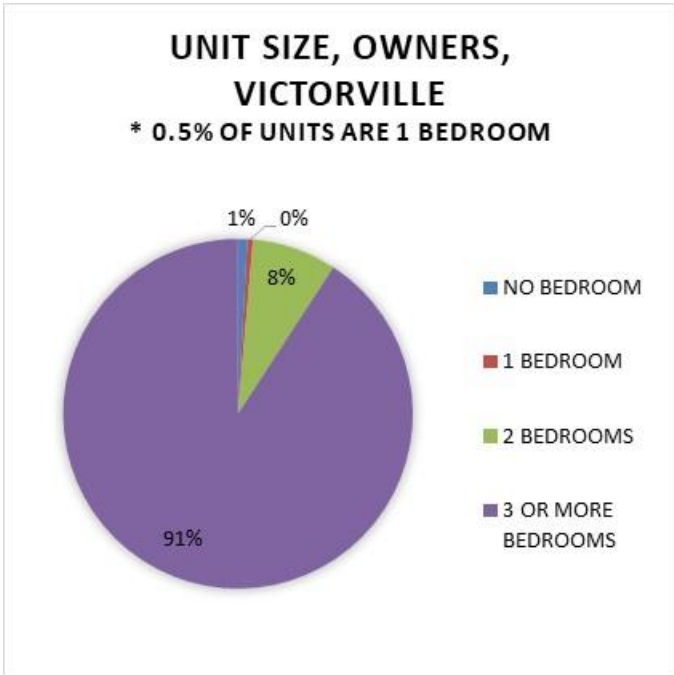


Figure 22

Describe the number and targeting (income level/type of family served) of units assisted with federal, state, and local programs.

As of fall 2021, the City of Victorville monitors a total of 12 affordable housing projects, which were constructed or rehabilitated with federal subsidy contracts, received tax credits, and /or were financed by Redevelopment Agency (RDA) funds. The 12 projects consist of a total of 1,346 units, all but five of which are restricted to extremely/very low, low- and moderate-income households (under State HCD guidelines).

Like all places in the State of California, Victorville is challenged by a lack of resources to address its affordable housing needs due to the dissolution of all the State's redevelopment agencies.

Provide an assessment of units expected to be lost from the affordable housing inventory for any reason, such as expiration of Section 8 contracts.

HUD requires the City to analyze federal, state and locally assisted housing units that may be lost from the City’s affordable housing stock. The expiration of affordability restrictions on government assisted rental units is the typical reason that affordable units convert to market rate and are “lost.” Much of the housing at-risk of conversion from affordable housing to market rate housing is predominantly reserved for lower income households.

Use restrictions, as defined by state law, means any federal, state, or local statute, regulation, ordinance or contract which as a condition of receipt of any housing assistance, including a rental subsidy, mortgage subsidy, or mortgage insurance, to an assisted housing development, establishes maximum limitations on tenant income as a condition of eligibility for occupancy.

Conversion Risk

Table 10: Subsidized Housing provides an inventory of affordable housing developments in Victorville, including funding sources, number of units, target populations, and earliest date of conversion to market-rate housing. Analysis shows, for the period ending May 2021 no units in either jurisdiction were at high risk of converting to market rate housing.

City of Victorville			
Project/Address	Total Subsidized Units	Type of Subsidy	Date of Conversion
Rodeo Drive Apts.	99	Section 8, FHA	2065
Sherwood Villa Apts.	101	Section 8, FHA	2069
Northgate Village Apts.	68	Section 8, State, RDA	2060
Village Oak Apts.	116	Section 42 Tax Credit Units	2054
Northside Commons	82	Section 42 Tax Credit Units	2057
Kimberly Park Apts.	132	Section 42 Tax Credit Units	2034
Impressions at Valley Center	99	RDA, HOME, CTAC	Perpetuity
Village at Victorville	79	CTAC	2061
Casa Bella Family Apts.	286	CTAC	2063
Rodeo Meadows	48	CTAC/ RDA	2057
Rancho Seneca Apts.	200	CSCDA Bonds	2067
Desert Haven	31	NSP	2075

Table 10 – Subsidized Housing

Data Source: 2021-2029 Housing Element

Preservation and Replacement Options

At this point in time no units in Victorville are at risk of becoming unaffordable. In the future, when the Town and City encounter the challenge of maintaining the existing

affordable housing stock, they may consider preserving the existing assisted units or facilitating the development of new units. Each negotiation to preserve affordable units is unique in the sense that each project's ownership interests, and economic needs will vary, and the jurisdiction's resources may be insufficient to preserve all expiring units. Depending on the circumstances of each project that includes at-risk units, different options may be used to preserve or replace the units.

Does the availability of housing units meet the needs of the population?

The current availability of housing units in the Apple Valley-Victorville Consortium does not meet the needs of the population. There is a significant need for additional rental housing units — particularly zero, one-bedroom units, and those affordable to households earning less than 50 percent of AMI. According to the data discussed in the Needs Assessment, the most common housing problems in the Consortium are cost burden and overcrowding. There are 6,255 renter households who earn less than 50 percent of AMI that are severely cost burdened paying more than 50 percent of their income for housing costs (Table 11). Overcrowding, having more than 1.01 people per room, excluding bathrooms, porches, foyers, halls, or half-rooms, impacts 2,148 low- and moderate-income households in the Apple Valley-Victorville Consortium, almost 76 percent of whom are renters (Table 12).

Describe the need for specific types of housing.

Of the 2,150 renter households in the Apple Valley-Victorville Consortium who earn less than 50 percent of AMI and are severely cost burdened paying more than 50 percent of their income for housing costs:

- 3,305 are small, related households with four or fewer members
- 1,135 are large, related households with five or more members
- 880 are elderly households with one or more members over age 62
- 935 are other/single person households

This breakdown by tenure, income, cost burden and household type indicate a need for additional affordable zero- and one-bedroom rental units in the Apple Valley-Victorville Consortium.

Discussion

For decades, California's housing market has been among the most expensive in the country, and those conditions persist in 2021. Renting can take up a considerable amount of income, while purchasing a home may be out of reach for individuals. To afford median rent for a three-bedroom unit as of December 2021, a Victorville household needs to earn \$38.54 per hour or work 119 hours per week at minimum wage of \$13 per hour, which equates to about three full time jobs. These calculations were made using the same method as the National Low-Income Housing Coalition in

the *Out of Reach* series and using median rents from Zumper a rental listing aggregator. Median rents are far greater than fair market rents and more accurately reflect the experience low- and moderate-income households are facing.



Figure 23

Data Source: 2021 Zumper Research (accessed 2/4/2022) and State of CA Minimum Wage Data

As noted in the City of Victorville’s 2021-2029 Housing Element, it is the City’s goal to encourage development of different housing types to meet the City’s different needs. Over the next eight years the City will strive to meet the following housing goals:

- Maximize land utilization for residential development,
- Preserve existing housing stock,
- Encourage more affordable housing units,
- Maximize solution for those experiencing or at risk of homelessness,
- Encourage homeownership,
- Improve quality of life and promote placemaking, and
- Affirmatively further fair housing.

Through these efforts, the City will strive to maintain a healthy community that encourages family stability and economic growth.

MA-15 HOUSING MARKET ANALYSIS: COST OF HOUSING

Introduction

One of the most important factors in evaluating a community’s housing market is the cost of housing and whether the housing is affordable to households who live there or would like to live there. If housing costs are relatively high in comparison to household income, a correspondingly high prevalence of housing cost burden and overcrowding will typically occur.

Table 11 – Rental Housing Cost Estimates – and Table 12 – Cost of Housing – indicate the median home value and contract rent (not including utility or other associated costs). These values are self-reported by residents through the U.S. Census American Community Survey. However, in looking at more current housing sales and rental market data – the cost of housing has risen tremendously over the past five years.

According to Zumper, a rental listing aggregator, median rents for two- and three-bedroom units have increased from December 2017 to 2021. The 2017 average rents reported by Zumper significantly exceeded the median contract rent as reported by the ACS 2013-2017 estimates in the Cost of Housing table below.



Figure 24

Data Source: 2017-2021 Zumper Research (accessed 2/4/2022)

Median home values have increased significantly since the last Consolidated Planning process. In 2017, according to ACS data, median home values in Victorville were 31 percent below what they had been in 2009, prior to the mortgage-backed securities housing foreclosure crisis. By 2019, according to the same source, housing prices had still not rebounded to 2009 levels. According to the Zillow Home Value Index housing values increased 59 percent in Victorville from December 2017 to 2021, from \$483,000 to \$676,000, according to the Zillow Home Value Index. Based on this more current data, home values have exceeded 2009 amounts.

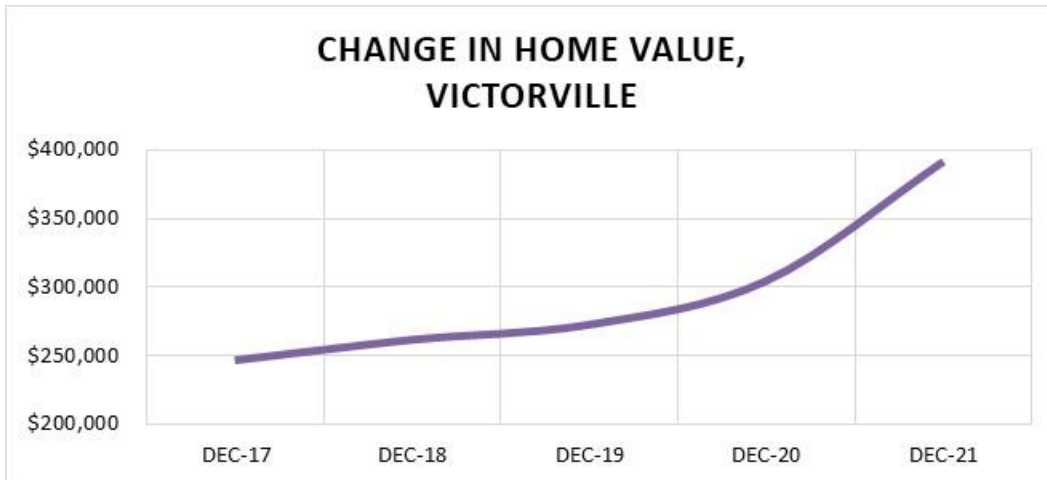


Figure 25

Data Source: 2017-2021 Zillow Data

City of Victorville			
Average Rent/ Unit Type	Oct. 2017	Oct. 2021	Percent Change
2-bedroom	\$838	\$1,455	74%
3-bedroom	\$1,299	\$1,850	42%

Table 11 – Rental Housing Cost Estimates

Data Source: Zumper Research (accessed 2/4/2022)

City of Victorville			
Cost of Housing	Base Year: 2009	Most Recent Year: 2017	% Change
Median Home Value	\$259,000	\$177,600	-31%
Median Contract Rent	\$869	\$995	14%

Table 12 – Cost of Housing

Data Source: 2005-2009 ACS (Base Year), 2013-2017 ACS (Most Recent Year)

Is there sufficient housing for households at all income levels?

Housing cost burden and severe housing cost burden data from section NA-10 indicate there is an insufficient supply of affordable housing units in the Apple Valley-Victorville Consortium. Quantifying the number of additional affordable housing units needed to eliminate or significantly reduce cost burden and severe cost burden is complicated because there is no guarantee a household of a particular income level will occupy a unit affordable at their income level – even if the unit is available in the open marketplace.

There is an apparent need for 7,065 additional housing units affordable to households' earning 0-30 percent of AMI. At the 0-50 percent of AMI level, there are 5,775 affordable units and 16,115 households in this income category – a shortfall of 10,340 units. At the 0-80 percent of AMI level, there are 26,175 affordable units and 26,685 households in this income category – a surplus of 6,515 units. This is according to 2013-2017 CHAS data concerning the supply of housing units in the City that are affordable

to households earning at or below 30, 50, 80 and 100 percent of AMI and 2013-2017 ACS data on household income.

How is affordability of housing likely to change considering changes to home values and/or rents?

Rental housing costs have increased steadily over the past five years – creating more pressure on extremely low-income households. According from Zumper (Table 11 – Rental Housing Cost Estimates), a rental listing aggregator, average rents for a two-bedroom unit in Victorville increased from \$838 to \$1,455 on average, an increase of 74 percent and three-bedroom rents increased from \$1,299 to \$1,850 an increase of 42 percent over the last five years. These rents represent a significant burden for low- and moderate-income households struggling to remain housed. Home values increased significantly as well. In Victorville, from December 2017 to 2021 according to sales data supplied by Zillow (Figure 15), home values increase from \$246,000 to \$391,000, a rate of 59 percent. Based on this information and barring significant regional and national changes in economic conditions, the price of housing in Victorville is forecast to continue increasing during the period of the 2022-2026 Consolidated Plan.

How do HOME rents / Fair Market Rent compare to Area Median Rent? How might this impact your strategy to produce or preserve affordable housing?

HOME rents, Fair Market rents, and Market rents were compared to median contract rents from 2019 to determine the financial impact on operating income. To produce or preserve affordable rental housing units that carry a minimum HOME affordability period of 20 years, significant levels of subsidy are required.

For Victorville the low HOME and market rate rent closest to the median contract rent was for four- and two-bedroom units. The foregone rent over a 20-year period for a four-bedroom unit at low HOME rates was \$5,040. The foregone rent over a 20-year period for a two-bedroom unit at market rate was \$14,160. Notably, a quarter of occupied rental units in the Town are two-bedroom and nine percent are one-bedroom and efficiency units. The high concentration of larger rental units may drive up the median rental contract and drive down the rental rate per square foot.



Figure 26

Data Source: 2019 ACS, HUD Fair Market Rent 2019, 2019 Zumper Research,

Discussion

Economic expansion over the last decade and a lag in production of new housing units in Southern California have created a housing economy that is over-burdened. As a result, Apple Valley and Victorville households have become increasingly cost-burdened. Data from 2013-2017 shows an insufficient number of housing units affordable to people with incomes less than 50 percent of AMI. Considering the scarcity of land and monetary resources available to create new affordable housing units, housing affordability is expected to remain a significant challenge in the next five years.

MA-45 NON-HOUSING COMMUNITY DEVELOPMENT ASSETS

Introduction

Non-housing community development needs include economic development and improvements to public facilities. Special economic development activities must meet a National Objective by addressing low- or moderate-income residents, slum/blight, or urgent need and be an eligible activity per 24 CFR 570.203. Public facilities assisted with CDBG must serve low- and moderate-income residents or those residents presumed by HUD to be low- and moderate-income. Such facilities include senior centers, community centers, facilities for victims of domestic violence, facilities for treatment of persons with HIV/AIDS, and ADA improvements to public facilities throughout the City. During the implementation of the 2022-2026 Strategic Plan, Victorville will use CDBG funds to develop the local economy and address these needs and provide a suitable living environment for low- and moderate-income people.

To expand economic opportunities for low- and moderate-income people and provide a pathway out of poverty, the Strategic Plan and the 2022-2023 Annual Action Plan includes public services. These projects include getting clothing to school aged children, homeless shelter operations, providing behavioral health care to foster youth and their foster families, and exercise, cooking, and art classes for people with special needs.

Economic Development Market Analysis

Victorville					
Business by Sector	Number of Workers	Number of Jobs	Share of Workers	Share of Jobs	Jobs less workers
Agriculture, Mining, Oil & Gas Extraction	450	22	1%	0%	-1%
Arts, Entertainment, Accommodations	4,615	4,335	14%	18%	4%
Construction	2,280	402	7%	2%	-5%
Education and Health Care Services	7,122	6,981	22%	29%	7%
Finance, Insurance, and Real Estate	1,288	902	4%	4%	0%
Information	552	564	2%	2%	0%
Manufacturing	3,091	1,579	10%	7%	-3%
Other Services	1,106	618	3%	3%	0%
Professional, Scientific, Management Services	1,886	876	6%	4%	-2%
Public Administration	0	0	0%	0%	0%
Retail Trade	5,145	5,828	16%	24%	8%
Transportation and Warehousing	3,144	1,077	10%	4%	-6%
Wholesale Trade	1,616	760	5%	3%	-2%
Total			--	--	--

Table 13 - Business Activity

Data Source: 2013-2017 ACS (Workers), 2017 Longitudinal Employer-Household Dynamics (Jobs)

Victorville	
Labor Force	
Total Population in the Civilian Labor Force	47,705
Civilian Employed Population 16 years and over	40,920
Unemployment Rate	14.2%
Unemployment Rate for Ages 16-24	29.48%
Unemployment Rate for Ages 25-65	7.35%

Table 14 - Labor Force

Data Source: 2013-2017 ACS

Victorville	
Occupations by Sector	Number of People
Management, business and financial	6,425
Farming, fisheries and forestry occupations	2,025
Service	5,690
Sales and office	10,800
Construction, extraction, maintenance and repair	4,320
Production, transportation and material moving	3,095

Table 15 – Occupations by Sector

Data Source: 2013-2017 ACS

Victorville		
Travel Time	Number	Percentage
< 30 Minutes	20,720	55%
30-59 Minutes	8,955	24%
60 or More Minutes	7,910	21%
Total	37,585	100%

Table 16 - Travel Time

Data Source: 2013-2017 ACS

Victorville			
Educational Attainment	In Labor Force		Not in Labor Force
	Civilian Employed	Unemployed	
Less than high school graduate	4,585	1,125	5,620
High school graduate (includes equivalency)	9,645	1,405	6,785
Some college or Associates degree	14,290	1,420	7,165
Bachelor's degree or higher	5,830	460	1,320

Table 17 - Educational Attainment by Employment Status (Population 16 and Older)

Data Source: 2013-2017 ACS

Victorville					
	Age				
	18–24 yrs	25–34 yrs	35–44 yrs	45–65 yrs	65+ yrs
Less than 9th grade	230	530	1,180	2,240	2,030
9th to 12th grade, no diploma	1,750	2,240	2,670	2,465	1,225
High school graduate, GED, or alternative	3,930	6,120	4,765	6,945	2,865
Some college, no degree	4,755	6,110	4,320	6,845	2,835
Associates degree	580	2,540	895	2,270	955
Bachelors degree	260	1,280	1,465	2,065	690
Graduate or professional degree	10	655	720	1,480	375

Table 18 - Educational Attainment by Age

Data Source: 2013-2017 ACS

Victorville	
Educational Attainment	Median Earnings in the Past 12 Months
Less than high school graduate	\$22,535
High school graduate (includes equivalency)	\$27,870
Some college or Associates degree	\$30,925
Bachelor's degree	\$47,680
Graduate or professional degree	\$61,560

Table 19 – Median Earnings in the Past 12 Months by Educational Attainment

Data Source: 2013-2017 ACS

Based on the Business Activity table above, what are the major employment sectors within your jurisdiction?

According to 2017 Longitudinal Employer Household Dynamics (LEHD) data, the top five major private employment sectors in Victorville are education and health care services (6,981 jobs), retail trade (5,828 jobs), arts, entertainment, accommodations (4,335 jobs), transportation and warehousing (1,077), and construction (402 jobs).

U.S. Bureau of Labor Statistics' current employment data for San Bernardino County, selected for top industries, by number of jobs in Victorville offers a picture of employment trends over time. Employment growth in transportation, warehousing and utilities appears to have been uninterrupted by COVID-19. All other top employing industries in Victorville show a decrease in employment when COVID-19 hit. For the education and health services industry, which was experiencing a period of rapid growth, the decline in jobs was real, but set the industry back about a year. Arts and entertainment, tourism, and retail have been severely impacted by the pandemic throughout the country. These employment sectors had been steady since 2015 and in 2019 employment decreased significantly.

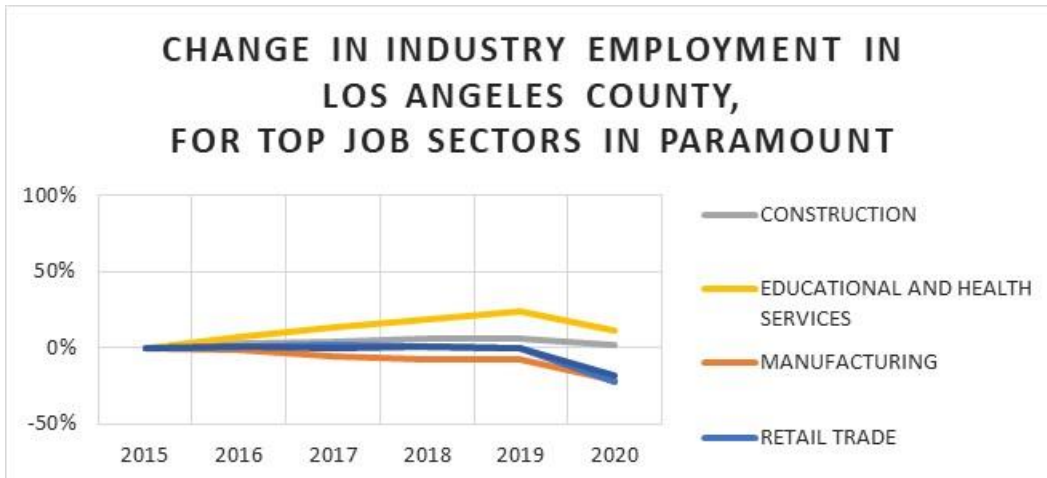


Figure 27

Data Source: 2015-2020 County Employment by Industry CA EDD

Describe the workforce and infrastructure needs of the business community

The business community in Victorville relies largely on a skilled workforce. Residents of Victorville identified employment training as the greatest need and highest priority in the city. Employers across all sectors, and especially those for which Victorville is a destination location or part of a larger logistics chain such as arts, entertainment and accommodations and manufacturing, require a well-functioning transportation system.



Figure 28: Resident Survey

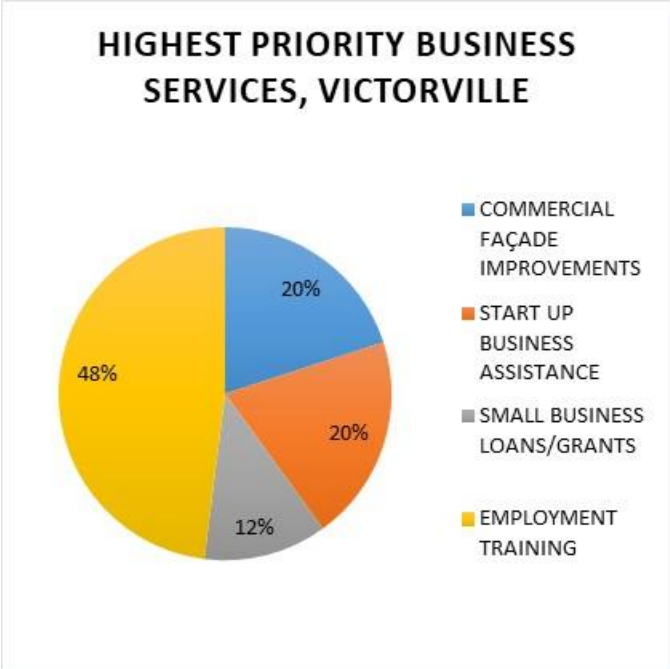


Figure 29: Resident Survey

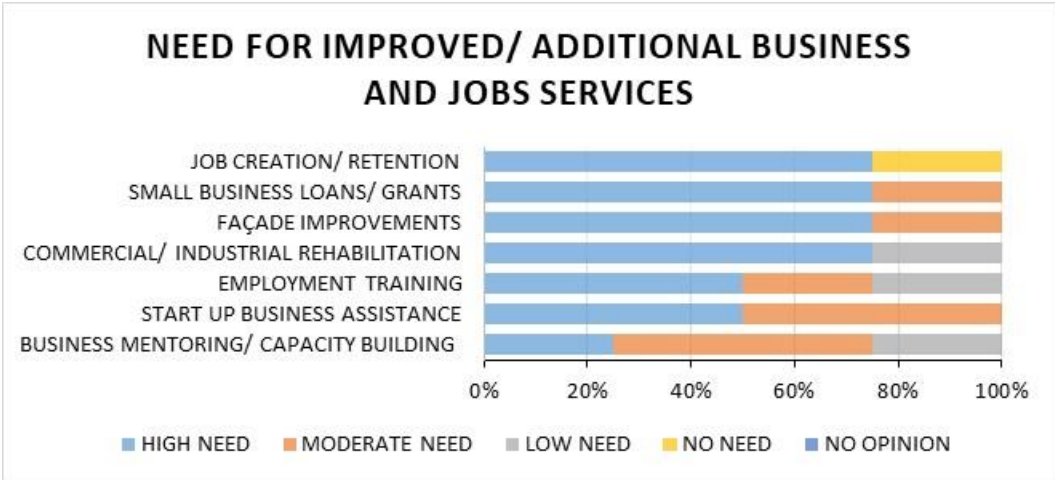


Figure 30: Stakeholder Survey

Describe any major changes that may have an economic impact, such as planned local or regional public or private sector investments or initiatives that have affected or may affect job and business growth opportunities during the planning period. Describe any needs for workforce development, business support or infrastructure these changes may create.

The coronavirus pandemic has had a major and sustained impact on all sectors of the economy. It has both highlighted and increased the need for fast, reliable, and secure internet has increased across all sectors of the economy.

In response to the COVID-19 pandemic, Congress passed the Coronavirus Aid, Relief, and Economic Security (CARES) Act. The Act authorized \$2.2 trillion to prevent, prepare for, and respond to the COVID-19 pandemic. The City of Victorville received \$1,527,782 in CARES Act CDBG funds. These funds assisted households to make emergency rent, mortgage, and utility payments and to help small businesses prepare and respond to the virus.

Additionally, the City of Victorville received \$33,500,000 in Federal American Rescue Plan Act funds. The first tranche of 16.75 million was received in June 2021 and the second tranche will be released in June 2022. City staff identified the following eligible activities and funding for each one:

Housing and Homelessness - \$6 Million

- o Outreach Programs
- o Wellness Center Facility

Community Improvements - \$9 Million

- o Utility Assistance Program
- o Self-Cleaning Restrooms
- o Improve Public Facilities

Broadband - \$8 Million

- o WiFi at Victorville Parks and Community Centers
- o New Infrastructure

Community & Small Business Recovery - \$4 Million

- o Hiring Bonuses
- o Hazard Pay for Essential Workers

Water/Sewer/Storm Drain - \$6 Million

- o Water Well Maintenance/Repairs
- o Reservoir Refurbishment

The first implemented program using ARPA funds was the City's Past Due Utility Program, which assisted residents with their past due water bills. For 2022-2023 ARPA funds will be used to funds utility assistance programs, rental and mortgage assistance programs and food banks administered by non-profit organizations.

How do the skills and education of the current workforce correspond to employment opportunities in the jurisdiction?

Most employees in Victorville's civilian labor force have some post-secondary education, almost 42 percent of the employed labor force has some college or Associates degree. Generally, the skills and education of the current workforce correspond to the employment opportunities in Victorville; however, the jobs and opportunities do not correspond to the number of available workers. In 2017, there were only two employment sectors where there were more jobs than workers. More than half the working population in Victorville travel more than half an hour to work.

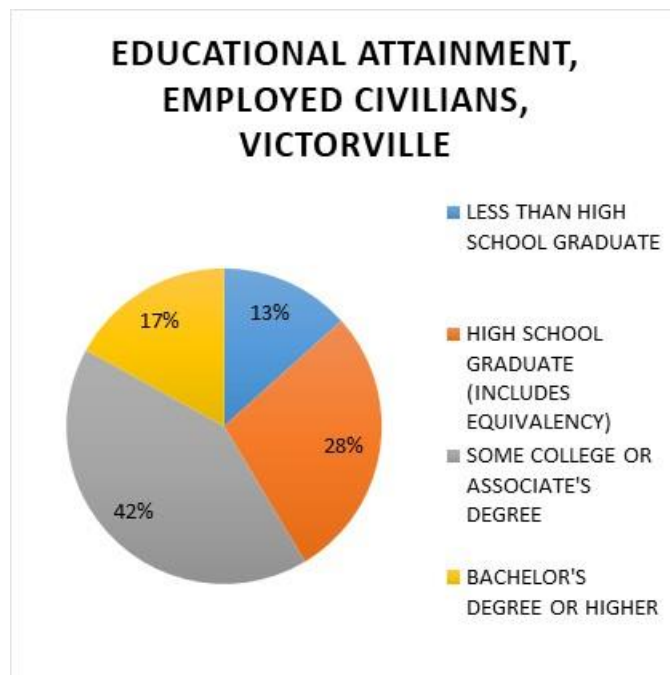


Figure 31

Describe any current workforce training initiatives, including those supported by Workforce Investment Boards, community colleges and other organizations. Describe how these efforts will support the jurisdiction's Consolidated Plan.

The San Bernardino County Workforce Development Board provides strategic direction and relationships for the WDC. San Bernardino County Workforce Development Centers (WDC) are the primary source of workforce training available to residents of Victorville. The WDC is operated by America's Job Centers of California. The City of Victorville work with the San Bernardino County WCD and employers to secure on-the-job training when appropriate.

Victor Valley College (VVC) is a public community college located in Victorville and serving Victorville, Hesperia, Apple Valley, Phelan and Adelanto. It is part of the

California Community College System. VVC offers over Certificates in over 100 vocational subjects. The College is an important partner in educating and training the local workforce.

Does your jurisdiction participate in a Comprehensive Economic Development Strategy?

Yes, the City of Victorville participated in development of the San Bernardino County 2019 CEDS.

If so, what economic development initiatives are you undertaking that may be coordinated with the Consolidated Plan? If not, describe other local/regional plans or initiatives that impact economic growth.

The City of Victorville's CDBG program will support local economic growth by meeting extremely low-, low- and moderate-income and homeless residents where they are to improve quality of life and better position for access and engagement in economic opportunities. This will be achieved by supporting local nonprofit service providers, including housing services, and support of the development and preservation of affordable housing.

Discussion

The highly contagious nature of COVID-19 and the scale of illness and death has had significant ripple effects on the economy. In the spring of 2020, unemployment rates in the United States reached the highest levels since the United States Bureau of Labor Statistics (BLS) began recording this data. According to the BLS, unemployment rates peaked at 14.2 percent in San Bernardino County and 17 percent in Victorville in April 2020. Those rates have fallen to 5.2 and 8.2 percent, respectively, as of December 2021, unemployment is still above pre-pandemic levels. Health and safety guidelines and requirements continue to change as the coronavirus evolves and the scientific community learns more about the virus. Employers and workers are required to constantly learn and reevaluate changing situations.

Another indication of the negative economic impact of the pandemic is the year over year decrease in California of personal consumption expenditures of over four percent from 2019 to 2020, as calculated by the Department of Commerce's Bureau of Economic Analysis (BEA). The BEA calculated San Bernardino County's gross domestic product which increase from \$96.7 million in 2019 to \$97 million in 2020. State level calculations, which are more current, show the negative economic impact cause by the pandemic. According to the BEA, in 2020, California GDP fell for the first time in ten years.

MA-50 NEEDS AND MARKET ANALYSIS DISCUSSION

Are there areas where households with multiple housing problems are concentrated? (include a definition of “concentration”)

Concentrations of individual housing problems are defined as ten percent over the rate at which one or more housing problems occurs throughout the City as a whole, based on CHAS 2013-2017 data. The threshold rate is 39.2 percent. There are three census tracts where the percentage of households with multiple housing problems exceeds 39.2 percent. These census tracts are not contiguous and one of them is adjacent to the former air force base. Figure 32: Concentration of households with multiple housing problems show the distribution on a map.

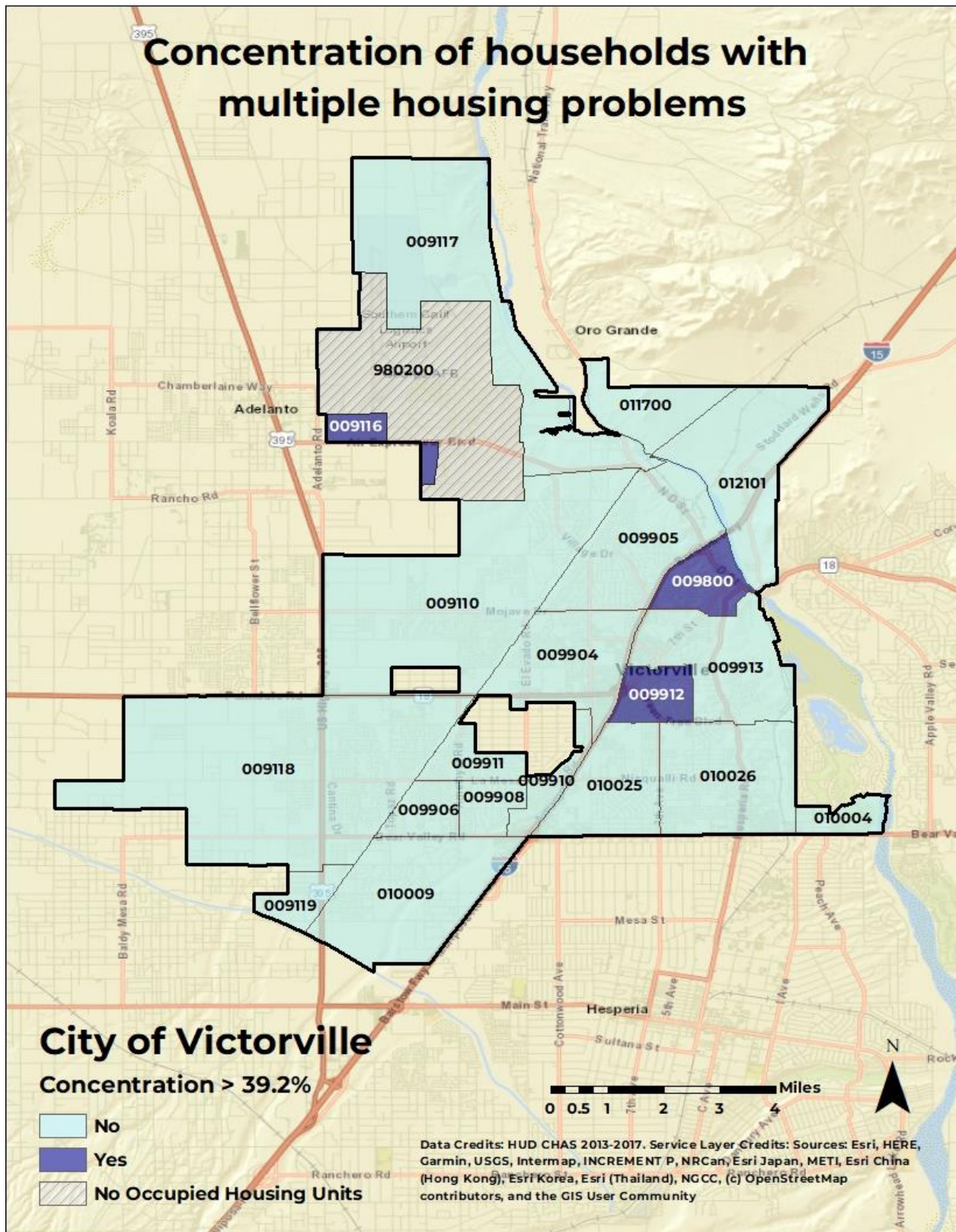


Figure 32

Are there any areas in the jurisdiction where racial or ethnic minorities or low-income families are concentrated? (include a definition of “concentration”)

Concentration of racial and ethnicity minorities and low-income are defined as ten percent over the rate at which those variables occur throughout the Town as a whole. The threshold rates for each are as follows:

- Racial and ethnic minorities: 82.6 percent, and
- Low-income 60.2 percent.

There are three census tracts in Victorville where the percentage of racial and ethnic minorities exceeds the threshold. There are eight census tracts where the percentage of low-income households exceeds the threshold. There are two census tracts in Victorville where there is a concentration of households with multiple housing problems, low-income and a concentration of racial and ethnic minorities. See the maps in figure 33 and 34 for the distribution throughout the city.

Concentration of racial and ethnic minorities

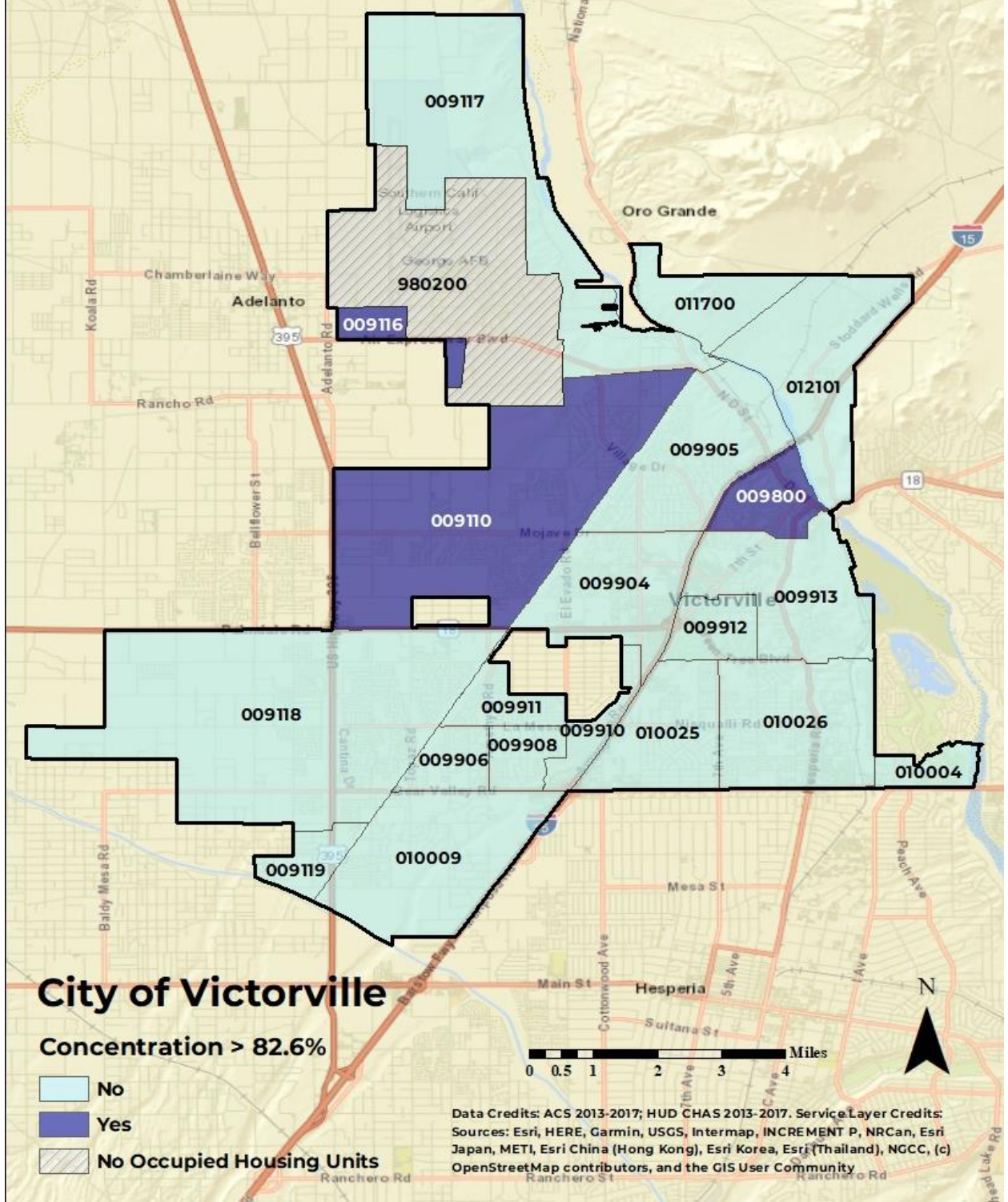


Figure 33

Concentration of households with low income

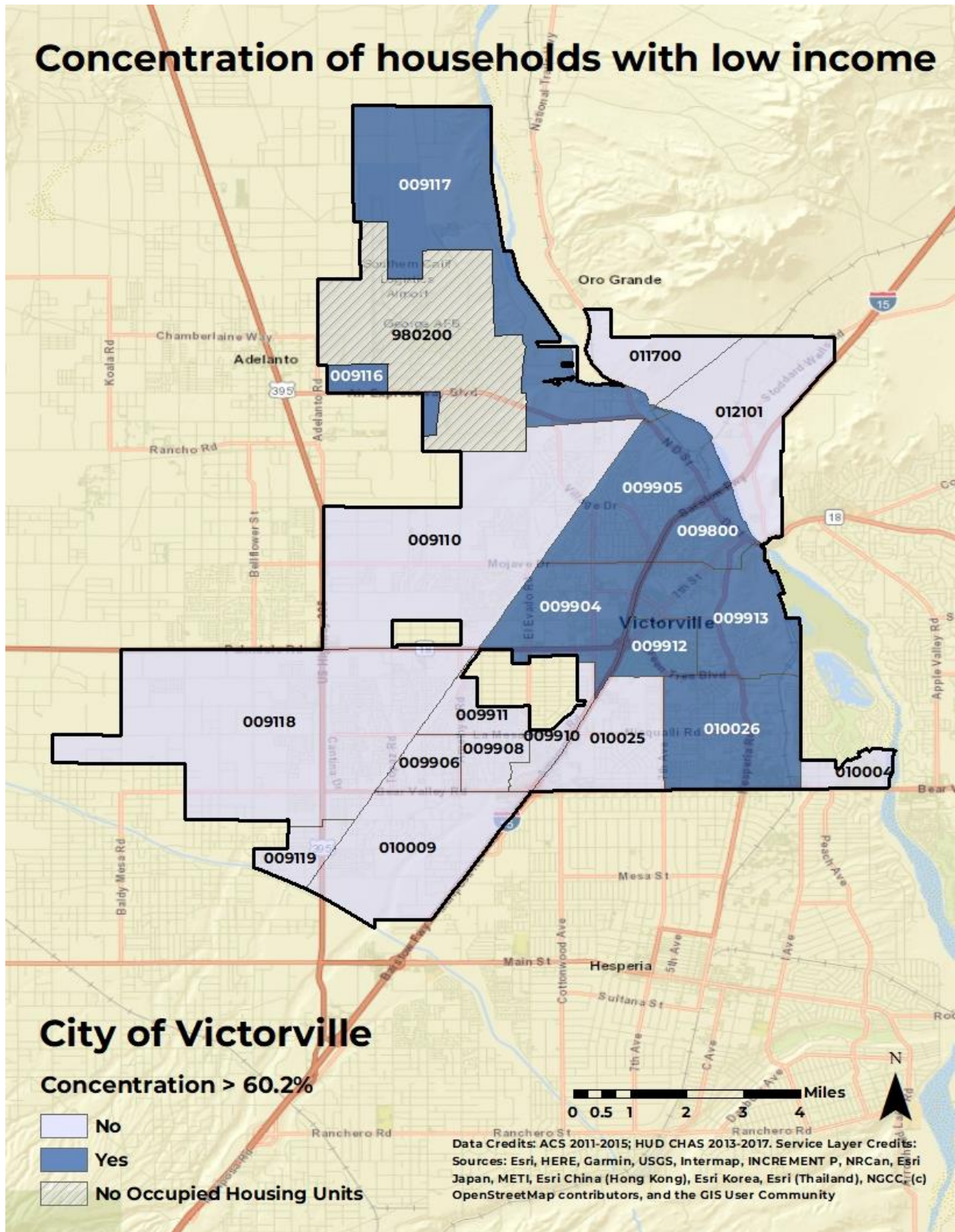


Figure 34

What are the characteristics of the market in these areas/neighborhoods?

In Victorville the census tracts with concentrations of low-income households, households with housing problems, and racial and ethnic minorities have lower access to opportunities and higher exposure to adverse community factors.

Are there any community assets in these areas/neighborhoods?

There are community assets in the areas with concentrations of low-income and housing problems, but more investment is needed to address disparities.

Are there other strategic opportunities in any of these areas?

Projects with area benefit activities may be designed to address the needs of this area.

MA-60 BROADBAND NEEDS OF HOUSING OCCUPIED BY LOW- AND MODERATE-INCOME HOUSEHOLDS

Describe the need for broadband wiring and connections for households, including low- and moderate-income households and neighborhoods.

Broadbandnow.com is a widely used source of information about internet availability throughout the county and reports Victorville residents have several options for broadband internet service. According to Federal Communications Commission (FCC) three percent of consumers only have access to one or fewer wired internet providers at their address and the average download speed is almost 194 megabits per second (mbps). The responses to the Resident Survey show a relatively low rate of connectivity given the FCC data. This could be due to the small sample size of the survey.

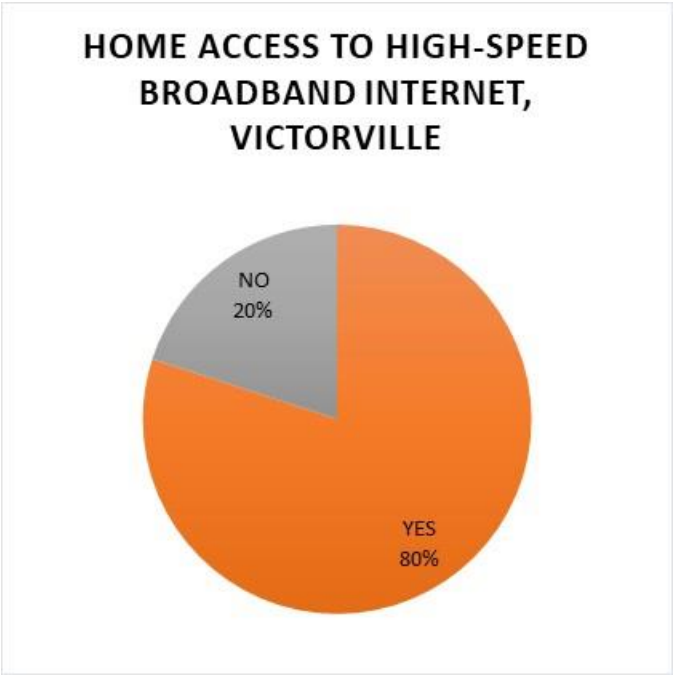


Figure 35:Resident Survey

Describe the need for increased competition by having more than one broadband Internet service provider serve the jurisdiction.

According to the FCC, 97 percent of Victorville has access to at least two wired internet providers at their address. Throughout the City, residents are serviced by multiple internet service providers who offer high speed internet. Providers include, Spectrum, Viasat, HughesNet, Frontier Communications, T-Mobile, and Ultra. According to the Resident Survey, most pay \$50 to \$100 per month for internet service provided by Spectrum or Frontier.

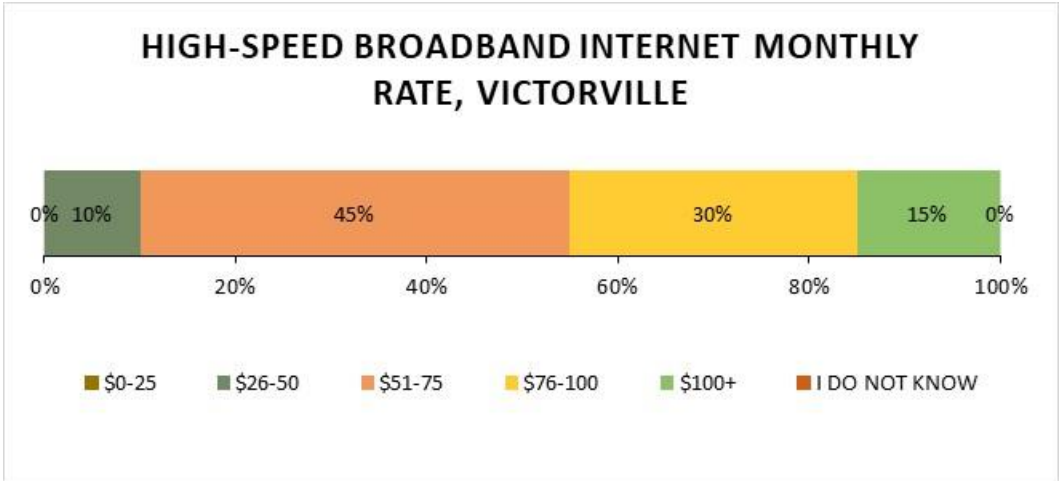


Figure 36: Resident Survey

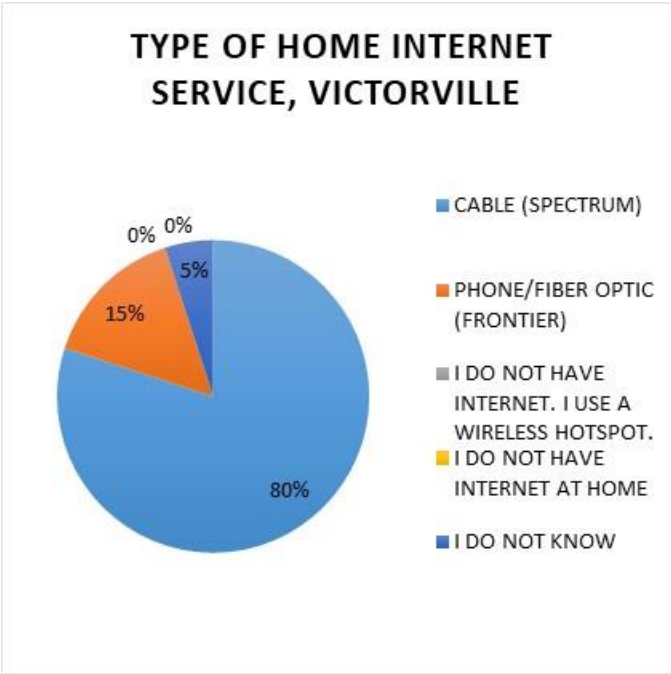


Figure 37: Resident Survey

MA-65 HAZARD MITIGATION, VICTORVILLE

Describe the jurisdiction’s increased natural hazard risks associated with climate change.

The City of Victorville’s Hazard Mitigation Plan has been approved by Cal OES, FEMA, and City Council. The Plan is based on extensive research and community engagement and intended to mitigate the effects of natural disasters and return to “the norm” sooner, while also building back better so the community is more advantageously positioned for future disasters. Such planning is required by FEMA to receive federal disaster mitigation funds.

Through multivariate analysis Victorville’s risks were quantified and ranked. Across 13 hazards, four were ranked as high. From greatest to least those risks are Earthquake/ Seismic, Flash Flood, Climate Change, Dam Inundation, Drought, Power Failure/ PSPS, Terrorism, Pandemic, Pipeline Rupture HAZMAT Release, Extreme Heat, High Winds/ Severe Storm, Aviation Accident, Fire/ Wildfire.

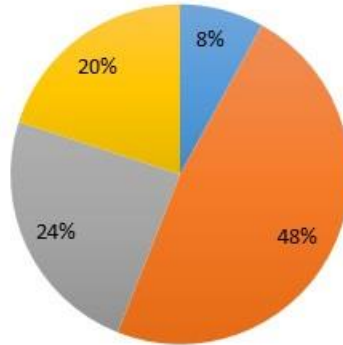
Victorville’s mitigation goals are as follows:

- Goal 1: Protect life, property, and reduce potential injuries from natural, technological, and human-caused hazards, including catastrophic threats posed by the DWR owned Cedar Springs Dam and the USACE owned Mohave Forks Dam which are high hazard dams and a major earthquake hazard.
- Goal 2: Improve public understanding of and support for the need for hazard mitigation measures.
- Goal 3: Promote disaster resistance for Victorville’s natural, existing, and future built environment.
- Goal 4: Strengthen partnerships and collaboration to implement hazard mitigation activities.
- Goal 5: Enhance the City’s ability to effectively and immediately respond to disasters.

Describe the vulnerability of housing occupied by low- and moderate-income households to these risks.

Most of the respondents to the Resident Survey feel somewhat prepared for a disaster (Figure 38: Resident Survey.). Low- and moderate-income residents and special needs populations are especially vulnerable to the risks of climate-related hazards. The residences of low- and moderate-income households are more often in worse condition and thus are more susceptible to external weather conditions such as extreme heat. Likewise, elderly residents are at a greater risk during extreme weather events such as extreme heat events.

NATURAL DISASTER PREPAREDNESS, VICTORVILLE



■ EXTREMELY PREPARED ■ SOMEWHAT PREPARED
■ SOMEWHAT UNPREPARED ■ EXTREMELY UNPREPARED

Figure 38: Resident Survey

Strategic Plan

SP-05 OVERVIEW

The Strategic Plan is a guide for the City of Victorville to establish its housing, community and economic development priorities, strategies, and goals for the investment of Community Development Block Grant (CDBG) funds from HUD over the next five years, beginning July 1, 2022, and ending June 30, 2026. The priority needs and goals established in this Strategic Plan are based on analysis of information including the results of the City's 2022 Resident and Stakeholder Surveys, focus groups, and housing and community development data elements required by HUD in the online Consolidated Plan system (the eCon Planning Suite) from the 2013-2017 American Community Survey (ACS) 5-Year Estimates and the Comprehensive Housing Affordability Strategy (CHAS) covering the same period. Additional sources of information used to identify needs and establish priorities were obtained through consultation with local nonprofit agencies involved in the development of affordable housing and the delivery of public services to low- and moderate-income people, persons with special needs and those at risk of homelessness.

In consideration of community input and available data, the five priority needs listed below are established as part of this Strategic Plan.

- Supportive services for the homeless and those at risk of homelessness
- Human services
- Housing programs
- Accessibility and mobility
- Economic Development

Consistent with HUD's national goals for the CDBG and HOME programs to provide decent housing opportunities, maintain a suitable living environment and expand economic opportunities for low- and moderate-income residents, the priority needs listed above will be addressed over the next five years through the implementation of CDBG- and HOME-funded activities aligned with the following three measurable Strategic Plan goals as elaborated in Section SP-45:

	Goal Name	Category	Need(s) Addressed	Goal Outcome Indicator
1.	Provide suitable living environments for residents	- Affordable Housing Homeless - Non-Homeless Special Needs - Non-Housing Community Development	- Supportive services for the homeless and those at risk of homelessness - Human services	Public service activities for low/moderate income housing benefit: 17,490 people, 500 households, 135 structures
2.	Decent and affordable housing for consortia residents	Affordable Housing	Housing programs	Homeowner housing rehabilitation: 300 household housing units
3.	Expand access to essential services and amenities	Non-housing community development	Accessibility and mobility Economic Development	Public Facility of Infrastructure other than Low / Moderate-Income Housing Benefit: 500 people Businesses – 10 business

Table 20 - Strategic Plan Summary

Historically, the City of Victorville has used CDBG funding to support activities that meet one of the aforementioned goals or similar goals established in the prior Consolidated Plan. Over the next five years, the City will continue to support public services through CDBG public service grants and other local funds that meet the goals of this Strategic Plan.

The City has established the following priority ranking system for housing and community development activities to be funded over the next five years:

- **High Priority:** Activities meeting a high priority Strategic Plan Goal are expected to be funded during the 2022-2026 period.
- **Low Priority:** Activities meeting a low priority Strategic Plan Goal may be considered for funding if sufficient funds are available after high priority activities are funded, up to but not exceeding the five-year goal outcome indicator set forth in this Strategic Plan.

SP-10 GEOGRAPHIC PRIORITIES

Describe the basis for allocating investments geographically within the jurisdiction (or within the EMSA for HOPWA)

According to data from the 2013-2017 American Community Survey 5-Year Estimates in HUD's eCon Planning Suite for the Consolidated Plan, the City's household median income is \$47,895. Evaluation of maps generated through HUD's Community Planning and Development mapping system (CPD Maps) reveals one Census Tract, the majority of which falls outside of the City limits, where the median income is less than 50 percent of AMI, it is above 50 percent of AMI in the remaining census tracts.

HUD allows CDBG grantees to implement certain activities such as initial construction or expansion of community facilities and infrastructure that benefit certain neighborhoods or villages (but not the entire City) provided the entire service area for the facility or infrastructure is primarily residential and where at least 51 percent of residents are low- and moderate-income. In the majority of Census Tracts in Victorville over 51 percent of residents earn less than 80 percent of AMI. According to CPD maps, there are five Census tracts (98.00, 99.04, 99.05, 99.12, and 99.13) within Victorville City limits where over 49 percent of household incomes exceed 80 percent of AMI.

The Consortia will use a place-based strategy to distribute funding. It is the Consortia's intent to fund construction activities in the areas most directly affected by the needs of low-income residents and those with other special needs. Where appropriate the Annual Action Plan will direct investment geographically to an area benefit neighborhood. The area benefit category is the most used national objective for activities benefitting a residential neighborhood. An area benefit activity is one that benefits all residents, where at least 51 percent are low- and moderate-income. Public infrastructure improvements are an area benefit activity when they are in a predominantly low- and moderate-income neighborhood.

SP-25 PRIORITY NEEDS

Priority Need	Supportive services for the homeless and those at risk of homelessness
Priority Level	High
Population	Extremely Low-; Large Families; Families with Children; Elderly Chronically homeless; Individuals; Families with Children; Mentally Ill; Chronic Substance Abuse; Veterans; Persons with HIV/AIDS, Victims of Domestic Violence; Unaccompanied Youth;
Geographic Areas	Citywide
Associated Goals	Provide suitable living environments for residents
Description	The City of Victorville holds this as a high priority and will support CDBG public service activities which help prevent homelessness and support efforts for a structured path to stable housing for individuals and families who become homeless. This priority will be addressed with CDBG and other public funds along with contributions from the private sector.
Basis for Relative Priority	According to the 2020 Point-In Time Count, there were 2,842 people living in homelessness, the majority (2,365) of whom were unsheltered. Across all focus groups the need for wrap around homeless services and facilities were identified as a high priority need. The homeless service providers and food bank focus group spoke directly to the expansive and complicated needs of those who are homeless and at risk of homelessness. Homeless services were identified by residents in the 2022 Consolidated Plan survey and in consultation with community stakeholders as both in high need and a high priority.
Priority Need	Human services
Priority Level	High
Population	Extremely Low; Low; Moderate, Large Families; Families with Children; Elderly; Public Housing Residents

	Elderly; Frail Elderly; Persons with Mental Disabilities; Persons with Physical Disabilities; Persons with Developmental Disabilities; Persons with Alcohol or Other Addictions; Persons with HIV/ AIDS and their Families; Victims of DV; Non-Housing Community Development
Geographic Areas	Citywide
Associated Goals	Provide suitable living environments for residents
Description	The City of Victorville holds this as a high priority and will support CDBG public service activities which help support individuals and families with individual and group development. This priority will be addressed with CDBG and other public funds along with contributions from the private sector.
Basis for Relative Priority	<p>The City of Victorville’s Strategic Plan for calls for a range of services for low- and moderate-income residents and those with special needs as a high priority. The top four highly needed and highest priority public services, excluding homeless services, according to the 2022 Consolidated Plan Resident Survey, are as follows: mental health, youth services, and services for abused and neglected children. The need for public services will be addressed with CDBG and other public funds along with contributions from the private sector. These results were echoed by participants in five focus groups: homeless services and food banks, education and youth services, public services, veterans, elderly and disabled services, and faith-based organizations.</p> <p>Throughout San Bernardino County, including Victorville, maintaining mental health, and appropriate services for youth including abandoned and neglected children is a high priority.</p> <ul style="list-style-type: none"> - Nearly 17 percent of San Bernardino County residents had mental illness in 2017, and only about eight percent received mental health services, according to the U.S. Department of Health and Human Services Substance Abuse and Mental Health Services Administration (SAMHSA). - population, including children will have PTSD at some point in their lives. Applying those rates to the 121,000 residents of the Victorville, approximately 7,303 suffer from PTSD. - In Victorville children under the age of six are present in 4,890 households with incomes below 80 percent of AMI. - The National Center for PTSD reports an estimated six percent of the population – eight percent of women and four percent

	of men – will have PTSD at some point in their lives. Applying those rates to the 110,720 residents of the Apple Valley-Victorville Consortium, approximately 11,618 suffer from PTSD.
Priority Need	Housing programs
Priority Level	High
Population	Extremely Low; Low; Moderate Large Families; Families with Children; Elderly; Public Housing Residents Elderly; Persons with Physical Disabilities; Victims of Domestic Violence
Geographic Areas	Citywide
Associated Goals	Decent and affordable housing for consortia residents.
Description	Preservation and creation of new affordable housing is necessary to meet the housing needs in Victorville and the Apple Valley-Victorville Consortium. Preservation of the physical and functional integrity of existing housing units occupied by low- and moderate-income households is a cost-effective way to invest limited resources to retain existing housing units already affordable to low- and moderate-income households in the community. Create new housing affordable to extremely low-, low- and moderate-income households through development of subsidized rental housing.
Basis for Relative Priority	There are tens of thousands of households in the Apple Valley-Victorville consortium that experience housing cost burden and need more affordable housing. Almost 39 percent of the Apple Valley-Victorville consortium households that earn less than 50 percent of AMI are renters who experience a severe cost burden, making these households the most at risk of homelessness. Furthermore, for 16,115 households earning below 50 percent of AMI there are only 5,775 affordable units in the consortium. According to ACS and CHAS data, 19,649 households earning less than 80 percent of AMI are cost burdened— meaning those households pay more than 30 percent of income for housing costs and 10,980 households are severely cost burdened— meaning they pay more than 50 percent of income for housing costs. As the City's housing stock ages, a growing percentage of housing units may need rehabilitation to allow them to remain safe and habitable. Low- and moderate-income homeowners, as well as owners of multi-family properties, may not be financially positioned

	<p>to properly maintain their investments. Homeowners and renters who have fixed incomes may struggle to keep up their homes and be unable afford an increase to their rent.</p> <p>The age and condition of Victorville’s housing stock is an important indicator of potential rehabilitation needs. Almost 79 percent of housing in the Apple Valley-Victorville consortium has been constructed since 1980. Commonly, housing over 30 years of age needs some form of major rehabilitation, such as roof replacement, foundation work and plumbing systems. Housing over 20 years of age will generally exhibit deficiencies in terms of paint, weatherization, heating / air-conditioning systems, hot water heaters and finish plumbing fixtures.</p> <p>According to CHAS data showing the year housing units were built categorized by owner and renter tenure:</p> <ul style="list-style-type: none"> • Built 2000 or later 12,190 or about 37 percent of the 32,975 owner-occupied housing units; • Built 1980-1999 15,245 or 46 percent of the 32,975-owner occupied housing units; • Built 2000 or later 6,735 or approximately 29 percent of the 23,575 renter-occupied housing units; and • Built 1980-1999 10,475 or 50 percent of the 23,575 renter occupied housing units. <p>In the Apple Valley-Victorville consortium, of units constructed before 1980 occupied by households earning below 80 percent of AMI, about 46 percent (5,425 households) are renters and 20 percent (2,389 households) are owners.</p> <p>Throughout the Apple Valley-Victorville Consortium and in Victorville specifically residents and stakeholders expressed need for housing services and expanded/ improved types of housing through focus groups and surveys. Focus group participants voices the overall need for affordable housing and the specific needs for senior housing, rental rehab, and utility assistance. The surveys show a high need for the following housing services: rehab program encompassing energy efficient improvements and general rehab as well as code enforcement. The surveys show affordable rental housing and senior housing are in the top three highest priority and most highly needed types of housing facilities</p>
Priority Need	Accessibility and mobility
Priority Level	High
Population	Extremely Low; Low; Moderate

	Large Families; Families with Children; Elderly Elderly; Frail Elderly; Persons with Physical Disabilities
Geographic Areas	Citywide;
Associated Goals	Expand access to essential services and amenities; Economic Development
Description	Develop and support efforts to improve mobility in the community; identify and remove barriers that impede accessibility; support transit systems, mass and specialized, that enable residents to access destination for employment, education, and other essential purposes; support collaborative efforts to improve community and regional transit. Economic Development activities will include commercial rehabilitation, which includes exterior improvements and code compliance; micro-enterprise development to include training and technical assistance and other support services to increase the capacity of grantees to carry out microenterprise activities; water and sewer projects.
Basis for Relative Priority	Focus group participants voiced the need for improved mobility within the city and access to points beyond the city. Based on the results of the Consolidated Plan Resident Survey and input from community workshops and consultations, the City of Victorville places a low priority on employment training and loans/ grants to small businesses owned and operated by low- and moderate-income residents as a pathway out of poverty. This priority will be addressed with CDBG and other public funds along with contributions from the private sector.

Table 21 – Priority Needs Summary

Narrative (Optional)

The City will incorporate the above goals along with specific needs identified through community engagement in considering funding applications for each of its five Action Plans covered by the 2022-2026 Consolidated Plan.

Pursuant to CDBG regulations, all projects must meet one of three national objectives set forth by the U.S. Department of Housing and Urban Development (HUD): (1) Benefit low- and moderate-income households, (2) Aid in the elimination/ prevention of slum and blight, or (3) Meet and urgent need (catastrophic events). Pursuant to HOME regulations, HOME funds are specifically focused on affordable housing

activities and may be used to develop and support affordable rental housing and homeownership opportunities. Recommended project for funding should be consistent with addressing the needs identified, and priority strategies developed, in each five-year Consolidated Plan.

SP-35 ANTICIPATED RESOURCES

Introduction

During the five-year period of the Consolidated Plan from July 1, 2022, to June 30, 2026, the City of Victorville anticipates investing an estimated \$7,133,580 of CDBG funds to support the goals of this Strategic Plan. The annual allocation of CDBG is subject to federal appropriations and changes in demographic data used in HUD’s formulas. It is anticipated for the 2022-2023 Program Year the City will receive \$1,447,740 in CDBG funds.

Through the Apple Valley-Victorville Consortium it is anticipated the City of Victorville will receive about \$2.2 million in HOME funds over the next five years to invest in affordable housing.

The budgets below are estimated based on prior year funding. All proposed budgets will be increased or decreased from the estimated funding levels to match actual allocation amounts once HUD announces FY2022 allocations.

Program	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of Con Plan	Narrative Description
		Annual Allocation	Program Income	Prior Year Resources	Total		
CDBG	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	\$1,358,971	\$0	\$269,659	\$1,628,630	\$6,514,521	Based on FY2022 allocation from HUD.

Table 22- Anticipated Resources

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied.

The City of Victorville is a HOME Consortium member with the Town of Apple Valley. The Consortium is expected to receive HOME funding which can be leveraged with CDBG funding if used for affordable housing. The City of Victorville will leverage HOME funding if future projects are presented during the next five years. The HOME program requires a 25 percent match based on fund expenditure. The HOME statute provides

a reduction of the matching contribution requirement under three conditions: 1) Fiscal distress; 2) Severe fiscal distress, and 3) Presidentially declared major disasters covered under the Stafford Act. The Consortium has been identified by HUD as a severely fiscally distressed jurisdiction and has been granted a 100 percent match reduction for the fiscal year 2021-2022. The Consortium expects this designation to occur in 2022-2023 as well.

Depending on the financing structure of a given activity, it may be advantageous for the City to use CDBG funds to leverage appropriate state, local and private resources, including but not limited to those listed below.

Federal Resources

- American Rescue Plan Act (ARPA)
- Continuum of Care (CoC) Program
- HUD Veterans Affairs supportive Housing (HUD-VASH)
- Supportive Housing for the Elderly (Section 202)
- Supportive Housing for Persons with Disabilities (Section 811)
- Housing Opportunities for Persons with AIDS (HOPWA)
- Youthbuild
- Federal Low-Income Housing Tax Credit Program

State Resources

- State Low-Income Housing Tax Credit Program
- Homekey
- Building Equity and Growth in Neighborhoods Program (BEGIN)
- CalHome Program
- Multifamily Housing Program (MHP)
- Housing Related Parks Grant
- CalHFA Single and Multi-Family Program
- Mental Health Service Act (MHSA) Funding

Local Resources

- San Bernardino County CoC
- Housing Authority of San Bernardino County (HASBC)
- Southern California Home Financing Authority (SCHFA)
- City of Victorville General Fund

Private Resources

- Federal Home Loan Bank Affordable Housing Program Community Reinvestment Act Programs United Way Funding Private Contributions

If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan.

Over the past year, City staff has been pursuing the development of a navigation center campus, called the “Wellness Center,” to be located at 16902 First Street, a City owned property, in accordance with City Council direction at the August 18, 2020, meeting to continue with the land use entitlement process and securing of funding for the project.

Discussion

Assuming continued level funding of the CDBG program, the City expects to spend approximately \$7,238,700 of CDBG funds on housing, community development, public facilities, infrastructure and neighborhood services activities that promote a suitable living environment between July 2022 and June 2026. It is anticipated that approximately \$4.7 million of this will be spent on construction and housing projects and that \$1 million will be spent on public services. Anticipated projects include:

- Housing rehab,
- Public Facilities Improvements (including fire suppression.), and
- Public Services.

Assuming the continued funding level of the CDBG program, the City may allocate CDBG funds for economic opportunity activities to support the development and expansion of local small businesses during this next Consolidated Planning cycle through its Office of Economic Development with its microenterprise assistance program.

SP-40 INSTITUTIONAL DELIVERY STRUCTURE

Table 24- **Institutional Delivery Structure** – provides an overview of the institutional structure through which the City of Victorville will carry out its Consolidated Plan including private industry, nonprofit organizations, and public institutions.

Responsible Entity	Responsible Entity Type	Role	Geographic Area Served
Victorville	Government	Economic Development Homelessness Non-homeless special needs Ownership Planning Rental neighborhood improvements public facilities public services	Jurisdiction
Apple Valley	Government	Economic Development Homelessness Non-homeless special needs Ownership Planning Rental neighborhood improvements public facilities public services	Jurisdiction
San Bernardino County Continuum of Care	Continuum of care	Homelessness Planning	Other
Housing Authority of the County of San Bernardino County	PHA	Homelessness Public Housing Rental	Region
Inland Fair Housing and Mediation Board		Ownership Rental	Region

Table 23- Institutional Delivery Structure

Assess of Strengths and Gaps in the Institutional Delivery System

The institutional delivery system in Victorville is high-functioning and collaborative—particularly the relationship between local government and the nonprofit sector comprised of a network of capable non-profit organizations that are delivering a full range of services to residents. The primary gap in the delivery system is inadequate resources to address all documented needs. As a result, even projects with a high priority may have to wait to be funded as listed institutions continue to seek additional funding sources.

Availability of services targeted to homeless persons and persons with HIV and mainstream services

Homelessness Prevention Services	Available in the Community	Targeted to Homeless	Targeted to People with HIV
Homelessness Prevention Services			
Counseling/Advocacy	X	X	X
Legal Assistance	X	X	X
Mortgage Assistance	X	X	X
Rental Assistance	X	X	X
Utilities Assistance	X	X	X
Street Outreach Services			
Law Enforcement	X	X	X
Mobile Clinics	X	X	X
Other Street Outreach Services	X	X	X
Supportive Services			
Alcohol & Drug Abuse	X	X	X
Child Care	X	X	X
Education	X	X	X
Employment and Employment Training	X	X	X
Healthcare	X	X	X
HIV/AIDS	X	X	X
Life Skills	X	X	X
Mental Health Counseling	X	X	X
Transportation	X	X	X

Table 24 - Homeless Prevention Services Summary

Describe how the service delivery system including, but not limited to, the services listed above meet the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth)

The City of Victorville works jointly with the Town of Apple Valley as a consortium to provide housing to their jurisdictions. Together, they participate in the San Bernardino County's Continuum of Care (COC), which provides funding and a network of resources for homeless abatement. The COC provides emergency shelter, supportive services, transitional and permanent housing. Victorville commits staff to the COC planning and implementation process and provides the COC Steering Committee critical information regarding the types of resources and programs Victorville currently funds to assist the homeless.

Describe the strengths and gaps of the service delivery system for special needs population and persons experiencing homelessness, including, but not limited to, the services listed above.

The Apple Valley-Victorville Consortium has a long track record of successful partnerships among public and private sector entities. The delivery system for the HUD grant program is no exception. Communication and cooperation is strong between the Consortium the San Bernardino County Homeless Coalition, including partner agencies, and the Housing Authority of the County of San Bernardino. City staff continues to work closely with the other organizations to improve regulatory compliance, monitoring, cooperation and partnerships among agencies and technical capacity of organizations involved in project delivery.

The single most significant gap in the service delivery system remains the lack of available funding to support local programs in Victorville and the Consortium for special needs populations and persons experiencing homelessness. In Victorville, this funding is limited to 15 percent of the annual allocation of CDBG funds. The City is not a direct recipient of Emergency Solutions Grant (ESG) funds; therefore, most of the HUD funding to address homelessness is available through the San Bernardino County Continuum of Care. State funding has been reduced with several years of fiscal challenges for the State of California and City funds for this purpose are limited. It has been difficult to accommodate increasing levels of need in the community and increases in the cost of providing services to homeless and special needs populations.

Provide a summary of the strategy for overcoming gaps in the institutional structure and service delivery system for carrying out a strategy to address priority needs.

To address the lack of resources necessary to fully address the needs of special needs populations and persons experiencing homelessness, the City continues to work with its nonprofit service providers to explore alternate funding sources and encourages the identification of alternate revenue streams.

The City of Victorville is undertaking several initiatives to address homelessness and housing instability. In December 2021, the City announced it was awarded a \$28 million Homekey award from the California Department of Housing and Community Development for the construction and operational support of its Wellness Center Campus. The campus is a critical component of the City's strategy to reduce homelessness. Combining a low-barrier emergency shelter, recuperative care facility, medical clinic, interim housing, and wraparound support services. Construction is expected to begin in 2022.

SP-45 GOALS SUMMARY

Goal Name	Time Period	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
Goal 1 Provide suitable living environments for residents	2022 – 2026	Affordable Housing Homeless Non-Homeless Special Needs Non-Housing Community Development	Citywide	Supportive services for the homeless and those at risk of homelessness Human services	CDBG: \$4,982,682	Public service activities other than for low/moderate income housing benefit: 17,490 people, Public facility or Infrastructure for Low/Mod Housing Benefit 2,500 households, Housing Code Enforcement 135 structures
Description: Support the development of “one stop” resource centers to assist homeless persons to acquire the necessary documentation and consultation (mental and physical health, nutrition, job skills training, identification, social security and disability benefits, etc.) to achieve reentry into employment and housing; food and nutrition services; utility assistance; support for the Homeless Outreach Proactive Enforcement (HOPE) program; support public safety efforts; provide resource directories for all available services; and encourage collaboration between agencies, faith-based organizations and other stakeholder to unify services, and code enforcement activity to improve neighborhood aesthetics and values; reduce overcrowding in occupied properties;.						
Goal 2 Decent and affordable housing for consortia residents	2022 – 2026	Affordable Housing	Citywide	Housing programs	CDBG: \$1,101,500	Homeowner housing rehabilitation : 100 household housing units;
Description: Transitional shelters; affordable housing for multi-family, single family, veterans; rehabilitation owner-occupied and rental; down payment assistance; consider establishing rent control for affordability; encourage collaboration between public agencies, developers, investors and other stakeholder to develop a wide range of housing development.						
Goal 3 Expand access to essential services and amenities	2022 – 2026	Non-housing community development	Citywide	Accessibility and mobility Economic Development	CDBG: \$500,000	Public Facility of Infrastructure other than Low / Moderate-Income Housing

Goal Name	Time Period	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
<p>Description: Develop and support efforts to improve mobility within the community and to points outside of the community, from expansion of paved sidewalks and streets to partnerships with public and privately-owned shared transportation services from buses to cars, to bikes and scooters. Economic Development activities will include commercial rehabilitation, which includes exterior improvements and code compliance; micro-enterprise development to include training and technical assistance and other support services to increase the capacity of grantees to carry out microenterprise activities; water and sewer projects.</p>						Benefit: 500 people 10 businesses assisted
Goal 4 Administration	2022 - 2026	All	Citywide	All	CDBG: \$1,358,970	N/A
<p>Description: Provide for the timely and compliant administration of the CDBG, ESG, and HOME programs in accordance with HUD policy and federal regulations. HUD requires the City to represent Administration funds as a “goal” within the Strategic Plan so that the sources of funds (refer to Section SP-35) are fully allocated to goals.</p>						

Table 25 – Goals Summary

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.315(b)(2)

State law required jurisdictions to provide for their share of regional housing needs. As part of the Regional Housing Needs Assessment (RHNA) the Southern California Association of Governments (SCAG) determines the housing growth needs by income category for the cities within its jurisdiction, which include the City of Victorville. RHNA determination for the City of Victorville for the 2021-2029 period is to provide adequate sites for the construction of 8,165 new dwelling units. Of these new units, 1,735 should be affordable to very low-income, 1,136 should be affordable to low income, and 1,504 should be affordable to moderate-income households.

SP-65 LEAD BASED PAINT HAZARDS

Actions to address LBP hazards and increase access to housing without LBP hazards.

The Residential Lead Based Paint Hazard Reduction Act of 1992 (Title X) emphasizes prevention of childhood lead poisoning through housing-based approaches. This strategy requires the City to implement programs that protect children living in older housing from lead hazards.

Overall, the City has a relatively new housing stock. Therefore, lead-based paint hazards are not an extensive issue in Victorville. According to ACS data, about 79 percent Victorville's housing stock was built after 1979, when the use of lead-based paint was outlawed, meaning that the residents of these homes should not be at risk of lead-based paint hazards. Only those units constructed prior to January 1, 1978, are presumed to have the potential to contain lead-based paint. In these units, the best way to have reasonable assurance that lead-based paint hazards are not present is to have the painted surfaces tested.

According to the City of Victorville Residential Rehabilitation Program, a typical lead-based paint screening survey costs approximately \$500 to \$1,000. To reduce lead-based paint hazards, the City of Victorville takes the following actions:

- Include lead testing and abatement procedures, as required, in all residential rehabilitation activities falling under Strategic Plan Goal No. 2 for units built prior to January 1, 1978.
- Educate residents on the health hazards of lead-based paint through brochures and encourage screening children for elevated blood-lead levels.
- Disseminate brochures about lead hazards through organizations such as the Inland Fair Housing Council and the City's residential rehabilitation activities.

How are the actions listed above related to the extent of lead poisoning and hazards?

Over time through testing and abatement, monitoring of public health data, and through public education, the public will have greater awareness of the hazards of lead-based paint to children. This will prompt homeowners, landlords, and parents of young children to proactively address unsafe housing conditions in pre-1978 units where children may potentially be exposed to lead-based paint hazards.

How are the actions listed above integrated into housing policies and procedures?

In accordance with federal regulation the Town of Apple Valley and the City of Victorville have established policies regarding the identification of lead-based paint (LBP) hazards. Housing build prior to 1978 must undergo lead-based paint testing prior receiving funding for rehabilitation. If deteriorated lead-based paint surfaces are found, they must be stabilized during the rehabilitation of the property. Abatement must be performed by a certified lead-based paint assessor prior to the issuance of the Notice of Completion. The Consortia will continue to maintain policies and procedures to increase assess to housing without LBP hazards. CDBG and HOME funding is not provided until it is determined properties are free of LBP hazards.

SP-70 ANTI-POVERTY STRATEGY

Jurisdiction Goals, Programs and Policies for reducing the number of Poverty-Level Families.

Poverty continues to be a significant challenge in Victorville and the Consortium. According to the 2013-2017 American Community Survey 5-Year Estimates, there are 26,480 Victorville residents living below the poverty level. Of these residents, 9,479, over a quarter, are children under the age of 18.

To meaningfully address this challenge, each of the goals included in the 2022-2026 Strategic Plan is aligned to support activities promoting the availability of affordable housing and provide essential services that directly benefit low- and moderate-income residents. In the implementation of the Strategic Plan, the City will prioritize funding for activities that most effectively address these goals over the next five years. This strategy will emphasize using CDBG funds to help individuals and families rise out of poverty to long-term self-sufficiency.

The implementation of CDBG activities meeting the goals established in this Strategic Plan will help to reduce the number of poverty-level families by:

- Supporting a continuum of housing and public service programs to prevent and eliminate homelessness.
- Supporting expansion of housing affordable to low- and moderate-income households through development of new and preservation of existing housing.
- Supporting public services for low- and moderate-income residents including the elderly, veterans, those with special needs and those at-risk of homelessness offered by nonprofit organizations receiving CDBG funds; and
- Support access to services, employment center, and amenities and mobility within the city and to surrounding areas.
- Promoting economic opportunity for low- and moderate-income residents through workforce training and small business assistance.

In addition to these local efforts, mainstream state and federal resources also contribute to reducing the number of individuals and families in poverty. Federal programs such as the Earned Income Tax Credit and Head Start provide a pathway out of poverty for families who are ready to pursue employment and educational opportunities. In California, the primary programs that assist families in poverty are CalWORKS, CalFresh (formerly food stamps) and Medi-Cal. Together, these programs provide individuals and families with employment assistance, subsidy for food, medical care, childcare, and cash payments to meet basic needs such as housing,

nutrition and transportation. Other services are available to assist persons suffering from substance abuse, domestic violence, and mental illness.

How are the Jurisdiction poverty reducing goals, programs, and policies coordinated with this affordable housing plan?

Victorville’s Strategic Plan goals are aligned to benefit low- and moderate-income residents and to reduce the number of poverty-level families. For example, the goal of decent and affordable housing for families earning less than 30, 50 and 80 percent of AMI will preserve and provide additional affordable housing options for families transitioning from activities funded under the Homelessness Services goal. It will also include activities targeted to families who own their residence but lack the resources to address emergency repairs or maintain the property in compliance with City codes and standards. Addressing substandard or emergency housing conditions allows low- and moderate-income families to maintain housing stability while also guaranteeing that all economic segments of the community live in decent housing. The goal to provide suitable living environments will include funding for activities targeted to families in poverty and other low- and moderate-income households with specific service needs. Providing this range of targeted services allows children, families, seniors, and residents with special needs in Victorville appropriate support and resources to thrive.

SP-80 MONITORING

Describe the standards and procedures that the jurisdiction will use to monitor activities carried out in furtherance of the plan and will use to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

To ensure CDBG funds are used efficiently and in compliance with applicable regulations, the City provides technical assistance to all subrecipients at the beginning of each program year and monitors subrecipients throughout the program year.

Technical Assistance

To enhance compliance with federal program regulations, the City provides an annual Notice of Funding Availability workshop to review the Annual Action Plan goals, program requirements and available resources with potential applicants. After the Action Plan is approved, a mandatory subrecipient workshop is held to review program regulations in detail, to provide useful forms and resources for documenting compliance and to review the City's compliance procedures and requirements. Additionally, individualized technical assistance is provided on an as-needed basis throughout a program year.

Activity Monitoring

All activities are monitored, beginning with a detailed review upon receipt of an application to determine eligibility, conformance with a National Objective and conformance with a Plan goal. This review also examines the proposed use of funds, eligibility of the service area, eligibility of the intended beneficiaries and likelihood of compliance with other federal requirements such as the National Environmental Policy Act, the System for Award Management (SAM) debarment list, prevailing wage, Minority and Women Business Enterprise, Section 3 and federal acquisition and relocation regulations, as applicable.

Subrecipients are required to submit an audit and other documentation to establish their capacity, and any findings noted in the audit are reviewed with the applicant. Eligible applications are then considered for funding. Once funded, desk monitoring includes ongoing review of required quarterly performance reports. For CDBG public service activities, an on-site monitoring is conducted at least once every two years or yearly, or more frequently as needed to ensure compliance. These reviews include both a fiscal and programmatic review of the subrecipient's activities. The reviews

determine if the subrecipient is complying with the program regulations and City contract. Areas routinely reviewed include overall administration, financial systems, appropriateness of program expenditures, program delivery, client eligibility determination and documentation, reporting systems, and achievement toward achieving contractual goals. Following the monitoring visit, a written report is provided delineating the results of the review and any findings of non-compliance and the required corrective action. Subrecipients normally have 30 days to provide the City with corrective actions taken to address any noted findings. Individualized technical assistance is provided, as noted above as soon as compliance concerns are identified.

For CDBG capital projects, monitoring also includes compliance with regulatory agreement requirements and may include annual monitoring to ensure renter occupied units' household income, rent and utility allowance comply with applicable limits pursuant to the affordability covenant.

2022-2023 Action Plan

AP-15 EXPECTED RESOURCES

During the five-year period of the Consolidated Plan from July 1, 2022, to June 30, 2026, the City of Victorville anticipates investing an estimated \$7.2 million of CDBG funds to support the goals of this Strategic Plan. The annual allocation of CDBG, is subject to federal appropriations and changes in demographic data used in HUD’s formulas for each respective program.

For the 2022-2023 Program Year, the City expects to receive approximately \$1,447,740 of CDBG funds. When combined with available prior year resources, the 2022-2023 Action Plan allocates about \$1,683,386 of CDBG funds to program activities that will be implemented from July 1, 2022, to June 30, 2023.

Through the Apple Valley-Victorville Consortium it is anticipated the City of Victorville will receive about \$2.2 million in HOME funds over the next five years to invest in affordable housing.

The budgets below are estimated based on prior year funding. All proposed budgets will be increased or decreased from the estimated funding levels to match actual allocation amounts once HUD announces FY2022 allocations.

Program	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of Con Plan	Narrative Description
		Annual Allocation	Program Income	Prior Year Resources	Total		
CDBG	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	\$1,358,971	\$0	\$269,659	\$1,628,630	\$5,435,884	Based on FY022 allocation from HUD.

Program	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of Con Plan	Narrative Description
		Annual Allocation	Program Income	Prior Year Resources	Total		
HOME	Housing; rehabilitation, construction	\$552,610	\$0	\$0	\$552,610	\$2,210,440	Based on 2021-2022 FY allocation from HUD

Table 26 - Anticipated Resources

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied.

The City does not require programs/ projects to provide matching funds. However, it is common for CDBG funded construction projects to include the use of non-federal funds.

If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan.

The City of Victorville is undertaking several initiatives to address homelessness and housing instability. In December 2021, the City announced it was awarded a \$28 million Homekey award from the California Department of Housing and Community Development for the construction and operational support of its Wellness Center Campus. The campus is a critical component of the City’s strategy to reduce homelessness. Combining a low-barrier emergency shelter, recuperative care facility, medical clinic, interim housing, and wraparound support services. Construction is expected to begin in 2022.

Discussion

The City of Victorville shares overall responsibility for meeting the priority needs identified in the Strategic Plan with many other organizations. The City is responsible for using CPD entitlement funds to address the needs of low- and moderate-income residents. Other City departments and organizations provide services to low- and moderate-income residents by utilizing funding from federal, state, local and private resources.

AP-20 ANNUAL GOALS AND OBJECTIVES

Goals Summary Information

Goal Name	Time Period	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
Goal 1 Provide suitable living environments for residents	2022 – 2023	Affordable Housing Homeless Non-Homeless Special Needs Non-Housing Community Development	Citywide	Supportive services for the homeless and those at risk of homelessness Human services	CDBG: \$996,536	Public service activities other than low/moderate income housing benefit: 500 people, 10 households, 1 structure
Description: Support the development of “one stop” resource centers to assist homeless persons to acquire the necessary documentation and consultation (mental and physical health, nutrition, job skills training, identification, social security and disability benefits, etc.) to achieve reentry into employment and housing; food and nutrition services; utility assistance; support for the Homeless Outreach Proactive Enforcement (HOPE) program; support public safety efforts; provide resource directories for all available services; and encourage collaboration between agencies, faith-based organizations and other stakeholder to unify services, and ; code enforcement activity to improve neighborhood aesthetics and values.						
Goal 2 Decent and affordable housing for consortia residents	2022 – 2023	Affordable Housing	Citywide	Housing programs	CDBG: \$220,300	Homeowner housing rehabilitation: 60 household housing units
Description: Transitional shelters; affordable housing for multi-family, single family, veterans; rehabilitation owner-occupied and rental; down payment assistance; reduce overcrowding in occupied properties; consider establishing rent control for affordability; encourage collaboration between public agencies, developers, investors and other stakeholder to develop a wide range of housing development.						
Goal 3 Expand access to essential services and amenities	2022 – 2023	Non-housing community development	Citywide	Accessibility and mobility Economic Development	CDBG: \$140,000	Public Facility of Infrastructure other than Low / Moderate-Income Housing Benefit: 10 people

Goal Name	Time Period	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
<p>Description: Develop and support efforts to improve mobility within the community and to points outside of the community, from expansion of paved sidewalks and streets to partnerships with public and privately-owned shared transportation services from buses to cars, to bikes and scooters. Economic Development activities will include commercial rehabilitation, which includes exterior improvements and code compliance; micro-enterprise development to include training and technical assistance and other support services to increase the capacity of grantees to carry out microenterprise activities; water and sewer projects.</p>						Businesses: 10 business
Goal 4 Administration	2022 - 2023	All	Citywide	All	CDBG: \$271,794	
<p>Description: Provide for the timely and compliant administration of the CDBG, ESG, and HOME programs in accordance with HUD policy and federal regulations. HUD requires the City to represent Administration funds as a “goal” within the Strategic Plan so that the sources of funds (refer to Section SP-35) are fully allocated to goals.</p>						

Table 27 – Goals Summary

AP-35 PROJECTS

Introduction

To address the high priority needs identified in the Strategic Plan, the City of Victorville will invest CDBG, funds in projects that preserve existing affordable housing, provide fair housing services, provide services to low- and moderate-income residents including youth and seniors, provide services to residents with special needs, prevent homelessness and improve City public facilities. Together, these projects will address the needs of low- and moderate-income Victorville residents.

The budgets below are estimated based on prior year funding. All proposed budgets will be increased or decreased from the estimated funding levels to match actual allocation amounts once HUD announces FY2022 allocations as authorized by the City Manager.

2022-2023 Projects	
1.	Operation School Bell
2.	Improving the Education Outcomes of Victorville Foster Youth
3.	Youth Drop in Center - Fam Spot
4.	Behavioral Health Care
5.	Homeless Shelter and Homeless Related Services
6.	Fair Housing Services
7.	MMK 21st Century Learning Education Enrichment Academies
8.	Resources and Referrals for Families
9.	Victims of Violence Program
10.	Food and Disaster Relief Program for Disabled and Special Needs
11.	Recreational/Educational/Arts Program for Special Needs
12.	A Better Way
13.	Fire Sprinkler System for Homeless Shelter
14.	Route 66 Old Downtown Economic and Community Revitalization
15.	Senior and Disabled Adult Home Repairs
16.	Blight Abatement
17.	Code Enforcement

2022-2023 Projects	
18.	Demolition
19.	Residential Rehabilitation Program
20.	Program Administration

Table 28 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

Based on the Strategic Plan, the City is allocating 100 percent of its non-administrative CDBG investments for program year 2022-2023 to projects and activities that benefit low- and moderate-income people throughout the City. The primary obstacles to meeting the underserved needs of low- and moderate-income people include lack of funding from federal, state, and other local sources.

AP-38 PROJECT SUMMARY

1	Project Name	Operation School Bell
	Target Area	Citywide
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Human services
	Funding	CDBG: \$21,985
	Description	
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit	300 people will be assisted
	Location Description	
	Planned Activities	Clothing for school aged children
2	Project Name	Improving the Education Outcomes of Victorville Foster Youth
	Target Area	Citywide
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Human services
	Funding	CDBG: \$10,000
	Description	
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit	28 people will be assisted
	Location Description	
	Planned Activities	Advocate representation for foster youth and wards of the state
3	Project Name	Youth Drop in Center - Fam Spot
	Target Area	Citywide

	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Human services
	Funding	CDBG: \$10,996
	Description	
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit	50 people will be assisted
	Location Description	
	Planned Activities	After school youth program for 12- to 21-year-olds
4	Project Name	Behavioral Health Care
	Target Area	Citywide
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Human services
	Funding	CDBG: \$18,320
	Description	
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit	110 people will be assisted
	Location Description	
	Planned Activities	Provide behavioral health for foster youth and their foster families
5	Project Name	Homeless Shelter and Homeless Related Services
	Target Area	Citywide
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Supportive services for the homeless and those at risk of homelessness
	Funding	CDBG: \$29,315

	Description	High Desert Homeless Services, Inc. assist homeless residents of the Victor Valley area and high desert by providing shelter and shelter related services, while they work towards regaining independence and a stable household. Services include but are not limited to shelter, meals, clothing hygiene items, telephone access, showers, and laundry facilities. Residents can attend life skill classes that include budgeting, parenting, computer classes, job search and resume writing. Childcare is provided to the residents while they attend the classes and search for job or permanent housing. Additionally, the shelter provides showers including hygiene items to the homeless living on the streets. Showers are available on Mondays, Wednesdays, and Saturdays from 8:00 a.m. to 9:00 a.m. Clothing is provided to those in need on Wednesdays and Thursdays from 1:00 p.m. to 3:00 p.m.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit	150 people will be assisted
	Location Description	
	Planned Activities	Homeless shelter operations
6	Project Name	Fair Housing Services
	Target Area	Citywide
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Human services
	Funding	CDBG: \$26,500
	Description	Inland Fair Housing and Mediation Board (IFHMB) will intake and process fair housing and landlord tenant complaints for Victorville residents. Victorville residents will receive fair housing and landlord-tenant information, education, and mediation to assist in resolving complaints. Complaints of housing discrimination will be analyzed and investigated to determine if fair housing violations have occurred. In addition, IFHMB will provide technical assistance including training in fair housing to City officials and staff to bring awareness of HUD's Affirmatively Furthering Fair Housing requirements.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit	180 people will be assisted

	Location Description	
	Planned Activities	Fair Housing services and landlord/tenant mediation
7	Project Name	MMK 21st Century Learning Education Enrichment Academies
	Target Area	Citywide
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Human services
	Funding	CDBG: \$10,000
	Description	
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit	100 people will be assisted
	Location Description	
	Planned Activities	Free academic programs in science, technology engineering, arts and math
8	Project Name	Resources and Referrals for Families
	Target Area	Citywide
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Human services
	Funding	CDBG: \$18,945
	Description	Moses House Ministries provides emergency and/or program intake resources and referrals to Victorville residents that are pregnant or low-income families with children under the age of five in need of resources.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit	600 people will be assisted
	Location Description	
	Planned Activities	Emergency resources and ongoing services to families with small children
9	Project Name	Victims of Violence Program

	Target Area	Citywide
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Human services
	Funding	CDBG: \$14,660
	Description	
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit	1,400 people will be assisted
	Location Description	
	Planned Activities	Provide crisis intervention, education and safety information for victims of sexual assault
10	Project Name	Food and Disaster Relief Program for Disabled and Special Needs
	Target Area	Citywide
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Human services
	Funding	CDBG: \$10,135
	Description	
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit	180 people will be assisted
	Location Description	
	Planned Activities	Provide food three times a week to families who provide proof of disability
11	Project Name	Recreational/Educational/Arts Program for Special Needs
	Target Area	Citywide
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Human services
	Funding	CDBG: \$11,000

	Description	
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit	200 people will be assisted
	Location Description	
	Planned Activities	Exercise, cooking and art classes for people with special needs
12	Project Name	A Better Way
	Target Area	Citywide
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Human services
	Funding	CDBG: \$21,990
	Description	Victor Valley Domestic Violence will provide services to victims of domestic violence and their children. Services include emergency shelter, transitional housing, life skill classes, transportation, childcare and counseling.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit	200 people will be assisted
	Location Description	
	Planned Activities	Support services for victims of domestic violence
13	Project Name	Fire Sprinkler System for Homeless Shelter
	Target Area	Citywide
	Goals Supported	Expand access to essential services and amenities
	Needs Addressed	Accessibility and mobility
	Funding	CDBG: \$300,000
	Description	
	Target Date	6/30/2023

	Estimate the number and type of families that will benefit	100 people
	Location Description	
	Planned Activities	Installation of fire sprinklers in shelter's administration and dorm buildings
14	Project Name	Route 66 Old Downtown Economic and Community Revitalization
	Target Area	Citywide
	Goals Supported	Expand access to essential services and amenities
	Needs Addressed	Accessibility and mobility
	Funding	CDBG: \$140,000
	Description	
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit	10 businesses
	Location Description	
	Planned Activities	Funds will be used to increase business and job opportunity
15	Project Name	Senior and Disabled Adult Home Repairs
	Target Area	Citywide
	Goals Supported	Decent and affordable housing for consortia residents
	Needs Addressed	Housing programs
	Funding	CDBG: \$30,000
	Description	The program performs repairs of health and welfare issues for senior citizens and disabled residents.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit	50 households
	Location Description	

	Planned Activities	Minor home repair program to address health and safety issues
16	Project Name	Blight Abatement
	Target Area	Citywide
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Housing programs
	Funding	CDBG: \$100,000
	Description	The Residential Compliance program is designed to assist income eligible property owners that have been cited to address existing Building or Sanitary code violations.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit	20 structures
	Location Description	
	Planned Activities	Abatement of illegal dumping, secure vacant structures
17	Project Name	Code Enforcement
	Target Area	Citywide
	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Housing programs
	Funding	CDBG: \$232,000
	Description	The program is designed to proactively implement municipal and State codes in order to maintain suitable living environments for the residents.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit	100 households
	Location Description	
	Planned Activities	Implementation of municipal and state housing codes
18	Project Name	Demolition
	Target Area	Citywide

	Goals Supported	Provide suitable living environments for residents
	Needs Addressed	Housing programs
	Funding	CDBG: \$160,690
	Description	The Demolition and Abatement program removes dangerous structures and hazardous conditions along with abating illegally dumped trash and securing vacant/nuisance structures.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit	7 structures
	Location Description	Multiple throughout the city
	Planned Activities	Demolition of unsafe structures
19	Project Name	Residential Rehabilitation Program
	Target Area	Citywide
	Goals Supported	Decent and affordable housing for consortia residents
	Needs Addressed	Housing programs
	Funding	CDBG: \$190,000; Any program income received during the 2022-2023 will be reallocated to the Residential Rehabilitation Program.
	Description	
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit	10 households
	Location Description	
	Planned Activities	Rehabilitation of residential units to address health and safety issues and curb appeal
20	Project Name	Administration
	Target Area	Citywide
	Goals Supported	
	Needs Addressed	
	Funding	CDBG: \$271,794

	Description	
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit	
	Location Description	
	Planned Activities	

AP-50 GEOGRAPHIC DISTRIBUTION

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The City of Victorville's 2022-2026 Consolidated Plan did not identify specific areas of low-income and minority concentration. All CDBG funds will be directed toward activities benefitting low- and moderate-income residents citywide.

Target Area	Percentage of Funds
Citywide	100%

Table 29 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

Not applicable.

Discussion

Based on the Strategic Plan, the City is allocating 100 percent of its non-administrative CDBG investments for program year 2022-2023 to projects and activities that benefit low- and moderate-income people citywide.

AP-85 OTHER ACTIONS

Introduction

The City's planned investment of CDBG, funds through the 2022-2023 Action Plan will address obstacles to fostering development of and maintaining existing affordable housing; evaluating and reducing lead-based paint hazards; reducing the number of families living in at or below the poverty line; developing institutional structure; and enhanced coordination among collaborative agencies and organizations. Additionally, this section will identify obstacles to meeting underserved populations needs and propose action to overcome those obstacles.

Actions planned to address obstacles to meeting underserved needs

The primary obstacles to meeting the underserved needs of low- and moderate-income people include lack of funding from federal, state and other local sources, and the high cost of housing that is not affordable to low-income people. To address this obstacle, at least in part, the City is investing CDBG funds in local nonprofit organizations to address the public service needs of those who are homeless, at risk of homelessness, or have incomes that are extremely low-, low-, or moderate.

The City will continue offering low-interest loans or emergency grants to low- and moderate-income Victorville homeowners using CDBG funds. The Residential Rehabilitation Program provides financing for home improvements necessary to ensure that residents can continue to live in quality housing that is already affordable to the occupants.

To address underserved needs, the City is allocating 100 percent of its non-administrative CDBG funds in Program Year 2022-2023 to projects and activities that benefit low- and moderate-income people or people presumed under HUD regulations to be low- and moderate-income.

The City will invest over \$200,000 in Program Year 2022-2023 in support of ten unique local nonprofit organizations providing services to low- and moderate-income households.

Actions planned to foster and maintain affordable housing

During the 2022-2023 Program Year, the City will use CDBG funds to continue preserving and maintaining existing affordable housing through the Residential Rehabilitation and the Senior and Disabled Adult Home Repairs Programs. The City will continue to participate in the Apple Valley-Victorville HOME Consortium, an effective way of providing more housing resources to residents. Specifically, the Consortium will support the City's Senior Housing Repair Program with HOME funds in FY 2022-2023.

Actions planned to reduce lead-based paint hazards

The Residential Lead Based Paint Hazard Reduction Act of 1992 (Title X) emphasizes prevention of childhood lead poisoning through housing-based approaches. To reduce lead-based paint hazards, the City of Victorville Residential Rehabilitation Program will conduct lead-based paint testing and risk assessments for each property assisted that was built prior to January 1, 1978, and will incorporate safe work practices or abatement into the scope of work as required to reduce lead-based paint hazards in accordance with 24 CFR Part 35.

Actions planned to reduce the number of poverty-level families

The implementation of CDBG activities meeting the goals established in the Consolidated Plan-Strategic Plan and this Action Plan will help to reduce the number of poverty-level families by:

- Supporting activities that increase the supply of housing that is affordable to low- and moderate-income households;
- Supporting a continuum of housing and public service programs to prevent and eliminate homelessness;
- Supporting housing preservation programs that ensure low-income households have a safe, decent and appropriate place to live; and
- Supporting public services through various nonprofits funded by CDBG that serve the community's youth, seniors, families, veterans and residents with special needs.

The City will invest CDBG and HOME funds during the 2022-2023 Program Year to address high priority needs identified in the Consolidated Plan including supportive services of the homeless and those at risk of homelessness, human services, and housing programs. The City will also invest CDBG funds to address individuals and families with special needs.

To address incidences of homelessness City will use CDBG to finance life and safety upgrades and shelter operations for High Desert Homeless Services, additionally Consortium HOME funds will finance the development of additional transitional housing beds through Hughes Training and Development. To address the needs of those with special needs the City will direct CDBG funds to Rockn' Our Disabilities nutritional support and arts and wellness programming targeted toward those with disabilities. To address the housing needs of the elderly and those with disabilities the City and the HOME Consortium will fund housing rehab program targeted to these populations.

Actions planned to develop institutional structure

The institutional delivery system in Victorville is best represented through the collaboration between local government and an outstanding set of nonprofit organizations that carry out a diverse array of human service programs to enrich the lives of residents. These relationships are collaborative—each organization partnering with the next to ensure that all Victorville residents have the support necessary to lead fulfilling lives. Affordable housing development and preservation activities will be carried out by the City in partnership with housing developers and contractors. Guided by the Strategic Plan, public service activities will be carried out by nonprofit organizations and City departments to serve low- and moderate-income residents. The City will collaborate across departments on city-owned public facilities improvements and will partner closely with nonprofit organizations receiving capital improvement funds to ensure their projects are delivered on time, within budget, and in compliance with all federal, state, and local regulations.

Through technical assistance and the annual Notice of Funding Availability process commencing each November, the City continues to develop and expand local institutional structure by strengthening existing partnerships and leveraging the experience of organizations that previously have not participated in locally administered federal programs to expand the number of program offerings available to residents. The City consistently funds a variety of high-quality services that address underserved needs in Victorville.

Actions planned to enhance coordination between public and private housing and social service agencies

To enhance coordination between public and private housing and social service agencies, the City will welcome and encourage the participation of a wide variety of agencies and organizations that deliver housing and supportive services that add value to the lives of low- and moderate-income residents in Victorville.

Discussion

In the implementation of the 2022-2023 Action Plan, the City will invest CDBG and HOME resources to address obstacles to meeting underserved needs, foster and maintain affordable housing, reduce lead-based paint hazards, reduce the number of poverty-level families, develop institutional structure, and enhance coordination between public and private housing and social service agencies.

AP-90 PROGRAM SPECIFIC REQUIREMENTS

Introduction

In the implementation of programs and activities under the 2022-2023 Action Plan, the City of Victorville will follow all HUD regulations concerning the use of program income, forms of investment, overall low- and moderate-income benefit for the CDBG program

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low- and moderate-income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low- and moderate-income. Specify the years covered that include this Annual Action Plan.	100.00%

Discussion

In the implementation of programs and activities under the 2022-2023 Action Plan, the City of Victorville will monitor all subrecipients for compliance with HUD regulations and provide technical assistance as necessary to ensure successful implementation. During FY 2021-2022 eight activities did not spend their entire allocation making about \$272,115 available to reallocate to eligible projects during FY 2022-2023.